

NEVADA

GAMING ABSTRACT

2021



Nevada Gaming Control Board

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GAMING ABSTRACT

2021

A report of combined financial information reported by nonrestricted Nevada gaming licensees grossing \$1 million or more in gaming revenue for the fiscal year ended June 30, 2021.

INTRODUCTION

The 2021 NEVADA GAMING ABSTRACT is presented in the same format as the 2020 Abstract.

Information is presented in the following sequence throughout this report.

- Combined Balance Sheet
- Combined Income Statement - Summary
- Combined Income Statement - Detail
 - Casino Department
 - Rooms Department
 - Food Department
 - Beverage Department
 - Other Income
- Average Number of Employees
- Rate of Room Occupancy
- Per Room per Day Statistics
- Gaming Revenue per Square Foot
- Ratios

Section 1 features casinos grossing \$1,000,000 and over in gaming revenue during the year, with aggregate totals shown Statewide, and for Clark County, Douglas County - South Shore Lake Tahoe, Elko County, Carson Valley, Washoe County, and the Balance of Counties.

Section 2 stratifies certain geographical areas into smaller groups based on gross gaming revenue which includes:

- Clark County - Las Vegas Strip, Downtown Las Vegas, Laughlin, Boulder Strip, and Balance of Clark County.

- Elko County - Wendover

- Washoe County - Reno/Sparks and Balance of Washoe County

Section 3 features Statewide Casinos with Rooms Facilities; and Statewide Publicly Owned Casinos with reported gross gaming revenue of \$12,000,000 and over for the year.

PUBLICLY OWNED CASINO OPERATIONS

The following eleven publicly held corporations, including those with public debt only, own fifty-three casinos grossing \$12 million or more from gaming:

BOYD GAMING CORPORATION

- Aliante Casino + Hotel
- California Hotel and Casino
- The Cannery Hotel Casino
- Fremont Hotel and Casino
- Gold Coast Hotel and Casino
- Orleans Hotel and Casino
- Sam's Town Hotel & Gambling Hall
- Suncoast Hotel and Casino

CAESARS ENTERTAINMENT, INC.

- Bally's Las Vegas
- Caesars Palace
- The Cromwell
- Eldorado Hotel Casino
- Flamingo Las Vegas
- Harrah's Casino Hotel Las Vegas
- Harrah's Laughlin
- Harvey's Resort Hotel/Casino and Harrah's Casino Hotel Lake Tahoe
- The Linq Hotel and Casino
- Montbleu
- Paris Las Vegas
- Planet Hollywood Resort & Casino
- Rio All-Suite Hotel & Casino
- Silver Legacy Resort Casino
- Tropicana Laughlin Hotel & Casino

FULL HOUSE RESORTS, INC.

- Grand Lodge Casino

GOLDEN ENTERTAINMENT, INC.

- Aquarius Casino Resort
- Arizona Charlie's Boulder
- Arizona Charlie's Decatur
- Edgewater Hotel and Casino
- Pahrump Nugget Hotel and Gambling Hall
- The Strat, Hotel, Casino & Skypod

PUBLICLY OWNED CASINO OPERATIONS (CONTINUED)

LAS VEGAS SANDS CORP.

Venetian Resort Hotel Casino/Palazzo Resort Hotel Casino

MGM RESORTS INTERNATIONAL

Aria Resort & Casino

Bellagio

Excalibur Hotel and Casino

Luxor Hotel and Casino

Mandalay Bay Resort & Casino

MGM Grand Hotel/Casino

The Mirage

New York - New York Hotel & Casino

Park MGM

MONARCH CASINO & RESORT, INC.

Atlantis Casino Resort

PENN NATIONAL GAMING, INC.

Cactus Petes Resort Casino

The M Resort Spa and Casino

Tropicana Las Vegas

RED ROCK RESORTS, INC.

Boulder Station Hotel & Casino

Green Valley Ranch Station Casino

Palace Station Hotel & Casino

Red Rock Casino Resort Spa

Santa Fe Station Hotel & Casino

Sunset Station Hotel & Casino

WILLIAM HILL PLC

Binion's Gambling Hall & Hotel – Race Book and Sports Pool

Caesars Palace Race Book & Sports Pool

WYNN RESORTS, LIMITED

Wynn Las Vegas

Of the 302 casinos included in this report, these fifty-three publicly owned casinos grossed 64.9% of the total reported gaming revenue for the fiscal year ended June 30, 2021.

SPECIAL NOTES:

- **THROUGHOUT THE ABSTRACT COLUMN TOTALS MAY NOT BALANCE WITH LISTED DETAIL DUE TO ROUNDING.**
- **INFORMATION PRESENTED IN THIS REPORT COMES FROM UNAUDITED STANDARD FINANCIAL STATEMENTS REQUIRED TO BE FILED BY ALL NONRESTRICTED LICENSEES WHOSE GROSS GAMING REVENUE IS \$1 MILLION OR MORE FOR COMMON FISCAL YEARS ENDED JUNE 30.**
- **WITH REGARDS TO FINANCIAL ACCOUNTING STANDARDS BOARD (“FASB”) ACCOUNTING STANDARDS CODIFICATION 606 – REVENUE FROM CONTRACTS WITH CUSTOMERS, ALL NONRESRICTED LICENSEES (PUBLIC AND NONPUBLIC ORGANIZATIONS AS DEFINED BY FASB) WERE REQUIRED TO FOLLOW THE NEW ACCOUNTING STANDARD WHEN PREPARING STANDARD FINANCIAL STATEMENTS.**
- **NO OTHER INFORMATIONAL BREAKDOWN IS AVAILABLE OTHER THAN THAT PRESENTED IN THIS REPORT. NAMES OF CASINOS IN THE VARIOUS GROUPINGS, OTHER THAN THOSE SHOWN FOR PUBLICLY OWNED CASINOS, ARE NOT AVAILABLE TO USERS OF THIS REPORT.**

SECTION 1
STATEWIDE - SELECTED COUNTIES - BALANCE OF COUNTIES

INDEX

<u>STATEWIDE</u>	<u>Page</u>
Combined Balance Sheet	1
Combined Income Statement - Summary	2
Combined Income Statement - Detail:	
Casino Department	3
Rooms Department	3
Food Department	4
Beverage Department	4
Other Income	5
Average Number of Employees	5
Rate of Room Occupancy	6
Per Room Per Day Statistics	6
Gaming Revenue per Square Foot	6
Ratios	6
<u>CLARK COUNTY</u>	
Combined Balance Sheet	7
Combined Income Statement - Summary	8
Combined Income Statement - Detail:	
Casino Department	9
Rooms Department	9
Food Department	10
Beverage Department	10
Other Income	11
Average Number of Employees	11
Rate of Room Occupancy	12
Per Room Per Day Statistics	12
Gaming Revenue per Square Foot	12
Ratios	12
<u>DOUGLAS COUNTY - SOUTH SHORE LAKE TAHOE</u>	
Combined Balance Sheet	13
Combined Income Statement - Summary	14
Combined Income Statement - Detail:	
Casino Department	15
Rooms Department	15
Food Department	16
Beverage Department	16
Other Income	17
Average Number of Employees	17
Rate of Room Occupancy	18
Per Room Per Day Statistics	18
Gaming Revenue per Square Foot	18
Ratios	18

SECTION 1 - CONTINUED
STATEWIDE - SELECTED COUNTIES - BALANCE OF COUNTIES

INDEX

<u>ELKO COUNTY</u>	<u>Page</u>
Combined Balance Sheet	19
Combined Income Statement - Summary	20
Combined Income Statement - Detail:	
Casino Department	21
Rooms Department	21
Food Department	22
Beverage Department	22
Other Income	23
Average Number of Employees	23
Rate of Room Occupancy	24
Per Room Per Day Statistics	24
Gaming Revenue per Square Foot	24
Ratios	24
 <u>CARSON VALLEY (Carson City & Balance of Douglas County)</u>	
Combined Balance Sheet	25
Combined Income Statement - Summary	26
Combined Income Statement - Detail:	
Casino Department	27
Rooms Department	27
Food Department	28
Beverage Department	28
Other Income	29
Average Number of Employees	29
Rate of Room Occupancy	30
Per Room Per Day Statistics	30
Gaming Revenue per Square Foot	30
Ratios	30
 <u>WASHOE COUNTY</u>	
Combined Balance Sheet	31
Combined Income Statement - Summary	32
Combined Income Statement - Detail:	
Casino Department	33
Rooms Department	33
Food Department	34
Beverage Department	34
Other Income	35
Average Number of Employees	35
Rate of Room Occupancy	36
Per Room Per Day Statistics	36
Gaming Revenue per Square Foot	36
Ratios	36

SECTION 1 - CONTINUED
STATEWIDE - SELECTED COUNTIES - BALANCE OF COUNTIES

INDEX

<u>BALANCE OF COUNTIES</u>	<u>Page</u>
Combined Balance Sheet	37
Combined Income Statement - Summary	38
Combined Income Statement - Detail:	
Casino Department	39
Rooms Department	39
Food Department	40
Beverage Department	40
Other Income	41
Average Number of Employees	41
Rate of Room Occupancy	42
Per Room Per Day Statistics	42
Gaming Revenue per Square Foot	42
Ratios	42

SECTION 2
DETAIL OF SELECTED GROUPS

INDEX

<u>CLARK COUNTY - LAS VEGAS STRIP AREA</u> <u>With Gaming Revenue of \$1,000,000 and Over</u>	<u>Page</u>
Combined Balance Sheet	43
Combined Income Statement - Summary	44
Combined Income Statement - Detail:	
Casino Department	45
Rooms Department	45
Food Department	46
Beverage Department	46
Other Income	47
Average Number of Employees	47
Rate of Room Occupancy	48
Per Room Per Day Statistics	48
Gaming Revenue per Square Foot	48
Ratios	48

SECTION 2 - CONTINUED
DETAIL OF SELECTED GROUPS

INDEX

<u>CLARK COUNTY - LAS VEGAS STRIP AREA</u>	
<u>With Gaming Revenue of \$1,000,000 to \$72,000,000</u>	
	<u>Page</u>
Combined Balance Sheet	49
Combined Income Statement - Summary	50
Combined Income Statement - Detail:	
Casino Department	51
Rooms Department	51
Food Department	52
Beverage Department	52
Other Income	53
Average Number of Employees	53
Rate of Room Occupancy	54
Per Room Per Day Statistics	54
Gaming Revenue per Square Foot	54
Ratios	54
<u>CLARK COUNTY - LAS VEGAS STRIP AREA</u>	
<u>With Gaming Revenue of \$72,000,000 and Over</u>	
Combined Balance Sheet	55
Combined Income Statement - Summary	56
Combined Income Statement - Detail:	
Casino Department	57
Rooms Department	57
Food Department	58
Beverage Department	58
Other Income	59
Average Number of Employees	59
Rate of Room Occupancy	60
Per Room Per Day Statistics	60
Gaming Revenue per Square Foot	60
Ratios	60
<u>CLARK COUNTY - DOWNTOWN LAS VEGAS AREA</u>	
<u>With Gaming Revenue of \$1,000,000 and Over</u>	
Combined Balance Sheet	61
Combined Income Statement - Summary	62
Combined Income Statement - Detail:	
Casino Department	63
Rooms Department	63
Food Department	64
Beverage Department	64
Other Income	65
Average Number of Employees	65
Rate of Room Occupancy	66
Per Room Per Day Statistics	66
Gaming Revenue per Square Foot	66
Ratios	66

SECTION 2 - CONTINUED
DETAIL OF SELECTED GROUPS

INDEX

CLARK COUNTY - DOWNTOWN LAS VEGAS AREA

With Gaming Revenue of \$1,000,000 to \$12,000,000

Page

Combined Balance Sheet	67
Combined Income Statement - Summary	68
Combined Income Statement - Detail:	
Casino Department	69
Rooms Department	69
Food Department	70
Beverage Department	70
Other Income	71
Average Number of Employees	71
Rate of Room Occupancy	72
Per Room Per Day Statistics	72
Gaming Revenue per Square Foot	72
Ratios	72

CLARK COUNTY - DOWNTOWN LAS VEGAS AREA

With Gaming Revenue of \$12,000,000 and Over

Combined Balance Sheet	73
Combined Income Statement - Summary	74
Combined Income Statement - Detail:	
Casino Department	75
Rooms Department	75
Food Department	76
Beverage Department	76
Other Income	77
Average Number of Employees	77
Rate of Room Occupancy	78
Per Room Per Day Statistics	78
Gaming Revenue per Square Foot	78
Ratios	78

CLARK COUNTY - LAUGHLIN AREA

With Gaming Revenue of \$1,000,000 and Over

Combined Balance Sheet	79
Combined Income Statement - Summary	80
Combined Income Statement - Detail:	
Casino Department	81
Rooms Department	81
Food Department	82
Beverage Department	82
Other Income	83
Average Number of Employees	83
Rate of Room Occupancy	84
Per Room Per Day Statistics	84
Gaming Revenue per Square Foot	84
Ratios	84

SECTION 2 - CONTINUED
DETAIL OF SELECTED GROUPS

INDEX

CLARK COUNTY - BOULDER STRIP AREA
With Gaming Revenue of \$1,000,000 and Over

	<u>Page</u>
Combined Balance Sheet	85
Combined Income Statement - Summary	86
Combined Income Statement - Detail:	
Casino Department	87
Rooms Department	87
Food Department	88
Beverage Department	88
Other Income	89
Average Number of Employees	89
Rate of Room Occupancy	90
Per Room Per Day Statistics	90
Gaming Revenue per Square Foot	90
Ratios	90

CLARK COUNTY - BALANCE OF COUNTY
With Gaming Revenue of \$1,000,000 and Over

Combined Balance Sheet	91
Combined Income Statement - Summary	92
Combined Income Statement - Detail:	
Casino Department	93
Rooms Department	93
Food Department	94
Beverage Department	94
Other Income	95
Average Number of Employees	95
Rate of Room Occupancy	96
Per Room Per Day Statistics	96
Gaming Revenue per Square Foot	96
Ratios	96

ELKO COUNTY - WENDOVER AREA
With Gaming Revenue of \$1,000,000 and Over

Combined Balance Sheet	97
Combined Income Statement - Summary	98
Combined Income Statement - Detail:	
Casino Department	99
Rooms Department	99
Food Department	100
Beverage Department	100
Other Income	101
Average Number of Employees	101
Rate of Room Occupancy	102
Per Room Per Day Statistics	102
Gaming Revenue per Square Foot	102
Ratios	102

SECTION 2 - CONTINUED
DETAIL OF SELECTED GROUPS

INDEX

WASHOE COUNTY - RENO/SPARKS AREA

With Gaming Revenue of \$1,000,000 and Over

Page

Combined Balance Sheet	103
Combined Income Statement - Summary	104
Combined Income Statement - Detail:	
Casino Department	105
Rooms Department	105
Food Department	106
Beverage Department	106
Other Income	107
Average Number of Employees	107
Rate of Room Occupancy	108
Per Room Per Day Statistics	108
Gaming Revenue per Square Foot	108
Ratios	108

WASHOE COUNTY - RENO/SPARKS AREA

With Gaming Revenue of \$1,000,000 to \$12,000,000

Combined Balance Sheet	109
Combined Income Statement - Summary	110
Combined Income Statement - Detail:	
Casino Department	111
Rooms Department	111
Food Department	112
Beverage Department	112
Other Income	113
Average Number of Employees	113
Rate of Room Occupancy	114
Per Room Per Day Statistics	114
Gaming Revenue per Square Foot	114
Ratios	114

WASHOE COUNTY - RENO/SPARKS AREA

With Gaming Revenue of \$12,000,000 to \$36,000,000

Combined Balance Sheet	115
Combined Income Statement - Summary	116
Combined Income Statement - Detail:	
Casino Department	117
Rooms Department	117
Food Department	118
Beverage Department	118
Other Income	119
Average Number of Employees	119
Rate of Room Occupancy	120
Per Room Per Day Statistics	120
Gaming Revenue per Square Foot	120
Ratios	120

SECTION 2 - CONTINUED
DETAIL OF SELECTED GROUPS

INDEX

<u>WASHOE COUNTY - RENO/SPARKS AREA</u>	
<u>With Gaming Revenue of \$36,000,000 and Over</u>	
	<u>Page</u>
Combined Balance Sheet	121
Combined Income Statement - Summary	122
Combined Income Statement - Detail:	
Casino Department	123
Rooms Department	123
Food Department	124
Beverage Department	124
Other Income	125
Average Number of Employees	125
Rate of Room Occupancy	126
Per Room Per Day Statistics	126
Gaming Revenue per Square Foot	126
Ratios	126
<u>WASHOE COUNTY - BALANCE OF COUNTY</u>	
<u>With Gaming Revenue of \$1,000,000 and Over</u>	
Combined Balance Sheet	127
Combined Income Statement - Summary	128
Combined Income Statement - Detail:	
Casino Department	129
Rooms Department	129
Food Department	130
Beverage Department	130
Other Income	131
Average Number of Employees	131
Rate of Room Occupancy	132
Per Room Per Day Statistics	132
Gaming Revenue per Square Foot	132
Ratios	132

SECTION 3
DETAIL OF SELECTED GROUPS

INDEX

STATEWIDE - CASINOS WITH ROOMS FACILITIES

With Gaming Revenue of \$1,000,000 and Over

Page

Combined Balance Sheet	133
Combined Income Statement - Summary	134
Combined Income Statement - Detail:	
Casino Department	135
Rooms Department	135
Food Department	136
Beverage Department	136
Other Income	137
Average Number of Employees	137
Rate of Room Occupancy	138
Per Room Per Day Statistics	138
Gaming Revenue per Square Foot	138
Ratios	138

STATEWIDE - CASINOS WITH ROOMS FACILITIES

With Gaming Revenue of \$1,000,000 to \$12,000,000

Combined Balance Sheet	139
Combined Income Statement - Summary	140
Combined Income Statement - Detail:	
Casino Department	141
Rooms Department	141
Food Department	142
Beverage Department	142
Other Income	143
Average Number of Employees	143
Rate of Room Occupancy	144
Per Room Per Day Statistics	144
Gaming Revenue per Square Foot	144
Ratios	144

STATEWIDE - CASINOS WITH ROOMS FACILITIES

With Gaming Revenue of \$12,000,000 to \$36,000,000

Combined Balance Sheet	145
Combined Income Statement - Summary	146
Combined Income Statement - Detail:	
Casino Department	147
Rooms Department	147
Food Department	148
Beverage Department	148
Other Income	149
Average Number of Employees	149
Rate of Room Occupancy	150
Per Room Per Day Statistics	150
Gaming Revenue per Square Foot	150
Ratios	150

SECTION 3 - CONTINUED
DETAIL OF SELECTED GROUPS

INDEX

STATEWIDE - CASINOS WITH ROOMS FACILITIES	
<u>With Gaming Revenue of \$36,000,000 to \$72,000,000</u>	
	<u>Page</u>
Combined Balance Sheet	151
Combined Income Statement - Summary	152
Combined Income Statement - Detail:	
Casino Department	153
Rooms Department	153
Food Department	154
Beverage Department	154
Other Income	155
Average Number of Employees	155
Rate of Room Occupancy	156
Per Room Per Day Statistics	156
Gaming Revenue per Square Foot	156
Ratios	156
STATEWIDE - CASINOS WITH ROOMS FACILITIES	
<u>With Gaming Revenue of \$72,000,000 and Over</u>	
Combined Balance Sheet	157
Combined Income Statement - Summary	158
Combined Income Statement - Detail:	
Casino Department	159
Rooms Department	159
Food Department	160
Beverage Department	160
Other Income	161
Average Number of Employees	161
Rate of Room Occupancy	162
Per Room Per Day Statistics	162
Gaming Revenue per Square Foot	162
Ratios	162
STATEWIDE - PUBLICLY OWNED CASINO OPERATIONS	
<u>With Gaming Revenue of \$12,000,000 and Over</u>	
Combined Balance Sheet	163
Combined Income Statement - Summary	164
Combined Income Statement - Detail:	
Casino Department	165
Rooms Department	165
Food Department	166
Beverage Department	166
Other Income	167
Average Number of Employees	167
Rate of Room Occupancy	168
Per Room Per Day Statistics	168
Gaming Revenue per Square Foot	168
Ratios	168

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021

Section 1 - Statewide - Selected Counties - Balance of Counties

Statewide, Gaming Revenue of \$1,000,000 and over

Amounts represent 302 Licensees.

Combined Balance Sheet

			Dollars	% Share
Assets				
Current Assets				
Cash			3,264,214,686	4.7
Receivables	Total	Allowance		
Casino	714,350,930	321,845,866	392,505,064	0.6
Trade	378,836,091	19,344,581	359,491,510	0.5
Sundry	519,309,980	4,548,811	514,761,169	0.7
Notes	74,380,042	0	74,380,042	0.1
Prepaid Expenses			420,174,732	0.6
Other Current Assets			11,181,944,364	16.1
Total Current Assets			16,207,471,567	23.4
Fixed Assets				
	Cost	Depecciation		
Land	4,932,020,194		4,932,020,194	7.1
Land Improvements	1,079,864,145	599,714,532	480,149,613	0.7
Building & Improvements	27,618,073,499	8,681,888,280	18,936,185,219	27.3
Furniture & Equipment	11,309,453,775	7,820,113,221	3,489,340,554	5.0
Leasehold Improvements	290,080,036	141,965,736	148,114,300	0.2
Construction in Progress	574,534,781		574,534,781	0.8
Total Fixed Assets			28,560,344,661	41.2
Other Assets			24,528,273,794	35.4
Total Assets			69,296,090,022	100.0
Liabilities and Capital				
Liabilities				
Current Liabilities				
Accounts Payable - Trade			349,411,216	0.5
Accounts Payable - Other			6,169,763,732	8.9
Current Portion of long Term Debt			272,481,455	0.4
Accrued Expenses			984,696,958	1.4
Other Current Liabilities			3,920,987,500	5.7
Total Current Liabilities			11,697,340,861	16.9
Long Term Debt				
	Total Owning	Current Portion		
Mortgages	1,845,384,620	121,607,211	1,723,777,409	2.5
Debentures & Bonds	102,447,175	2,095,000	100,352,175	0.1
Notes	5,025,076,142	34,172,099	4,990,904,043	7.2
Contracts	5,616,806,583	48,834,437	5,567,972,146	8.0
Other	9,958,772,348	65,772,708	9,892,999,640	14.3
Total Long Term Debt			22,276,005,413	32.1
Other Liabilities			13,208,802,281	19.1
Total Liabilities			47,182,148,555	68.1
Capital				
Owners Capital Accounts (other than corporations)			(2,566,019,648)	(3.7)
Capital Stock and Other Capital (for corporations)			7,604,632,519	11.0
Retained Earnings			17,075,328,596	24.6
Total Capital			22,113,941,467	31.9
Total Liabilities and Capital			69,296,090,022	100.0

Average Assets	Upper Quartile	Median	Lower Quartile
229,457,251	57,734,583	7,162,519	2,681,670

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 1 - Statewide - Selected Counties - Balance of Counties
 Statewide, Gaming Revenue of \$1,000,000 and over

Amounts represent 302 Licensees.

Combined Income Statement - Summary

	Dollars	% Share
Revenue		
Gaming	8,451,811,701	52.4
Rooms	3,149,011,036	19.5
Food	1,701,027,786	10.6
Beverage	1,203,235,417	7.5
Other	1,617,217,461	10.0
Total Revenue	16,122,303,401	100.0
Cost of Sales	946,374,571	5.9
Gross Margin	15,175,928,830	94.1
Departmental Expenses	6,292,285,094	39.0
Departmental Income	8,883,643,736	55.1
General & Administrative Expenses		
Advertising & Promotion	183,121,575	1.1
Bad Debt Expense	8,102,716	0.1
Depreciation - Buildings	664,244,781	4.1
Depreciation & Amortization - Other	1,378,010,812	8.5
Energy Expense (e.g. electricity, gas, oil)	238,314,694	1.5
Equipment Rental or Lease	43,021,631	0.3
Interest Expense	1,581,210,666	9.8
Music & Entertainment	7,418,331	0.0
Payroll - Taxes	91,841,535	0.6
Payroll - Employee Benefits	332,352,465	2.1
Payroll - Officers	45,626,778	0.3
Payroll - Other Employees	1,101,957,096	6.8
Rent of Premises	221,330,151	1.4
Taxes - Real Estate	179,742,288	1.1
Taxes & Licenses - Other	102,994,674	0.6
Utilities (other than energy expense items)	111,662,424	0.7
Other G & A	2,799,125,242	17.4
Total General & Administrative Expenses	9,090,077,859	56.4
Net Income (Loss) before Fed Income Taxes and Extraordinary Items	(206,434,123)	(1.3)

Average Revenue	Upper Quartile	Median	Lower Quartile
53,385,111	44,252,350	7,510,877	2,785,532

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 1 - Statewide - Selected Counties - Balance of Counties
 Statewide, Gaming Revenue of \$1,000,000 and over

Amounts represent 302 Licensees.

Combined income Statement - Detail

Casino Department

	Dollars	% Share
Revenue		
Table Games (Includes Keno and Bingo)	2,349,825,619	27.8
Slot Machines	7,763,663,778	91.9
Card Games (poker, pan, etc.)	96,737,891	1.1
Race Book	36,333,072	0.4
Sports Book	371,178,500	4.4
Contra Revenue (Complimentary Expense)	(2,165,927,159)	(25.6)
Total Revenue	8,451,811,701	100.0

Departmental Expenses

Bad Debt Expense	42,443,907	0.5
Commissions	71,227,154	0.8
Gaming Taxes and Licenses	802,312,329	9.5
Preferred Guest Expenses (exclusive of complimentaries)	119,658,262	1.4
Payroll - Taxes	126,160,445	1.5
Payroll - Employee Benefits	226,219,274	2.7
Payroll - Officers	19,846,388	0.2
Payroll - Other Employees	904,633,196	10.7
Race Wire Fees	5,410,847	0.1
Other Departmental Expenses	607,229,787	7.2
Total Departmental Expenses	2,925,141,589	34.6
Departmental Income (Loss)	5,526,670,112	65.4

Rooms Department

	Dollars	% Share
Revenue		
Room Sales	2,361,098,339	75.0
Complimentary Room Sales	844,457,191	26.8
Contra Revenue (Complimentary Expense)	(56,544,494)	(1.8)
Total Revenue	3,149,011,036	100.0

Departmental Expenses

Bad Debt Expense	7,081,019	0.2
Payroll - Taxes	62,810,692	2.0
Payroll - Employee Benefits	250,282,032	7.9
Payroll - Officers	4,601,224	0.1
Payroll - Other Employees	656,326,666	20.8
Other Departmental Expenses	387,073,067	12.3
Total Departmental Expenses	1,368,174,700	43.4
Departmental Income (Loss)	1,780,836,336	56.6

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 1 - Statewide - Selected Counties - Balance of Counties
Statewide, Gaming Revenue of \$1,000,000 and over

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Combined income Statement - Detail

Food Department

	Dollars	% Share
Revenue		
Food Sales	1,394,875,603	82.0
Complimentary Food Sales	333,218,539	19.6
Contra Revenue (Complimentary Expense)	(27,066,356)	(1.6)
Total Revenue	1,701,027,786	100.0
 Cost of Sales	 510,317,485	 30.0
 Gross Margin	 1,190,710,301	 70.0

Departmental Expenses

Bad Debt Expense	1,264,155	0.1
Payroll - Taxes	65,867,870	3.9
Payroll - Employee Benefits	224,317,324	13.2
Payroll - Officers	10,550,311	0.6
Payroll - Other Employees	686,127,731	40.3
Other Departmental Expenses	182,887,678	10.8
Total Departmental Expenses	1,171,015,069	68.8
 Departmental Income (Loss)	 19,695,232	 1.2

Beverage Department

	Dollars	% Share
Revenue		
Beverage Sales	585,395,087	48.7
Complimentary Beverage Sales	628,825,639	52.3
Contra Revenue (Complimentary Expense)	(10,985,309)	(0.9)
Total Revenue	1,203,235,417	100.0
 Cost of Sales	 213,959,562	 17.8
 Gross Margin	 989,275,855	 82.2

Departmental Expenses

Bad Debt Expense	260,731	0.0
Payroll - Taxes	22,591,726	1.9
Payroll - Employee Benefits	80,030,862	6.7
Payroll - Officers	568,722	0.0
Payroll - Other Employees	181,750,144	15.1
Other Departmental Expenses	83,517,941	6.9
Total Departmental Expenses	368,720,126	30.6
 Departmental Income (Loss)	 620,555,729	 51.6

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 1 - Statewide - Selected Counties - Balance of Counties
 Statewide, Gaming Revenue of \$1,000,000 and over

Amounts represent 302 Licensees.

Combined income Statement - Detail

Other Income	Dollars	% Share
Revenue		
Other Operating and Non-Operating Income	1,567,623,136	96.9
Other Complimentary Items	68,266,956	4.2
Contra Revenue (Complimentary Expense)	(18,672,631)	(1.2)
Total Revenue	1,617,217,461	100.0
 Cost of Sales	 222,097,524	 13.7
 Gross Margin	 1,395,119,937	 86.3
 Departmental Expenses		
Bad Debt Expense	(895,120)	(0.1)
Payroll - Taxes	18,194,082	1.1
Payroll - Employee Benefits	38,136,632	2.4
Payroll - Officers	2,442,444	0.2
Payroll - Other Employees	191,040,223	11.8
Other Departmental Expenses	210,315,349	13.0
Total Departmental Expenses	459,233,610	28.4
 Departmental Income (Loss)	 935,886,327	 57.9

Average Number of Employees

Casino Department	29,270
Rooms Department	19,717
Food Department	25,768
Beverage Department	8,320
G & A Department	21,190
Other Departments	7,151
Total	111,416

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021

Section 1 - Statewide - Selected Counties - Balance of Counties

Statewide, Gaming Revenue of \$1,000,000 and over

Amounts represent 302 Licensees.

Rate of Room Occupancy

Month	Available Rooms	Rooms Occupied	% of Occupancy
July	3,861,937	1,657,875	42.9
August	3,847,367	1,736,491	45.1
September	3,866,204	1,862,638	48.2
October	4,083,035	2,000,469	49.0
November	3,873,865	1,595,973	41.2
December	3,829,319	1,353,523	35.3
January	3,781,191	1,398,298	37.0
February	3,495,758	1,644,593	47.0
March	4,019,798	2,391,577	59.5
April	3,942,904	2,699,576	68.5
May	4,103,394	3,001,834	73.2
June	4,011,847	3,213,424	80.1
Total	46,716,619	24,556,271	52.6

Per Room Per Day Statistics

	Dollars
Average Table Revenue (Includes Keno and Bingo) Per Room Per Day	95.69
Average Slot Revenue Per Room Per Day	316.16
Average Food Sales Per Room Per Day	70.37
Average Beverage Sales Per Room Per Day	49.45
Average Rooms Department Payroll Per Room Per Day	39.66
Average Room Rate Per Day	130.54

Gaming Revenue Per Square Foot of Floor Space

	# Casinos	Average Sq Ft	Revenue/Sq Ft
Table Games (Includes Keno and Bingo)	119	10,812	1,826
Slots	265	23,962	1,223
Race and Sports	92	3,880	1,142
Card Games (poker, pan, etc.)	34	2,789	1,020
Total	302	26,783	1,313

Ratios

	Percent
Total Current Assets to Total Current Liabilities	138.56
Total Capital to Total Liabilities	46.87
Total Capital to Total Current Liabilities	189.05
Total Current Liabilities to Total Liabilities	24.79
Total Contra Revenue (Complimentary Expense) to Gaming Revenue*	21.47
Music and Entertainment Expense to Gaming Revenue	0.09
Total Revenue to Average Total Assets	21.56
Total Revenue less Comp Sales to Average Total Assets	19.05
Return on Invested Capital**	2.20
Return on Average Assets***	1.84

*Gaming revenue is equal to total gaming revenue before Contra Revenue (Complimentary Expense)

**Return on invested capital is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the total of average total assets less average current liabilities.

***Return on Average Assets is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the average total assets.

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 1 - Statewide - Selected Counties - Balance of Counties
Clark County, Gaming Revenue of \$1,000,000 and over

Amounts represent 173 Licensees.

Combined Balance Sheet

			Dollars	% Share
Assets				
Current Assets				
Cash			2,794,695,931	4.3
Receivables	Total	Allowance		
Casino	698,818,241	319,160,125	379,658,116	0.6
Trade	355,980,318	15,257,056	340,723,262	0.5
Sundry	267,350,872	4,462,019	262,888,853	0.4
Notes	61,917,125	0	61,917,125	0.1
Prepaid Expenses			348,016,291	0.5
Other Current Assets			10,850,428,382	16.6
Total Current Assets			15,038,327,960	23.0
Fixed Assets				
	Cost	Depecciation		
Land	4,688,252,596		4,688,252,596	7.2
Land Improvements	1,020,221,894	567,450,144	452,771,750	0.7
Building & Improvements	25,343,289,696	7,801,397,450	17,541,892,246	26.8
Furniture & Equipment	9,650,862,960	6,611,509,724	3,039,353,236	4.6
Leasehold Improvements	225,364,638	116,229,371	109,135,267	0.2
Construction in Progress	517,146,429		517,146,429	0.8
Total Fixed Assets			26,348,551,524	40.3
Other Assets			24,043,594,264	36.7
Total Assets			65,430,473,748	100.0
Liabilities and Capital				
Liabilities				
Current Liabilities				
Accounts Payable - Trade			299,651,475	0.5
Accounts Payable - Other			6,150,937,796	9.4
Current Portion of long Term Debt			244,168,184	0.4
Accrued Expenses			808,433,317	1.2
Other Current Liabilities			3,686,412,779	5.6
Total Current Liabilities			11,189,603,551	17.1
Long Term Debt				
	Total Owning	Current Portion		
Mortgages	1,682,235,066	113,994,634	1,568,240,432	2.4
Debentures & Bonds	49,015,000	2,095,000	46,920,000	0.1
Notes	4,913,990,906	26,350,263	4,887,640,643	7.5
Contracts	5,115,872,013	43,862,767	5,072,009,246	7.8
Other	9,126,169,046	57,865,520	9,068,303,526	13.9
Total Long Term Debt			20,643,113,847	31.5
Other Liabilities			12,990,581,914	19.9
Total Liabilities			44,823,299,312	68.5
Capital				
Owners Capital Accounts (other than corporations)			(2,674,343,446)	(4.1)
Capital Stock and Other Capital (for corporations)			7,364,927,681	11.3
Retained Earnings			15,916,590,201	24.3
Total Capital			20,607,174,436	31.5
Total Liabilities and Capital			65,430,473,748	100.0

Average Assets	Upper Quartile	Median	Lower Quartile
378,210,830	150,420,476	13,329,963	2,683,026

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 1 - Statewide - Selected Counties - Balance of Counties
 Clark County, Gaming Revenue of \$1,000,000 and over

Amounts represent 173 Licensees.

Combined Income Statement - Summary

	Dollars	% Share
Revenue		
Gaming	6,983,290,157	51.2
Rooms	2,761,404,787	20.3
Food	1,446,506,893	10.6
Beverage	1,011,047,451	7.4
Other	1,426,408,397	10.5
Total Revenue	13,628,657,685	100.0
Cost of Sales	739,183,192	5.4
Gross Margin	12,889,474,493	94.6
Departmental Expenses	5,479,950,617	40.2
Departmental Income	7,409,523,876	54.4
General & Administrative Expenses		
Advertising & Promotion	143,387,279	1.1
Bad Debt Expense	7,853,774	0.1
Depreciation - Buildings	622,473,765	4.6
Depreciation & Amortization - Other	1,183,631,408	8.7
Energy Expense (e.g. electricity, gas, oil)	192,474,457	1.4
Equipment Rental or Lease	39,263,983	0.3
Interest Expense	1,475,325,507	10.8
Music & Entertainment	6,274,813	0.0
Payroll - Taxes	77,258,880	0.6
Payroll - Employee Benefits	296,754,772	2.2
Payroll - Officers	35,118,007	0.3
Payroll - Other Employees	934,355,632	6.9
Rent of Premises	179,171,283	1.3
Taxes - Real Estate	158,916,668	1.2
Taxes & Licenses - Other	95,460,005	0.7
Utilities (other than energy expense items)	96,272,476	0.7
Other G & A	2,608,078,865	19.1
Total General & Administrative Expenses	8,152,071,574	59.8
Net Income (Loss) before Fed Income Taxes and Extraordinary Items	(742,547,698)	(5.4)

Average Revenue	Upper Quartile	Median	Lower Quartile
78,778,368	95,126,012	10,518,020	3,234,259

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 1 - Statewide - Selected Counties - Balance of Counties
Clark County, Gaming Revenue of \$1,000,000 and over

Amounts represent 173 Licensees.

Combined income Statement - Detail

Casino Department

	Dollars	% Share
Revenue		
Table Games (Includes Keno and Bingo)	2,138,836,800	30.6
Slot Machines	6,210,375,730	88.9
Card Games (poker, pan, etc.)	88,927,240	1.3
Race Book	31,493,702	0.5
Sports Book	340,084,574	4.9
Contra Revenue (Complimentary Expense)	(1,826,427,889)	(26.2)
Total Revenue	6,983,290,157	100.0

Departmental Expenses

Bad Debt Expense	41,632,989	0.6
Commissions	51,936,624	0.7
Gaming Taxes and Licenses	663,825,664	9.5
Preferred Guest Expenses (exclusive of complimentaries)	113,559,587	1.6
Payroll - Taxes	109,412,422	1.6
Payroll - Employee Benefits	204,616,151	2.9
Payroll - Officers	19,583,056	0.3
Payroll - Other Employees	777,762,238	11.1
Race Wire Fees	4,320,779	0.1
Other Departmental Expenses	508,831,776	7.3
Total Departmental Expenses	2,495,481,286	35.7
 Departmental Income (Loss)	 4,487,808,871	 64.3

Rooms Department

	Dollars	% Share
Revenue		
Room Sales	2,112,385,465	76.5
Complimentary Room Sales	694,025,703	25.1
Contra Revenue (Complimentary Expense)	(45,006,381)	(1.6)
Total Revenue	2,761,404,787	100.0

Departmental Expenses

Bad Debt Expense	6,496,360	0.2
Payroll - Taxes	55,682,767	2.0
Payroll - Employee Benefits	239,728,419	8.7
Payroll - Officers	4,601,224	0.2
Payroll - Other Employees	582,247,675	21.1
Other Departmental Expenses	339,266,216	12.3
Total Departmental Expenses	1,228,022,661	44.5
 Departmental Income (Loss)	 1,533,382,126	 55.5

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 1 - Statewide - Selected Counties - Balance of Counties
Clark County, Gaming Revenue of \$1,000,000 and over

Amounts represent 173 Licensees.

Combined income Statement - Detail

Food Department

	Dollars	% Share
Revenue		
Food Sales	1,206,746,664	83.4
Complimentary Food Sales	259,839,287	18.0
Contra Revenue (Complimentary Expense)	(20,079,058)	(1.4)
Total Revenue	1,446,506,893	100.0
 Cost of Sales	 412,707,833	 28.5
 Gross Margin	 1,033,799,060	 71.5

Departmental Expenses

Bad Debt Expense	1,239,813	0.1
Payroll - Taxes	54,445,009	3.8
Payroll - Employee Benefits	209,894,756	14.5
Payroll - Officers	10,422,171	0.7
Payroll - Other Employees	573,343,207	39.6
Other Departmental Expenses	160,552,878	11.1
Total Departmental Expenses	1,009,897,834	69.8
 Departmental Income (Loss)	 23,901,226	 1.7

Beverage Department

	Dollars	% Share
Revenue		
Beverage Sales	532,059,325	52.6
Complimentary Beverage Sales	484,296,678	47.9
Contra Revenue (Complimentary Expense)	(5,308,552)	(0.5)
Total Revenue	1,011,047,451	100.0
 Cost of Sales	 173,191,375	 17.1
 Gross Margin	 837,856,076	 82.9

Departmental Expenses

Bad Debt Expense	256,741	0.0
Payroll - Taxes	19,851,075	2.0
Payroll - Employee Benefits	75,041,187	7.4
Payroll - Officers	522,582	0.1
Payroll - Other Employees	158,045,498	15.6
Other Departmental Expenses	77,789,673	7.7
Total Departmental Expenses	331,506,756	32.8
 Departmental Income (Loss)	 506,349,320	 50.1

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 1 - Statewide - Selected Counties - Balance of Counties
 Clark County, Gaming Revenue of \$1,000,000 and over

Amounts represent 173 Licensees.

Combined income Statement - Detail

Other Income	<u>Dollars</u>	<u>% Share</u>
Revenue		
Other Operating and Non-Operating Income	1,388,891,590	97.4
Other Complimentary Items	48,583,828	3.4
Contra Revenue (Complimentary Expense)	(11,067,021)	(0.8)
Total Revenue	<u>1,426,408,397</u>	<u>100.0</u>
 Cost of Sales	 153,283,984	 10.7
 Gross Margin	 1,273,124,413	 89.3
 Departmental Expenses		
Bad Debt Expense	(909,170)	(0.1)
Payroll - Taxes	15,333,034	1.1
Payroll - Employee Benefits	35,770,309	2.5
Payroll - Officers	2,442,444	0.2
Payroll - Other Employees	166,659,922	11.7
Other Departmental Expenses	195,745,541	13.7
Total Departmental Expenses	<u>415,042,080</u>	<u>29.1</u>
 Departmental Income (Loss)	 <u>858,082,333</u>	 <u>60.2</u>

Average Number of Employees

Casino Department	24,237
Rooms Department	17,231
Food Department	20,849
Beverage Department	6,865
G & A Department	17,625
Other Departments	5,927
Total	<u>92,734</u>

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 1 - Statewide - Selected Counties - Balance of Counties
 Clark County, Gaming Revenue of \$1,000,000 and over

Amounts represent 173 Licensees.

Rate of Room Occupancy

Month	Available Rooms	Rooms Occupied	% of Occupancy
July	3,332,545	1,369,323	41.1
August	3,315,795	1,432,967	43.2
September	3,318,411	1,556,324	46.9
October	3,544,699	1,711,663	48.3
November	3,349,011	1,368,284	40.9
December	3,271,129	1,121,095	34.3
January	3,258,417	1,156,304	35.5
February	2,994,638	1,392,190	46.5
March	3,469,556	2,078,423	59.9
April	3,425,618	2,382,548	69.6
May	3,569,812	2,667,047	74.7
June	3,466,077	2,813,658	81.2
Total	40,315,708	21,049,826	52.2

Per Room Per Day Statistics

	Dollars
Average Table Revenue (Includes Keno and Bingo) Per Room Per Day	101.61
Average Slot Revenue Per Room Per Day	295.03
Average Food Sales Per Room Per Day	69.67
Average Beverage Sales Per Room Per Day	48.28
Average Rooms Department Payroll Per Room Per Day	41.91
Average Room Rate Per Day	133.32

Gaming Revenue Per Square Foot of Floor Space

	# Casinos	Average Sq Ft	Revenue/Sq Ft
Table Games (Includes Keno and Bingo)	79	12,717	2,129
Slots	145	31,995	1,339
Race and Sports	73	4,244	1,199
Card Games (poker, pan, etc.)	22	3,406	1,187
Total	173	34,848	1,461

Ratios

	Percent
Total Current Assets to Total Current Liabilities	134.40
Total Capital to Total Liabilities	45.97
Total Capital to Total Current Liabilities	184.16
Total Current Liabilities to Total Liabilities	24.96
Total Contra Revenue (Complimentary Expense) to Gaming Revenue*	21.66
Music and Entertainment Expense to Gaming Revenue	0.09
Total Revenue to Average Total Assets	19.19
Total Revenue less Comp Sales to Average Total Assets	17.10
Return on Invested Capital**	1.24
Return on Average Assets***	1.03

*Gaming revenue is equal to total gaming revenue before Contra Revenue (Complimentary Expense)

**Return on invested capital is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the total of average total assets less average current liabilities.

***Return on Average Assets is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the average total assets.

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021

Section 1 - Statewide - Selected Counties - Balance of Counties

Douglas County - South Shore Lake Tahoe, Gaming Revenue of \$1,000,000 and over

Amounts represent 7 Licensees.

Combined Balance Sheet

			Dollars	% Share
Assets				
Current Assets				
Cash			48,967,103	7.8
Receivables	Total	Allowance		
Casino	4,660,966	1,846,310	2,814,656	0.4
Trade	4,865,091	456,200	4,408,891	0.7
Sundry	5,490,836	86,792	5,404,044	0.9
Notes	0	0	0	0.0
Prepaid Expenses			10,631,267	1.7
Other Current Assets			32,584,846	5.2
Total Current Assets			104,810,807	16.6
Fixed Assets				
	Cost	Depeciation		
Land	36,100,000		36,100,000	5.7
Land Improvements	0	0	0	0.0
Building & Improvements	293,322,104	18,191,541	275,130,563	43.6
Furniture & Equipment	53,970,300	27,827,509	26,142,791	4.1
Leasehold Improvements	912,863	120,819	792,044	0.1
Construction in Progress	1,802,696		1,802,696	0.3
Total Fixed Assets			339,968,094	53.9
Other Assets			186,398,084	29.5
Total Assets			631,176,985	100.0
Liabilities and Capital				
Liabilities				
Current Liabilities				
Accounts Payable - Trade			4,846,537	0.8
Accounts Payable - Other			4,087,100	0.6
Current Portion of long Term Debt			857,692	0.1
Accrued Expenses			24,756,531	3.9
Other Current Liabilities			11,221,570	1.8
Total Current Liabilities			45,769,430	7.3
Long Term Debt				
	Total Owing	Current Portion		
Mortgages	0	0	0	0.0
Debentures & Bonds	0	0	0	0.0
Notes	16,677,123	0	16,677,123	2.6
Contracts	494,694,900	0	494,694,900	78.4
Other	182,494,700	857,692	181,637,008	28.8
Total Long Term Debt			693,009,031	109.8
Other Liabilities			102,363,480	16.2
Total Liabilities			841,141,941	133.3
Capital				
Owners Capital Accounts (other than corporations)			37,475,671	5.9
Capital Stock and Other Capital (for corporations)			(220,857,802)	(35.0)
Retained Earnings			(26,582,825)	(4.2)
Total Capital			(209,964,956)	(33.3)
Total Liabilities and Capital			631,176,985	100.0

Average Assets	Upper Quartile	Median	Lower Quartile
90,168,140	78,383,637	8,732,805	3,982,658

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021

Section 1 - Statewide - Selected Counties - Balance of Counties

Douglas County - South Shore Lake Tahoe, Gaming Revenue of \$1,000,000 and over

Amounts represent 7 Licensees.

Combined Income Statement - Summary

	Dollars	% Share
Revenue		
Gaming	204,574,496	56.7
Rooms	78,101,069	21.6
Food	31,677,418	8.8
Beverage	25,976,944	7.2
Other	20,731,307	5.7
Total Revenue	361,061,234	100.0
Cost of Sales	19,318,560	5.4
Gross Margin	341,742,674	94.6
Departmental Expenses	130,770,013	36.2
Departmental Income	210,972,661	58.4
General & Administrative Expenses		
Advertising & Promotion	2,464,376	0.7
Bad Debt Expense	197,327	0.1
Depreciation - Buildings	(13,053,189)	(3.6)
Depreciation & Amortization - Other	50,164,049	13.9
Energy Expense (e.g. electricity, gas, oil)	6,279,312	1.7
Equipment Rental or Lease	243,305	0.1
Interest Expense	69,299,473	19.2
Music & Entertainment	0	0.0
Payroll - Taxes	1,201,620	0.3
Payroll - Employee Benefits	5,673,125	1.6
Payroll - Officers	0	0.0
Payroll - Other Employees	12,576,952	3.5
Rent of Premises	8,044,139	2.2
Taxes - Real Estate	1,933,187	0.5
Taxes & Licenses - Other	632,426	0.2
Utilities (other than energy expense items)	3,068,405	0.8
Other G & A	37,833,728	10.5
Total General & Administrative Expenses	186,558,235	51.7
Net Income (Loss) before Fed Income Taxes and Extraordinary Items	24,414,426	6.8

Average Revenue	Upper Quartile	Median	Lower Quartile
51,580,176	62,678,508	5,846,471	3,915,549

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 1 - Statewide - Selected Counties - Balance of Counties
Douglas County - South Shore Lake Tahoe, Gaming Revenue of \$1,000,000 and over

Amounts represent 7 Licensees.

Combined income Statement - Detail

Casino Department

	Dollars	% Share
Revenue		
Table Games (Includes Keno and Bingo)	59,417,151	29.0
Slot Machines	199,577,306	97.6
Card Games (poker, pan, etc.)	2,513,227	1.2
Race Book	482,469	0.2
Sports Book	6,823,589	3.3
Contra Revenue (Complimentary Expense)	(64,239,246)	(31.4)
Total Revenue	204,574,496	100.0

Departmental Expenses

Bad Debt Expense	(5,487)	0.0
Commissions	(575)	0.0
Gaming Taxes and Licenses	18,674,596	9.1
Preferred Guest Expenses (exclusive of complimentaries)	638,257	0.3
Payroll - Taxes	3,839,448	1.9
Payroll - Employee Benefits	6,525,196	3.2
Payroll - Officers	0	0.0
Payroll - Other Employees	25,560,803	12.5
Race Wire Fees	181,685	0.1
Other Departmental Expenses	23,168,920	11.3
Total Departmental Expenses	78,582,843	38.4
 Departmental Income (Loss)	 125,991,653	 61.6

Rooms Department

	Dollars	% Share
Revenue		
Room Sales	52,150,666	66.8
Complimentary Room Sales	27,066,264	34.7
Contra Revenue (Complimentary Expense)	(1,115,861)	(1.4)
Total Revenue	78,101,069	100.0

Departmental Expenses

Bad Debt Expense	65,941	0.1
Payroll - Taxes	684,349	0.9
Payroll - Employee Benefits	1,371,914	1.8
Payroll - Officers	0	0.0
Payroll - Other Employees	6,495,083	8.3
Other Departmental Expenses	12,359,506	15.8
Total Departmental Expenses	20,976,793	26.9
 Departmental Income (Loss)	 57,124,276	 73.1

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 1 - Statewide - Selected Counties - Balance of Counties
Douglas County - South Shore Lake Tahoe, Gaming Revenue of \$1,000,000 and over

Amounts represent 7 Licensees.

Combined income Statement - Detail

Food Department	Dollars	% Share
Revenue		
Food Sales	25,268,368	79.8
Complimentary Food Sales	7,209,811	22.8
Contra Revenue (Complimentary Expense)	(800,761)	(2.5)
Total Revenue	31,677,418	100.0
 Cost of Sales	 10,731,012	 33.9
 Gross Margin	 20,946,406	 66.1
 Departmental Expenses		
Bad Debt Expense	1,447	0.0
Payroll - Taxes	1,229,726	3.9
Payroll - Employee Benefits	2,450,835	7.7
Payroll - Officers	0	0.0
Payroll - Other Employees	12,405,133	39.2
Other Departmental Expenses	2,159,916	6.8
Total Departmental Expenses	18,247,057	57.6
 Departmental Income (Loss)	 2,699,349	 8.5
 Beverage Department		
	Dollars	% Share
Revenue		
Beverage Sales	11,801,506	45.4
Complimentary Beverage Sales	14,355,996	55.3
Contra Revenue (Complimentary Expense)	(180,558)	(0.7)
Total Revenue	25,976,944	100.0
 Cost of Sales	 5,569,383	 21.4
 Gross Margin	 20,407,561	 78.6
 Departmental Expenses		
Bad Debt Expense	559	0.0
Payroll - Taxes	289,677	1.1
Payroll - Employee Benefits	958,097	3.7
Payroll - Officers	0	0.0
Payroll - Other Employees	2,349,482	9.0
Other Departmental Expenses	445,686	1.7
Total Departmental Expenses	4,043,501	15.6
 Departmental Income (Loss)	 16,364,060	 63.0

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021

Section 1 - Statewide - Selected Counties - Balance of Counties

Douglas County - South Shore Lake Tahoe, Gaming Revenue of \$1,000,000 and over

Amounts represent 7 Licensees.

Combined income Statement - Detail

Other Income	Dollars	% Share
Revenue		
Other Operating and Non-Operating Income	19,074,128	92.0
Other Complimentary Items	1,702,095	8.2
Contra Revenue (Complimentary Expense)	(44,916)	(0.2)
Total Revenue	20,731,307	100.0
 Cost of Sales	 3,018,165	 14.6
 Gross Margin	 17,713,142	 85.4
 Departmental Expenses		
Bad Debt Expense	261	0.0
Payroll - Taxes	491,427	2.4
Payroll - Employee Benefits	624,915	3.0
Payroll - Officers	0	0.0
Payroll - Other Employees	4,538,673	21.9
Other Departmental Expenses	3,264,543	15.7
Total Departmental Expenses	8,919,819	43.0
 Departmental Income (Loss)	 8,793,323	 42.4

Average Number of Employees

Casino Department	832
Rooms Department	191
Food Department	493
Beverage Department	141
G & A Department	195
Other Departments	205
Total	2,057

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021

Section 1 - Statewide - Selected Counties - Balance of Counties

Douglas County - South Shore Lake Tahoe, Gaming Revenue of \$1,000,000 and over

Amounts represent 7 Licensees.

Rate of Room Occupancy

Month	Available Rooms	Rooms Occupied	% of Occupancy
July	57,044	47,947	84.1
August	60,711	53,963	88.9
September	63,449	45,523	71.7
October	67,543	43,896	65.0
November	66,471	32,710	49.2
December	68,523	39,485	57.6
January	68,398	43,217	63.2
February	61,798	42,447	68.7
March	68,436	46,747	68.3
April	66,023	40,636	61.5
May	68,319	45,479	66.6
June	66,422	57,311	86.3
Total	783,137	539,361	68.9

Per Room Per Day Statistics

	Dollars
Average Table Revenue (Includes Keno and Bingo) Per Room Per Day	110.16
Average Slot Revenue Per Room Per Day	370.03
Average Food Sales Per Room Per Day	60.22
Average Beverage Sales Per Room Per Day	48.50
Average Rooms Department Payroll Per Room Per Day	15.85
Average Room Rate Per Day	146.87

Gaming Revenue Per Square Foot of Floor Space

	# Casinos	Average Sq Ft	Revenue/Sq Ft
Table Games (Includes Keno and Bingo)	3	12,810	1,546
Slots	4	33,188	1,503
Race and Sports	3	3,137	776
Card Games (poker, pan, etc.)	1	3,400	739
Total	7	26,284	1,461

Ratios

	Percent
Total Current Assets to Total Current Liabilities	229.00
Total Capital to Total Liabilities	(24.96)
Total Capital to Total Current Liabilities	(458.74)
Total Current Liabilities to Total Liabilities	5.44
Total Contra Revenue (Complimentary Expense) to Gaming Revenue*	24.69
Music and Entertainment Expense to Gaming Revenue	0.00
Total Revenue to Average Total Assets	58.07
Total Revenue less Comp Sales to Average Total Assets	49.97
Return on Invested Capital**	16.24
Return on Average Assets***	15.07

*Gaming revenue is equal to total gaming revenue before Contra Revenue (Complimentary Expense)

**Return on invested capital is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the total of average total assets less average current liabilities.

***Return on Average Assets is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the average total assets.

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 1 - Statewide - Selected Counties - Balance of Counties
Elko County, Gaming Revenue of \$1,000,000 and over

Amounts represent 18 Licensees.

Combined Balance Sheet

			Dollars	% Share
Assets				
Current Assets				
Cash			66,059,744	10.1
Receivables	Total	Allowance		
Casino	829,616	10,773	818,843	0.1
Trade	1,631,735	0	1,631,735	0.2
Sundry	197,437,020	0	197,437,020	30.1
Notes	3,290,000	0	3,290,000	0.5
Prepaid Expenses			12,010,020	1.8
Other Current Assets			16,540,773	2.5
Total Current Assets			297,788,135	45.4
Fixed Assets				
	Cost	Depeciation		
Land	38,024,917		38,024,917	5.8
Land Improvements	9,750,692	6,798,674	2,952,018	0.5
Building & Improvements	344,179,082	160,813,943	183,365,139	28.0
Furniture & Equipment	264,015,749	198,183,156	65,832,593	10.0
Leasehold Improvements	5,468,209	628,412	4,839,797	0.7
Construction in Progress	8,006,812		8,006,812	1.2
Total Fixed Assets			303,021,276	46.2
Other Assets			54,770,495	8.4
Total Assets			655,579,906	100.0
Liabilities and Capital				
Liabilities				
Current Liabilities				
Accounts Payable - Trade			5,983,792	0.9
Accounts Payable - Other			1,524,378	0.2
Current Portion of long Term Debt			1,231,898	0.2
Accrued Expenses			22,478,262	3.4
Other Current Liabilities			107,196,715	16.4
Total Current Liabilities			138,415,045	21.1
Long Term Debt				
	Total Owing	Current Portion		
Mortgages	0	0	0	0.0
Debentures & Bonds	0	0	0	0.0
Notes	7,747,025	1,027,127	6,719,898	1.0
Contracts	342,933	204,771	138,162	0.0
Other	186,594,209	0	186,594,209	28.5
Total Long Term Debt			193,452,269	29.5
Other Liabilities			55,011,668	8.4
Total Liabilities			386,878,982	59.0
Capital				
Owners Capital Accounts (other than corporations)			2,095,329	0.3
Capital Stock and Other Capital (for corporations)			144,000,735	22.0
Retained Earnings			122,604,860	18.7
Total Capital			268,700,924	41.0
Total Liabilities and Capital			655,579,906	100.0

<u>Average Assets</u>	<u>Upper Quartile</u>	<u>Median</u>	<u>Lower Quartile</u>
36,421,105	27,606,021	16,993,474	2,910,560

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 1 - Statewide - Selected Counties - Balance of Counties
 Elko County, Gaming Revenue of \$1,000,000 and over

Amounts represent 18 Licensees.

Combined Income Statement - Summary

	Dollars	% Share
Revenue		
Gaming	281,381,527	69.5
Rooms	46,871,471	11.6
Food	30,314,332	7.5
Beverage	29,045,135	7.2
Other	17,403,121	4.3
Total Revenue	405,015,586	100.0
Cost of Sales	28,628,222	7.1
Gross Margin	376,387,364	92.9
Departmental Expenses	104,914,655	25.9
Departmental Income	271,472,709	67.0
General & Administrative Expenses		
Advertising & Promotion	4,813,457	1.2
Bad Debt Expense	21,484	0.0
Depreciation - Buildings	6,146,211	1.5
Depreciation & Amortization - Other	29,965,440	7.4
Energy Expense (e.g. electricity, gas, oil)	8,740,372	2.2
Equipment Rental or Lease	92,884	0.0
Interest Expense	5,892,622	1.5
Music & Entertainment	389,836	0.1
Payroll - Taxes	2,701,375	0.7
Payroll - Employee Benefits	4,439,103	1.1
Payroll - Officers	369,924	0.1
Payroll - Other Employees	28,053,009	6.9
Rent of Premises	10,229,287	2.5
Taxes - Real Estate	3,911,563	1.0
Taxes & Licenses - Other	1,246,304	0.3
Utilities (other than energy expense items)	1,973,755	0.5
Other G & A	30,245,984	7.5
Total General & Administrative Expenses	139,232,610	34.4
Net Income (Loss) before Fed Income Taxes and Extraordinary Items	132,240,099	32.7

Average Revenue	Upper Quartile	Median	Lower Quartile
22,500,866	23,795,230	11,337,088	2,744,573

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 1 - Statewide - Selected Counties - Balance of Counties
Elko County, Gaming Revenue of \$1,000,000 and over

Amounts represent 18 Licensees.

Combined income Statement - Detail

Casino Department

	Dollars	% Share
Revenue		
Table Games (Includes Keno and Bingo)	43,173,403	15.3
Slot Machines	299,384,229	106.4
Card Games (poker, pan, etc.)	1,485,693	0.5
Race Book	237,501	0.1
Sports Book	1,923,709	0.7
Contra Revenue (Complimentary Expense)	(64,823,008)	(23.0)
Total Revenue	281,381,527	100.0

Departmental Expenses

Bad Debt Expense	9,436	0.0
Commissions	592,014	0.2
Gaming Taxes and Licenses	25,406,064	9.0
Preferred Guest Expenses (exclusive of complimentaries)	1,350,071	0.5
Payroll - Taxes	2,946,540	1.0
Payroll - Employee Benefits	2,437,465	0.9
Payroll - Officers	0	0.0
Payroll - Other Employees	16,806,180	6.0
Race Wire Fees	55,061	0.0
Other Departmental Expenses	8,667,320	3.1
Total Departmental Expenses	58,270,151	20.7
 Departmental Income (Loss)	 223,111,376	 79.3

Rooms Department

	Dollars	% Share
Revenue		
Room Sales	23,231,788	49.6
Complimentary Room Sales	26,350,031	56.2
Contra Revenue (Complimentary Expense)	(2,710,348)	(5.8)
Total Revenue	46,871,471	100.0

Departmental Expenses

Bad Debt Expense	507	0.0
Payroll - Taxes	1,196,162	2.6
Payroll - Employee Benefits	1,044,397	2.2
Payroll - Officers	0	0.0
Payroll - Other Employees	11,422,397	24.4
Other Departmental Expenses	5,434,852	11.6
Total Departmental Expenses	19,098,315	40.7
 Departmental Income (Loss)	 27,773,156	 59.3

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 1 - Statewide - Selected Counties - Balance of Counties
Elko County, Gaming Revenue of \$1,000,000 and over

Amounts represent 18 Licensees.

Combined income Statement - Detail

Food Department

	Dollars	% Share
Revenue		
Food Sales	16,447,403	54.3
Complimentary Food Sales	14,004,635	46.2
Contra Revenue (Complimentary Expense)	(137,706)	(0.5)
Total Revenue	30,314,332	100.0

Cost of Sales	12,340,335	40.7
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Gross Margin	17,973,997	59.3
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Departmental Expenses

Bad Debt Expense	0	0.0
Payroll - Taxes	1,521,487	5.0
Payroll - Employee Benefits	1,604,345	5.3
Payroll - Officers	0	0.0
Payroll - Other Employees	14,474,232	47.7
Other Departmental Expenses	2,428,084	8.0
Total Departmental Expenses	20,028,148	66.1

Departmental Income (Loss)	(2,054,151)	(6.8)
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Beverage Department

	Dollars	% Share
Revenue		
Beverage Sales	2,712,542	9.3
Complimentary Beverage Sales	26,473,382	91.1
Contra Revenue (Complimentary Expense)	(140,789)	(0.5)
Total Revenue	29,045,135	100.0

Cost of Sales	5,023,541	17.3
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Gross Margin	24,021,594	82.7
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Departmental Expenses

Bad Debt Expense	0	0.0
Payroll - Taxes	385,680	1.3
Payroll - Employee Benefits	484,967	1.7
Payroll - Officers	0	0.0
Payroll - Other Employees	2,990,920	10.3
Other Departmental Expenses	520,025	1.8
Total Departmental Expenses	4,381,592	15.1

Departmental Income (Loss)	19,640,002	67.6
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Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 1 - Statewide - Selected Counties - Balance of Counties
 Elko County, Gaming Revenue of \$1,000,000 and over

Amounts represent 18 Licensees.

Combined income Statement - Detail

Other Income	Dollars	% Share
Revenue		
Other Operating and Non-Operating Income	17,288,565	99.3
Other Complimentary Items	5,516,852	31.7
Contra Revenue (Complimentary Expense)	(5,402,296)	(31.0)
Total Revenue	17,403,121	100.0
 Cost of Sales	 11,264,346	 64.7
 Gross Margin	 6,138,775	 35.3
 Departmental Expenses		
Bad Debt Expense	0	0.0
Payroll - Taxes	238,201	1.4
Payroll - Employee Benefits	114,433	0.7
Payroll - Officers	0	0.0
Payroll - Other Employees	1,908,597	11.0
Other Departmental Expenses	875,218	5.0
Total Departmental Expenses	3,136,449	18.0
 Departmental Income (Loss)	 3,002,326	 17.3

Average Number of Employees

Casino Department	842
Rooms Department	498
Food Department	787
Beverage Department	267
G & A Department	640
Other Departments	129
Total	3,163

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 1 - Statewide - Selected Counties - Balance of Counties
 Elko County, Gaming Revenue of \$1,000,000 and over

Amounts represent 18 Licensees.

Rate of Room Occupancy

Month	Available Rooms	Rooms Occupied	% of Occupancy
July	92,637	43,548	47.0
August	91,737	45,613	49.7
September	100,221	51,596	51.5
October	91,898	44,682	48.6
November	90,423	37,367	41.3
December	103,786	44,918	43.3
January	87,454	42,696	48.8
February	83,823	43,012	51.3
March	95,188	56,565	59.4
April	84,925	52,121	61.4
May	87,240	53,500	61.3
June	95,635	63,483	66.4
Total	1,104,967	579,101	52.4

Per Room Per Day Statistics

	Dollars
Average Table Revenue (Includes Keno and Bingo) Per Room Per Day	74.55
Average Slot Revenue Per Room Per Day	516.98
Average Food Sales Per Room Per Day	52.59
Average Beverage Sales Per Room Per Day	50.40
Average Rooms Department Payroll Per Room Per Day	23.59
Average Room Rate Per Day	85.62

Gaming Revenue Per Square Foot of Floor Space

	# Casinos	Average Sq Ft	Revenue/Sq Ft
Table Games (Includes Keno and Bingo)	9	7,824	613
Slots	18	18,778	886
Race and Sports	3	2,224	324
Card Games (poker, pan, etc.)	3	865	572
Total	18	23,205	829

Ratios

	Percent
Total Current Assets to Total Current Liabilities	215.14
Total Capital to Total Liabilities	69.45
Total Capital to Total Current Liabilities	194.13
Total Current Liabilities to Total Liabilities	35.78
Total Contra Revenue (Complimentary Expense) to Gaming Revenue*	21.15
Music and Entertainment Expense to Gaming Revenue	0.14
Total Revenue to Average Total Assets	66.32
Total Revenue less Comp Sales to Average Total Assets	54.47
Return on Invested Capital**	28.78
Return on Average Assets***	22.62

*Gaming revenue is equal to total gaming revenue before Contra Revenue (Complimentary Expense)

**Return on invested capital is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the total of average total assets less average current liabilities.

***Return on Average Assets is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the average total assets.

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021

Section 1 - Statewide - Selected Counties - Balance of Counties

Carson Valley (Carson City & Balance of Douglas County), Gaming Revenue of \$1,000,000 and over

Amounts represent 15 Licensees.

Combined Balance Sheet

			Dollars	% Share
Assets				
Current Assets				
Cash			41,037,815	24.6
Receivables	Total	Allowance		
Casino	72,829	52,944	19,885	0.0
Trade	1,142,218	0	1,142,218	0.7
Sundry	8,221,238	0	8,221,238	4.9
Notes	0	0	0	0.0
Prepaid Expenses			4,501,052	2.7
Other Current Assets			10,755,539	6.4
Total Current Assets			65,677,747	39.4
Fixed Assets				
	Cost	Depecciation		
Land	17,031,815		17,031,815	10.2
Land Improvements	10,406,272	8,097,650	2,308,622	1.4
Building & Improvements	60,761,193	30,259,771	30,501,422	18.3
Furniture & Equipment	100,939,600	86,335,740	14,603,860	8.8
Leasehold Improvements	11,077,822	3,955,396	7,122,426	4.3
Construction in Progress	424,450		424,450	0.3
Total Fixed Assets			71,992,595	43.1
Other Assets			29,210,938	17.5
Total Assets			166,881,280	100.0
Liabilities and Capital				
Liabilities				
Current Liabilities				
Accounts Payable - Trade			2,795,392	1.7
Accounts Payable - Other			475,446	0.3
Current Portion of long Term Debt			5,089,974	3.1
Accrued Expenses			8,098,192	4.9
Other Current Liabilities			4,130,618	2.5
Total Current Liabilities			20,589,622	12.3
Long Term Debt				
	Total Owning	Current Portion		
Mortgages	5,370,077	188,360	5,181,717	3.1
Debentures & Bonds	23,200,000	0	23,200,000	13.9
Notes	10,732,730	466,005	10,266,725	6.2
Contracts	1,032,276	211,525	820,751	0.5
Other	29,236,802	4,224,084	25,012,718	15.0
Total Long Term Debt			64,481,911	38.6
Other Liabilities			7,515,380	4.5
Total Liabilities			92,586,913	55.5
Capital				
Owners Capital Accounts (other than corporations)			(3,502,166)	(2.1)
Capital Stock and Other Capital (for corporations)			13,365,521	8.0
Retained Earnings			64,431,012	38.6
Total Capital			74,294,367	44.5
Total Liabilities and Capital			166,881,280	100.0

Average Assets	Upper Quartile	Median	Lower Quartile
11,125,418	17,499,926	8,345,243	4,657,896

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021

Section 1 - Statewide - Selected Counties - Balance of Counties

Carson Valley (Carson City & Balance of Douglas County), Gaming Revenue of \$1,000,000 and over

Amounts represent 15 Licensees.

Combined Income Statement - Summary

	Dollars	% Share
Revenue		
Gaming	111,317,172	69.3
Rooms	9,164,288	5.7
Food	15,913,354	9.9
Beverage	8,360,605	5.2
Other	15,847,024	9.9
Total Revenue	160,602,443	100.0
Cost of Sales	17,499,294	10.9
Gross Margin	143,103,149	89.1
Departmental Expenses	53,451,722	33.3
Departmental Income	89,651,427	55.8
General & Administrative Expenses		
Advertising & Promotion	2,929,553	1.8
Bad Debt Expense	66,337	0.0
Depreciation - Buildings	2,442,630	1.5
Depreciation & Amortization - Other	5,645,336	3.5
Energy Expense (e.g. electricity, gas, oil)	3,022,439	1.9
Equipment Rental or Lease	197,937	0.1
Interest Expense	2,766,695	1.7
Music & Entertainment	88,035	0.1
Payroll - Taxes	1,072,726	0.7
Payroll - Employee Benefits	999,012	0.6
Payroll - Officers	670,167	0.4
Payroll - Other Employees	10,460,061	6.5
Rent of Premises	2,862,593	1.8
Taxes - Real Estate	781,145	0.5
Taxes & Licenses - Other	717,504	0.4
Utilities (other than energy expense items)	1,198,478	0.7
Other G & A	16,342,576	10.2
Total General & Administrative Expenses	52,263,224	32.5
Net Income (Loss) before Fed Income Taxes and Extraordinary Items	37,388,203	23.3

Average Revenue	Upper Quartile	Median	Lower Quartile
10,706,830	12,935,354	9,526,021	3,319,025

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021

Section 1 - Statewide - Selected Counties - Balance of Counties

Carson Valley (Carson City & Balance of Douglas County), Gaming Revenue of \$1,000,000 and over

Amounts represent 15 Licensees.

Combined income Statement - Detail

Casino Department

	Dollars	% Share
Revenue		
Table Games (Includes Keno and Bingo)	2,538,128	2.3
Slot Machines	124,935,869	112.2
Card Games (poker, pan, etc.)	213,345	0.2
Race Book	438,408	0.4
Sports Book	212,051	0.2
Contra Revenue (Complimentary Expense)	(17,020,629)	(15.3)
Total Revenue	111,317,172	100.0

Departmental Expenses

Bad Debt Expense	0	0.0
Commissions	5,414,749	4.9
Gaming Taxes and Licenses	9,553,165	8.6
Preferred Guest Expenses (exclusive of complimentaries)	1,050,537	0.9
Payroll - Taxes	769,082	0.7
Payroll - Employee Benefits	891,989	0.8
Payroll - Officers	132,400	0.1
Payroll - Other Employees	8,567,611	7.7
Race Wire Fees	154,970	0.1
Other Departmental Expenses	4,055,214	3.6
Total Departmental Expenses	30,589,717	27.5
Departmental Income (Loss)	80,727,455	72.5

Rooms Department

	Dollars	% Share
Revenue		
Room Sales	8,280,941	90.4
Complimentary Room Sales	1,072,523	11.7
Contra Revenue (Complimentary Expense)	(189,176)	(2.1)
Total Revenue	9,164,288	100.0

Departmental Expenses

Bad Debt Expense	8,575	0.1
Payroll - Taxes	199,540	2.2
Payroll - Employee Benefits	254,290	2.8
Payroll - Officers	0	0.0
Payroll - Other Employees	2,195,971	24.0
Other Departmental Expenses	1,518,165	16.6
Total Departmental Expenses	4,176,541	45.6
Departmental Income (Loss)	4,987,747	54.4

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 1 - Statewide - Selected Counties - Balance of Counties
Carson Valley (Carson City & Balance of Douglas County), Gaming Revenue of \$1,000,000 and over

Amounts represent 15 Licensees.

Combined income Statement - Detail

Food Department	Dollars	% Share
Revenue		
Food Sales	12,915,855	81.2
Complimentary Food Sales	4,248,680	26.7
Contra Revenue (Complimentary Expense)	(1,251,181)	(7.9)
Total Revenue	15,913,354	100.0
 Cost of Sales	 7,582,147	 47.6
 Gross Margin	 8,331,207	 52.4
 Departmental Expenses		
Bad Debt Expense	0	0.0
Payroll - Taxes	894,350	5.6
Payroll - Employee Benefits	932,479	5.9
Payroll - Officers	82,000	0.5
Payroll - Other Employees	9,422,068	59.2
Other Departmental Expenses	1,733,415	10.9
Total Departmental Expenses	13,064,312	82.1
 Departmental Income (Loss)	 (4,733,105)	 (29.7)
 Beverage Department		
	Dollars	% Share
Revenue		
Beverage Sales	1,931,562	23.1
Complimentary Beverage Sales	7,435,577	88.9
Contra Revenue (Complimentary Expense)	(1,006,534)	(12.0)
Total Revenue	8,360,605	100.0
 Cost of Sales	 3,150,351	 37.7
 Gross Margin	 5,210,254	 62.3
 Departmental Expenses		
Bad Debt Expense	0	0.0
Payroll - Taxes	140,564	1.7
Payroll - Employee Benefits	259,205	3.1
Payroll - Officers	0	0.0
Payroll - Other Employees	1,444,704	17.3
Other Departmental Expenses	373,276	4.5
Total Departmental Expenses	2,217,749	26.5
 Departmental Income (Loss)	 2,992,505	 35.8

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021

Section 1 - Statewide - Selected Counties - Balance of Counties

Carson Valley (Carson City & Balance of Douglas County), Gaming Revenue of \$1,000,000 and over

Amounts represent 15 Licensees.

Combined income Statement - Detail

Other Income	Dollars	% Share
Revenue		
Other Operating and Non-Operating Income	15,790,630	99.6
Other Complimentary Items	80,872	0.5
Contra Revenue (Complimentary Expense)	(24,478)	(0.2)
Total Revenue	15,847,024	100.0
 Cost of Sales	 6,766,796	 42.7
 Gross Margin	 9,080,228	 57.3
 Departmental Expenses		
Bad Debt Expense	0	0.0
Payroll - Taxes	229,229	1.4
Payroll - Employee Benefits	124,112	0.8
Payroll - Officers	0	0.0
Payroll - Other Employees	2,028,477	12.8
Other Departmental Expenses	1,021,585	6.4
Total Departmental Expenses	3,403,403	21.5
 Departmental Income (Loss)	 5,676,825	 35.8

Average Number of Employees

Casino Department	394
Rooms Department	85
Food Department	454
Beverage Department	102
G & A Department	252
Other Departments	63
Total	1,350

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021

Section 1 - Statewide - Selected Counties - Balance of Counties

Carson Valley (Carson City & Balance of Douglas County), Gaming Revenue of \$1,000,000 and over

Amounts represent 15 Licensees.

Rate of Room Occupancy

Month	Available Rooms	Rooms Occupied	% of Occupancy
July	18,384	11,893	64.7
August	18,462	10,444	56.6
September	17,601	10,512	59.7
October	15,655	8,531	54.5
November	17,547	6,862	39.1
December	17,963	6,163	34.3
January	18,154	7,153	39.4
February	16,357	7,319	44.7
March	18,069	8,849	49.0
April	17,832	10,121	56.8
May	18,350	10,639	58.0
June	17,827	12,814	71.9
Total	212,201	111,300	52.5

Per Room Per Day Statistics

	Dollars
Average Table Revenue (Includes Keno and Bingo) Per Room Per Day	22.80
Average Slot Revenue Per Room Per Day	1,122.51
Average Food Sales Per Room Per Day	154.22
Average Beverage Sales Per Room Per Day	84.16
Average Rooms Department Payroll Per Room Per Day	23.81
Average Room Rate Per Day	84.04

Gaming Revenue Per Square Foot of Floor Space

	# Casinos	Average Sq Ft	Revenue/Sq Ft
Table Games (Includes Keno and Bingo)	6	1,994	212
Slots	15	13,930	598
Race and Sports	3	501	432
Card Games (poker, pan, etc.)	1	1,200	178
Total	15	14,908	574

Ratios

	Percent
Total Current Assets to Total Current Liabilities	318.98
Total Capital to Total Liabilities	80.24
Total Capital to Total Current Liabilities	360.83
Total Current Liabilities to Total Liabilities	22.24
Total Contra Revenue (Complimentary Expense) to Gaming Revenue*	15.19
Music and Entertainment Expense to Gaming Revenue	0.08
Total Revenue to Average Total Assets	100.83
Total Revenue less Comp Sales to Average Total Assets	92.77
Return on Invested Capital**	28.83
Return on Average Assets***	25.21

*Gaming revenue is equal to total gaming revenue before Contra Revenue (Complimentary Expense)

**Return on invested capital is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the total of average total assets less average current liabilities.

***Return on Average Assets is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the average total assets.

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 1 - Statewide - Selected Counties - Balance of Counties
Washoe County, Gaming Revenue of \$1,000,000 and over

Amounts represent 36 Licensees.

Combined Balance Sheet

			Dollars	% Share
Assets				
Current Assets				
Cash			243,423,943	11.6
Receivables	Total	Allowance		
Casino	7,570,940	773,584	6,797,356	0.3
Trade	13,655,330	3,631,325	10,024,005	0.5
Sundry	40,663,109	0	40,663,109	1.9
Notes	2,867,803	0	2,867,803	0.1
Prepaid Expenses			38,866,765	1.8
Other Current Assets			249,917,826	11.9
Total Current Assets			592,560,807	28.1
Fixed Assets				
	Cost	Depeciation		
Land	123,559,470		123,559,470	5.9
Land Improvements	28,567,950	13,062,664	15,505,286	0.7
Building & Improvements	1,465,382,449	631,505,032	833,877,417	39.6
Furniture & Equipment	1,107,817,324	791,986,381	315,830,943	15.0
Leasehold Improvements	28,645,225	15,263,308	13,381,917	0.6
Construction in Progress	45,706,475		45,706,475	2.2
Total Fixed Assets			1,347,861,508	64.0
Other Assets			167,049,000	7.9
Total Assets			2,107,471,315	100.0
Liabilities and Capital				
Liabilities				
Current Liabilities				
Accounts Payable - Trade			31,255,206	1.5
Accounts Payable - Other			10,829,437	0.5
Current Portion of long Term Debt			14,707,861	0.7
Accrued Expenses			113,557,310	5.4
Other Current Liabilities			88,583,945	4.2
Total Current Liabilities			258,933,759	12.3
Long Term Debt				
	Total Owning	Current Portion		
Mortgages	133,861,713	6,750,000	127,111,713	6.0
Debentures & Bonds	30,232,175	0	30,232,175	1.4
Notes	67,680,920	4,212,619	63,468,301	3.0
Contracts	3,745,242	3,745,242	0	0.0
Other	426,479,458	0	426,479,458	20.2
Total Long Term Debt			647,291,647	30.7
Other Liabilities			34,985,191	1.7
Total Liabilities			941,210,597	44.7
Capital				
Owners Capital Accounts (other than corporations)			31,019,871	1.5
Capital Stock and Other Capital (for corporations)			302,647,776	14.4
Retained Earnings			832,593,071	39.5
Total Capital			1,166,260,718	55.3
Total Liabilities and Capital			2,107,471,315	100.0

Average Assets	Upper Quartile	Median	Lower Quartile
58,540,869	41,661,555	7,575,958	3,956,592

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 1 - Statewide - Selected Counties - Balance of Counties
 Washoe County, Gaming Revenue of \$1,000,000 and over

Amounts represent 36 Licensees.

Combined Income Statement - Summary

	Dollars	% Share
Revenue		
Gaming	695,331,365	52.6
Rooms	237,506,647	18.0
Food	152,641,282	11.6
Beverage	114,587,904	8.7
Other	121,217,325	9.2
Total Revenue	1,321,284,523	100.0
Cost of Sales	121,179,187	9.2
Gross Margin	1,200,105,336	90.8
Departmental Expenses	437,963,487	33.1
Departmental Income	762,141,849	57.7
General & Administrative Expenses		
Advertising & Promotion	25,747,572	1.9
Bad Debt Expense	(59,949)	0.0
Depreciation - Buildings	44,678,785	3.4
Depreciation & Amortization - Other	97,515,865	7.4
Energy Expense (e.g. electricity, gas, oil)	22,085,821	1.7
Equipment Rental or Lease	2,884,162	0.2
Interest Expense	25,656,199	1.9
Music & Entertainment	655,521	0.0
Payroll - Taxes	8,218,568	0.6
Payroll - Employee Benefits	22,726,649	1.7
Payroll - Officers	8,173,216	0.6
Payroll - Other Employees	104,309,544	7.9
Rent of Premises	14,815,441	1.1
Taxes - Real Estate	12,618,370	1.0
Taxes & Licenses - Other	4,144,336	0.3
Utilities (other than energy expense items)	8,310,419	0.6
Other G & A	84,375,114	6.4
Total General & Administrative Expenses	486,855,633	36.8
Net Income (Loss) before Fed Income Taxes and Extraordinary Items	275,286,216	20.8

Average Revenue	Upper Quartile	Median	Lower Quartile
36,702,348	27,961,422	11,695,020	3,546,824

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 1 - Statewide - Selected Counties - Balance of Counties
Washoe County, Gaming Revenue of \$1,000,000 and over

Amounts represent 36 Licensees.

Combined income Statement - Detail

Casino Department

	Dollars	% Share
Revenue		
Table Games (Includes Keno and Bingo)	103,087,680	14.8
Slot Machines	739,445,335	106.3
Card Games (poker, pan, etc.)	3,596,638	0.5
Race Book	3,680,992	0.5
Sports Book	22,134,577	3.2
Contra Revenue (Complimentary Expense)	(176,613,857)	(25.4)
Total Revenue	695,331,365	100.0

Departmental Expenses

Bad Debt Expense	772,332	0.1
Commissions	9,859,919	1.4
Gaming Taxes and Licenses	70,773,430	10.2
Preferred Guest Expenses (exclusive of complimentaries)	1,074,869	0.2
Payroll - Taxes	7,649,195	1.1
Payroll - Employee Benefits	10,579,871	1.5
Payroll - Officers	0	0.0
Payroll - Other Employees	60,523,305	8.7
Race Wire Fees	698,352	0.1
Other Departmental Expenses	46,663,352	6.7
Total Departmental Expenses	208,594,625	30.0
 Departmental Income (Loss)	 486,736,740	 70.0

Rooms Department

	Dollars	% Share
Revenue		
Room Sales	149,460,344	62.9
Complimentary Room Sales	95,541,031	40.2
Contra Revenue (Complimentary Expense)	(7,494,728)	(3.2)
Total Revenue	237,506,647	100.0

Departmental Expenses

Bad Debt Expense	509,636	0.2
Payroll - Taxes	4,643,512	2.0
Payroll - Employee Benefits	7,686,048	3.2
Payroll - Officers	0	0.0
Payroll - Other Employees	50,107,209	21.1
Other Departmental Expenses	25,481,354	10.7
Total Departmental Expenses	88,427,759	37.2
 Departmental Income (Loss)	 149,078,888	 62.8

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 1 - Statewide - Selected Counties - Balance of Counties
Washoe County, Gaming Revenue of \$1,000,000 and over

Amounts represent 36 Licensees.

Combined income Statement - Detail

Food Department

	Dollars	% Share
Revenue		
Food Sales	113,232,350	74.2
Complimentary Food Sales	43,717,131	28.6
Contra Revenue (Complimentary Expense)	(4,308,199)	(2.8)
Total Revenue	152,641,282	100.0
 Cost of Sales	 56,424,169	 37.0
 Gross Margin	 96,217,113	 63.0
 Departmental Expenses		
Bad Debt Expense	20,477	0.0
Payroll - Taxes	6,581,884	4.3
Payroll - Employee Benefits	8,414,383	5.5
Payroll - Officers	0	0.0
Payroll - Other Employees	65,015,494	42.6
Other Departmental Expenses	13,267,934	8.7
Total Departmental Expenses	93,300,172	61.1
 Departmental Income (Loss)	 2,916,941	 1.9

Beverage Department

	Dollars	% Share
Revenue		
Beverage Sales	32,349,307	28.2
Complimentary Beverage Sales	85,533,125	74.6
Contra Revenue (Complimentary Expense)	(3,294,528)	(2.9)
Total Revenue	114,587,904	100.0
 Cost of Sales	 21,767,737	 19.0
 Gross Margin	 92,820,167	 81.0
 Departmental Expenses		
Bad Debt Expense	3,283	0.0
Payroll - Taxes	1,664,877	1.5
Payroll - Employee Benefits	2,969,680	2.6
Payroll - Officers	0	0.0
Payroll - Other Employees	14,433,209	12.6
Other Departmental Expenses	3,705,504	3.2
Total Departmental Expenses	22,776,553	19.9
 Departmental Income (Loss)	 70,043,614	 61.1

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 1 - Statewide - Selected Counties - Balance of Counties
 Washoe County, Gaming Revenue of \$1,000,000 and over

Amounts represent 36 Licensees.

Combined income Statement - Detail

Other Income	Dollars	% Share
Revenue		
Other Operating and Non-Operating Income	110,279,502	91.0
Other Complimentary Items	11,984,966	9.9
Contra Revenue (Complimentary Expense)	(1,047,143)	(0.9)
Total Revenue	121,217,325	100.0
 Cost of Sales	 42,987,281	 35.5
 Gross Margin	 78,230,044	 64.5
 Departmental Expenses		
Bad Debt Expense	13,789	0.0
Payroll - Taxes	1,582,583	1.3
Payroll - Employee Benefits	1,426,852	1.2
Payroll - Officers	0	0.0
Payroll - Other Employees	13,503,379	11.1
Other Departmental Expenses	8,337,775	6.9
Total Departmental Expenses	24,864,378	20.5
 Departmental Income (Loss)	 53,365,666	 44.0

Average Number of Employees

Casino Department	2,253
Rooms Department	1,481
Food Department	2,586
Beverage Department	736
G & A Department	2,095
Other Departments	747
Total	9,898

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021

Section 1 - Statewide - Selected Counties - Balance of Counties

Washoe County, Gaming Revenue of \$1,000,000 and over

Amounts represent 36 Licensees.

Rate of Room Occupancy

Month	Available Rooms	Rooms Occupied	% of Occupancy
July	327,647	167,388	51.1
August	326,865	176,099	53.9
September	333,753	180,534	54.1
October	329,789	172,021	52.2
November	317,778	135,434	42.6
December	334,244	129,897	38.9
January	314,973	136,969	43.5
February	308,280	146,233	47.4
March	334,770	182,330	54.5
April	316,057	193,551	61.2
May	325,896	203,147	62.3
June	334,557	245,824	73.5
Total	3,904,609	2,069,427	53.0

Per Room Per Day Statistics

	Dollars
Average Table Revenue (Includes Keno and Bingo) Per Room Per Day	49.81
Average Slot Revenue Per Room Per Day	357.32
Average Food Sales Per Room Per Day	75.84
Average Beverage Sales Per Room Per Day	56.96
Average Rooms Department Payroll Per Room Per Day	30.17
Average Room Rate Per Day	118.39

Gaming Revenue Per Square Foot of Floor Space

	# Casinos	Average Sq Ft	Revenue/Sq Ft
Table Games (Includes Keno and Bingo)	14	10,080	731
Slots	30	24,027	1,026
Race and Sports	10	2,950	875
Card Games (poker, pan, etc.)	6	2,021	297
Total	36	25,098	965

Ratios

	Percent
Total Current Assets to Total Current Liabilities	228.85
Total Capital to Total Liabilities	123.91
Total Capital to Total Current Liabilities	450.41
Total Current Liabilities to Total Liabilities	27.51
Total Contra Revenue (Complimentary Expense) to Gaming Revenue*	22.11
Music and Entertainment Expense to Gaming Revenue	0.09
Total Revenue to Average Total Assets	62.54
Total Revenue less Comp Sales to Average Total Assets	51.33
Return on Invested Capital**	16.07
Return on Average Assets***	14.24

*Gaming revenue is equal to total gaming revenue before Contra Revenue (Complimentary Expense)

**Return on invested capital is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the total of average total assets less average current liabilities.

***Return on Average Assets is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the average total assets.

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 1 - Statewide - Selected Counties - Balance of Counties
Balance of Counties, Gaming Revenue of \$1,000,000 and over

Amounts represent 53 Licensees.

Combined Balance Sheet

			Dollars	% Share
Assets				
Current Assets				
Cash			70,030,150	23.0
Receivables	Total	Allowance		
Casino	2,398,338	2,130	2,396,208	0.8
Trade	1,561,399	0	1,561,399	0.5
Sundry	146,905	0	146,905	0.0
Notes	6,305,114	0	6,305,114	2.1
Prepaid Expenses			6,149,337	2.0
Other Current Assets			21,716,998	7.1
Total Current Assets			108,306,111	35.6
Fixed Assets				
	Cost	Depeciation		
Land	29,051,396		29,051,396	9.5
Land Improvements	10,917,337	4,305,400	6,611,937	2.2
Building & Improvements	111,138,975	39,720,543	71,418,432	23.5
Furniture & Equipment	131,847,842	104,270,711	27,577,131	9.1
Leasehold Improvements	18,611,279	5,768,430	12,842,849	4.2
Construction in Progress	1,447,919		1,447,919	0.5
Total Fixed Assets			148,949,664	48.9
Other Assets			47,251,013	15.5
Total Assets			304,506,788	100.0
Liabilities and Capital				
Liabilities				
Current Liabilities				
Accounts Payable - Trade			4,878,814	1.6
Accounts Payable - Other			1,909,575	0.6
Current Portion of long Term Debt			6,425,846	2.1
Accrued Expenses			7,373,346	2.4
Other Current Liabilities			23,441,873	7.7
Total Current Liabilities			44,029,454	14.5
Long Term Debt				
	Total Owning	Current Portion		
Mortgages	23,917,764	674,217	23,243,547	7.6
Debentures & Bonds	0	0	0	0.0
Notes	8,247,438	2,116,085	6,131,353	2.0
Contracts	1,119,219	810,132	309,087	0.1
Other	7,798,133	2,825,412	4,972,721	1.6
Total Long Term Debt			34,656,708	11.4
Other Liabilities			18,344,648	6.0
Total Liabilities			97,030,810	31.9
Capital				
Owners Capital Accounts (other than corporations)			41,235,093	13.5
Capital Stock and Other Capital (for corporations)			548,608	0.2
Retained Earnings			165,692,277	54.4
Total Capital			207,475,978	68.1
Total Liabilities and Capital			304,506,788	100.0

Average Assets	Upper Quartile	Median	Lower Quartile
5,745,411	6,746,248	3,689,705	1,641,946

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021

Section 1 - Statewide - Selected Counties - Balance of Counties

Balance of Counties, Gaming Revenue of \$1,000,000 and over

Amounts represent 53 Licensees.

Combined Income Statement - Summary

	Dollars	% Share
Revenue		
Gaming	175,916,984	71.6
Rooms	15,962,774	6.5
Food	23,974,507	9.8
Beverage	14,217,378	5.8
Other	15,610,287	6.4
Total Revenue	245,681,930	100.0
Cost of Sales	20,566,116	8.4
Gross Margin	225,115,814	91.6
Departmental Expenses	85,234,600	34.7
Departmental Income	139,881,214	56.9
General & Administrative Expenses		
Advertising & Promotion	3,779,338	1.5
Bad Debt Expense	23,743	0.0
Depreciation - Buildings	1,556,579	0.6
Depreciation & Amortization - Other	11,088,714	4.5
Energy Expense (e.g. electricity, gas, oil)	5,712,293	2.3
Equipment Rental or Lease	339,360	0.1
Interest Expense	2,270,170	0.9
Music & Entertainment	10,126	0.0
Payroll - Taxes	1,388,366	0.6
Payroll - Employee Benefits	1,759,804	0.7
Payroll - Officers	1,295,464	0.5
Payroll - Other Employees	12,201,898	5.0
Rent of Premises	6,207,408	2.5
Taxes - Real Estate	1,581,355	0.6
Taxes & Licenses - Other	794,099	0.3
Utilities (other than energy expense items)	838,891	0.3
Other G & A	22,248,975	9.1
Total General & Administrative Expenses	73,096,583	29.8
Net Income (Loss) before Fed Income Taxes and Extraordinary Items	66,784,631	27.2

Average Revenue	Upper Quartile	Median	Lower Quartile
4,635,508	6,399,108	3,278,053	1,868,179

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 1 - Statewide - Selected Counties - Balance of Counties
Balance of Counties, Gaming Revenue of \$1,000,000 and over

Amounts represent 53 Licensees.

Combined income Statement - Detail

Casino Department

	Dollars	% Share
Revenue		
Table Games (Includes Keno and Bingo)	2,772,457	1.6
Slot Machines	189,945,309	108.0
Card Games (poker, pan, etc.)	1,748	0.0
Race Book	0	0.0
Sports Book	0	0.0
Contra Revenue (Complimentary Expense)	(16,802,530)	(9.6)
Total Revenue	175,916,984	100.0

Departmental Expenses

Bad Debt Expense	34,637	0.0
Commissions	3,424,423	1.9
Gaming Taxes and Licenses	14,079,410	8.0
Preferred Guest Expenses (exclusive of complimentaries)	1,984,941	1.1
Payroll - Taxes	1,543,758	0.9
Payroll - Employee Benefits	1,168,602	0.7
Payroll - Officers	130,932	0.1
Payroll - Other Employees	15,413,059	8.8
Race Wire Fees	0	0.0
Other Departmental Expenses	15,843,205	9.0
Total Departmental Expenses	53,622,967	30.5
 Departmental Income (Loss)	 122,294,017	 69.5

Rooms Department

	Dollars	% Share
Revenue		
Room Sales	15,589,135	97.7
Complimentary Room Sales	401,639	2.5
Contra Revenue (Complimentary Expense)	(28,000)	(0.2)
Total Revenue	15,962,774	100.0

Departmental Expenses

Bad Debt Expense	0	0.0
Payroll - Taxes	404,362	2.5
Payroll - Employee Benefits	196,964	1.2
Payroll - Officers	0	0.0
Payroll - Other Employees	3,858,331	24.2
Other Departmental Expenses	3,012,974	18.9
Total Departmental Expenses	7,472,631	46.8
 Departmental Income (Loss)	 8,490,143	 53.2

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 1 - Statewide - Selected Counties - Balance of Counties
Balance of Counties, Gaming Revenue of \$1,000,000 and over

Amounts represent 53 Licensees.

Combined income Statement - Detail

Food Department

	Dollars	% Share
Revenue		
Food Sales	20,264,963	84.5
Complimentary Food Sales	4,198,995	17.5
Contra Revenue (Complimentary Expense)	(489,451)	(2.0)
Total Revenue	23,974,507	100.0

Cost of Sales	10,531,989	43.9
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Gross Margin	13,442,518	56.1
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Departmental Expenses

Bad Debt Expense	2,418	0.0
Payroll - Taxes	1,195,414	5.0
Payroll - Employee Benefits	1,020,526	4.3
Payroll - Officers	46,140	0.2
Payroll - Other Employees	11,467,597	47.8
Other Departmental Expenses	2,745,451	11.5
Total Departmental Expenses	16,477,546	68.7

Departmental Income (Loss)	(3,035,028)	(12.7)
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Beverage Department

	Dollars	% Share
Revenue		
Beverage Sales	4,540,845	31.9
Complimentary Beverage Sales	10,730,881	75.5
Contra Revenue (Complimentary Expense)	(1,054,348)	(7.4)
Total Revenue	14,217,378	100.0

Cost of Sales	5,257,175	37.0
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Gross Margin	8,960,203	63.0
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Departmental Expenses

Bad Debt Expense	148	0.0
Payroll - Taxes	259,853	1.8
Payroll - Employee Benefits	317,726	2.2
Payroll - Officers	46,140	0.3
Payroll - Other Employees	2,486,331	17.5
Other Departmental Expenses	683,777	4.8
Total Departmental Expenses	3,793,975	26.7

Departmental Income (Loss)	5,166,228	36.3
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Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 1 - Statewide - Selected Counties - Balance of Counties
 Balance of Counties, Gaming Revenue of \$1,000,000 and over

Amounts represent 53 Licensees.

Combined income Statement - Detail

Other Income	<u>Dollars</u>	<u>% Share</u>
Revenue		
Other Operating and Non-Operating Income	16,298,721	104.4
Other Complimentary Items	398,343	2.6
Contra Revenue (Complimentary Expense)	<u>(1,086,777)</u>	<u>(7.0)</u>
Total Revenue	15,610,287	100.0
Cost of Sales	4,776,952	30.6
Gross Margin	10,833,335	69.4
 Departmental Expenses		
Bad Debt Expense	0	0.0
Payroll - Taxes	319,608	2.0
Payroll - Employee Benefits	76,011	0.5
Payroll - Officers	0	0.0
Payroll - Other Employees	2,401,175	15.4
Other Departmental Expenses	<u>1,070,687</u>	<u>6.9</u>
Total Departmental Expenses	3,867,481	24.8
Departmental Income (Loss)	<u><u>6,965,854</u></u>	<u><u>44.6</u></u>

Average Number of Employees

Casino Department	712
Rooms Department	231
Food Department	599
Beverage Department	209
G & A Department	383
Other Departments	80
Total	<u><u>2,214</u></u>

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021

Section 1 - Statewide - Selected Counties - Balance of Counties

Balance of Counties, Gaming Revenue of \$1,000,000 and over

Amounts represent 53 Licensees.

Rate of Room Occupancy

Month	Available Rooms	Rooms Occupied	% of Occupancy
July	33,680	17,776	52.8
August	33,797	17,405	51.5
September	32,769	18,149	55.4
October	33,451	19,676	58.8
November	32,635	15,316	46.9
December	33,674	11,965	35.5
January	33,795	11,959	35.4
February	30,862	13,392	43.4
March	33,779	18,663	55.3
April	32,449	20,599	63.5
May	33,777	22,022	65.2
June	31,329	20,334	64.9
Total	395,997	207,256	52.3

Per Room Per Day Statistics

	Dollars
Average Table Revenue (Includes Keno and Bingo) Per Room Per Day	13.38
Average Slot Revenue Per Room Per Day	916.48
Average Food Sales Per Room Per Day	118.04
Average Beverage Sales Per Room Per Day	73.69
Average Rooms Department Payroll Per Room Per Day	21.52
Average Room Rate Per Day	77.15

Gaming Revenue Per Square Foot of Floor Space

	# Casinos	Average Sq Ft	Revenue/Sq Ft
Table Games (Includes Keno and Bingo)	8	2,506	138
Slots	53	5,854	612
Card Games (poker, pan, etc.)	1	585	3
Total	53	6,244	582

Ratios

	Percent
Total Current Assets to Total Current Liabilities	245.99
Total Capital to Total Liabilities	213.82
Total Capital to Total Current Liabilities	471.22
Total Current Liabilities to Total Liabilities	45.38
Total Contra Revenue (Complimentary Expense) to Gaming Revenue*	10.10
Music and Entertainment Expense to Gaming Revenue	0.01
Total Revenue to Average Total Assets	89.97
Total Revenue less Comp Sales to Average Total Assets	84.21
Return on Invested Capital**	30.97
Return on Average Assets***	25.29

*Gaming revenue is equal to total gaming revenue before Contra Revenue (Complimentary Expense)

**Return on invested capital is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the total of average total assets less average current liabilities.

***Return on Average Assets is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the average total assets.

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Las Vegas Strip Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 47 Licensees.

Combined Balance Sheet

			Dollars	% Share
Assets				
Current Assets				
Cash			1,872,179,925	3.5
Receivables	Total	Allowance		
Casino	673,550,819	315,605,640	357,945,179	0.7
Trade	201,059,229	12,380,288	188,678,941	0.4
Sundry	237,608,521	4,364,060	233,244,461	0.4
Notes	58,024,950	0	58,024,950	0.1
Prepaid Expenses			227,367,486	0.4
Other Current Assets			7,775,105,824	14.7
Total Current Assets			10,712,546,766	20.3
Fixed Assets				
	Cost	Depecciation		
Land	3,887,660,930		3,887,660,930	7.4
Land Improvements	871,362,209	471,899,616	399,462,593	0.8
Building & Improvements	19,316,452,498	5,794,534,163	13,521,918,335	25.6
Furniture & Equipment	7,565,141,344	4,925,253,018	2,639,888,326	5.0
Leasehold Improvements	57,137,144	39,447,226	17,689,918	0.0
Construction in Progress	431,156,808		431,156,808	0.8
Total Fixed Assets			20,897,776,910	39.6
Other Assets			21,195,114,549	40.1
Total Assets			52,805,438,225	100.0
Liabilities and Capital				
Liabilities				
Current Liabilities				
Accounts Payable - Trade			241,302,437	0.5
Accounts Payable - Other			5,992,330,924	11.3
Current Portion of long Term Debt			203,924,640	0.4
Accrued Expenses			534,827,808	1.0
Other Current Liabilities			3,516,947,808	6.7
Total Current Liabilities			10,489,333,617	19.9
Long Term Debt				
	Total Owning	Current Portion		
Mortgages	1,604,733,172	111,200,000	1,493,533,172	2.8
Debentures & Bonds	49,015,000	2,095,000	46,920,000	0.1
Notes	4,646,375,013	12,974,716	4,633,400,297	8.8
Contracts	4,556,310,164	41,315,235	4,514,994,929	8.6
Other	7,525,636,122	36,339,689	7,489,296,433	14.2
Total Long Term Debt			18,178,144,831	34.4
Other Liabilities			12,745,025,203	24.1
Total Liabilities			41,412,503,651	78.4
Capital				
Owners Capital Accounts (other than corporations)			(4,114,673,304)	(7.8)
Capital Stock and Other Capital (for corporations)			3,026,194,542	5.7
Retained Earnings			12,481,413,336	23.6
Total Capital			11,392,934,574	21.6
Total Liabilities and Capital			52,805,438,225	100.0

Average Assets	Upper Quartile	Median	Lower Quartile
1,123,519,962	2,080,757,174	278,095,748	13,329,963

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Clark County - Las Vegas Strip Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 47 Licensees.

Combined Income Statement - Summary

	Dollars	% Share
Revenue		
Gaming	3,581,410,743	41.1
Rooms	2,288,735,162	26.3
Food	1,058,330,794	12.1
Beverage	654,383,749	7.5
Other	1,132,701,087	13.0
Total Revenue	8,715,561,535	100.0
Cost of Sales	459,015,259	5.3
Gross Margin	8,256,546,276	94.7
Departmental Expenses	3,867,690,552	44.4
Departmental Income	4,388,855,724	50.4
General & Administrative Expenses		
Advertising & Promotion	81,497,469	0.9
Bad Debt Expense	6,588,907	0.1
Depreciation - Buildings	378,354,506	4.3
Depreciation & Amortization - Other	1,013,780,543	11.6
Energy Expense (e.g. electricity, gas, oil)	125,439,497	1.4
Equipment Rental or Lease	6,263,672	0.1
Interest Expense	1,283,613,990	14.7
Music & Entertainment	5,400,939	0.1
Payroll - Taxes	50,615,728	0.6
Payroll - Employee Benefits	228,788,257	2.6
Payroll - Officers	24,894,810	0.3
Payroll - Other Employees	599,478,899	6.9
Rent of Premises	84,791,928	1.0
Taxes - Real Estate	130,512,029	1.5
Taxes & Licenses - Other	79,434,562	0.9
Utilities (other than energy expense items)	69,367,505	0.8
Other G & A	2,172,798,905	24.9
Total General & Administrative Expenses	6,341,622,146	72.8
Net Income (Loss) before Fed Income Taxes and Extraordinary Items	(1,952,766,422)	(22.4)

Average Revenue	Upper Quartile	Median	Lower Quartile
185,437,479	220,301,721	111,114,266	13,158,794

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Las Vegas Strip Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 47 Licensees.

Combined income Statement - Detail

Casino Department

	Dollars	% Share
Revenue		
Table Games (Includes Keno and Bingo)	1,671,373,375	46.7
Slot Machines	2,948,563,747	82.3
Card Games (poker, pan, etc.)	59,683,563	1.7
Race Book	10,568,210	0.3
Sports Book	115,444,819	3.2
Contra Revenue (Complimentary Expense)	(1,224,222,971)	(34.2)
Total Revenue	3,581,410,743	100.0

Departmental Expenses

Bad Debt Expense	42,045,455	1.2
Commisions	9,633,434	0.3
Gaming Taxes and Licenses	363,202,182	10.1
Preferred Guest Expenses (exclusive of complimentaries)	80,458,763	2.2
Payroll - Taxes	74,550,553	2.1
Payroll - Employee Benefits	140,083,935	3.9
Payroll - Officers	11,589,086	0.3
Payroll - Other Employees	534,931,219	14.9
Race Wire Fees	1,714,513	0.0
Other Departmental Expenses	308,100,389	8.6
Total Departmental Expenses	1,566,309,529	43.7
 Departmental Income (Loss)	 2,015,101,214	 56.3

Rooms Department

	Dollars	% Share
Revenue		
Room Sales	1,777,265,715	77.7
Complimentary Room Sales	552,760,031	24.2
Contra Revenue (Complimentary Expense)	(41,290,584)	(1.8)
Total Revenue	2,288,735,162	100.0

Departmental Expenses

Bad Debt Expense	6,915,442	0.3
Payroll - Taxes	45,802,953	2.0
Payroll - Employee Benefits	210,079,398	9.2
Payroll - Officers	3,795,314	0.2
Payroll - Other Employees	472,028,189	20.6
Other Departmental Expenses	270,592,309	11.8
Total Departmental Expenses	1,009,213,605	44.1
 Departmental Income (Loss)	 1,279,521,557	 55.9

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Las Vegas Strip Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 47 Licensees.

Combined income Statement - Detail

Food Department

	Dollars	% Share
Revenue		
Food Sales	913,466,689	86.3
Complimentary Food Sales	160,765,174	15.2
Contra Revenue (Complimentary Expense)	(15,901,069)	(1.5)
Total Revenue	1,058,330,794	100.0

Cost of Sales	270,354,102	25.5
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Gross Margin	787,976,692	74.5
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Departmental Expenses

Bad Debt Expense	1,235,499	0.1
Payroll - Taxes	36,822,071	3.5
Payroll - Employee Benefits	159,781,004	15.1
Payroll - Officers	9,808,996	0.9
Payroll - Other Employees	396,342,461	37.4
Other Departmental Expenses	127,117,331	12.0
Total Departmental Expenses	731,107,362	69.1

Departmental Income (Loss)	56,869,330	5.4
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Beverage Department

	Dollars	% Share
Revenue		
Beverage Sales	398,401,822	60.9
Complimentary Beverage Sales	259,437,512	39.6
Contra Revenue (Complimentary Expense)	(3,455,585)	(0.5)
Total Revenue	654,383,749	100.0

Cost of Sales	95,881,168	14.7
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Gross Margin	558,502,581	85.3
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Departmental Expenses

Bad Debt Expense	255,170	0.0
Payroll - Taxes	12,651,395	1.9
Payroll - Employee Benefits	52,929,587	8.1
Payroll - Officers	249,783	0.0
Payroll - Other Employees	96,975,363	14.8
Other Departmental Expenses	61,063,055	9.3
Total Departmental Expenses	224,124,353	34.2

Departmental Income (Loss)	334,378,228	51.1
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Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Clark County - Las Vegas Strip Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 47 Licensees.

Combined income Statement - Detail

Other Income	Dollars	% Share
Revenue		
Other Operating and Non-Operating Income	1,106,035,310	97.6
Other Complimentary Items	31,385,185	2.8
Contra Revenue (Complimentary Expense)	(4,719,408)	(0.4)
Total Revenue	1,132,701,087	100.0
 Cost of Sales	 92,779,989	 8.2
 Gross Margin	 1,039,921,098	 91.8
 Departmental Expenses		
Bad Debt Expense	(963,670)	(0.1)
Payroll - Taxes	11,462,790	1.0
Payroll - Employee Benefits	30,069,341	2.7
Payroll - Officers	2,442,444	0.2
Payroll - Other Employees	124,969,519	11.0
Other Departmental Expenses	168,955,279	14.9
Total Departmental Expenses	336,935,703	29.7
 Departmental Income (Loss)	 702,985,395	 62.1

Average Number of Employees

Casino Department	15,879
Rooms Department	13,835
Food Department	14,764
Beverage Department	4,395
G & A Department	10,633
Other Departments	4,621
Total	64,127

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Clark County - Las Vegas Strip Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 47 Licensees.

Rate of Room Occupancy

Month	Available Rooms	Rooms Occupied	% of Occupancy
July	2,453,688	928,816	37.9
August	2,429,844	994,416	40.9
September	2,454,765	1,105,072	45.0
October	2,653,424	1,239,666	46.7
November	2,491,632	993,724	39.9
December	2,408,035	827,607	34.4
January	2,359,808	832,408	35.3
February	2,178,220	1,010,873	46.4
March	2,555,618	1,550,911	60.7
April	2,535,339	1,812,235	71.5
May	2,644,728	2,046,794	77.4
June	2,568,430	2,184,099	85.0
Total	29,733,531	15,526,621	52.2

Per Room Per Day Statistics

	Dollars
Average Table Revenue (Includes Keno and Bingo) Per Room Per Day	107.65
Average Slot Revenue Per Room Per Day	189.90
Average Food Sales Per Room Per Day	69.19
Average Beverage Sales Per Room Per Day	42.37
Average Rooms Department Payroll Per Room Per Day	47.13
Average Room Rate Per Day	150.07

Gaming Revenue Per Square Foot of Floor Space

	# Casinos	Average Sq Ft	Revenue/Sq Ft
Table Games (Includes Keno and Bingo)	33	17,566	2,883
Slots	36	55,563	1,474
Race and Sports	26	4,791	1,012
Card Games (poker, pan, etc.)	12	4,033	1,233
Total	47	58,573	1,746

Ratios

	Percent
Total Current Assets to Total Current Liabilities	102.13
Total Capital to Total Liabilities	27.51
Total Capital to Total Current Liabilities	108.61
Total Current Liabilities to Total Liabilities	25.33
Total Contra Revenue (Complimentary Expense) to Gaming Revenue*	26.83
Music and Entertainment Expense to Gaming Revenue	0.15
Total Revenue to Average Total Assets	14.76
Total Revenue less Comp Sales to Average Total Assets	13.06
Return on Invested Capital**	(1.39)
Return on Average Assets***	(1.13)

*Gaming revenue is equal to total gaming revenue before Contra Revenue (Complimentary Expense)

**Return on invested capital is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the total of average total assets less average current liabilities.

***Return on Average Assets is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the average total assets.

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Las Vegas Strip Area, Gaming Revenue of \$1,000,000 to \$72,000,000

Amounts represent 28 Licensees.

Combined Balance Sheet

			Dollars	% Share
Assets				
Current Assets				
Cash			304,861,818	4.5
Receivables	Total	Allowance		
Casino	7,869,123	3,236,131	4,632,992	0.1
Trade	33,666,171	3,914,138	29,752,033	0.4
Sundry	33,919,922	759,489	33,160,433	0.5
Notes	825,000	0	825,000	0.0
Prepaid Expenses			48,344,882	0.7
Other Current Assets			1,792,893,965	26.6
Total Current Assets			2,214,471,123	32.8
Fixed Assets				
	Cost	Depecciation		
Land	621,129,541		621,129,541	9.2
Land Improvements	23,593,751	14,192,258	9,401,493	0.1
Building & Improvements	2,153,677,205	355,890,884	1,797,786,321	26.7
Furniture & Equipment	877,961,417	515,688,928	362,272,489	5.4
Leasehold Improvements	53,265,747	36,811,167	16,454,580	0.2
Construction in Progress	79,297,721		79,297,721	1.2
Total Fixed Assets			2,886,342,145	42.8
Other Assets			1,641,479,226	24.3
Total Assets			6,742,292,494	100.0
Liabilities and Capital				
Liabilities				
Current Liabilities				
Accounts Payable - Trade			49,588,022	0.7
Accounts Payable - Other			68,850,598	1.0
Current Portion of long Term Debt			133,741,291	2.0
Accrued Expenses			110,063,059	1.6
Other Current Liabilities			192,413,485	2.9
Total Current Liabilities			554,656,455	8.2
Long Term Debt				
	Total Owning	Current Portion		
Mortgages	224,733,172	111,200,000	113,533,172	1.7
Debentures & Bonds	0	0	0	0.0
Notes	868,918,581	12,974,716	855,943,865	12.7
Contracts	9,962,412	3,725,568	6,236,844	0.1
Other	1,320,021,794	5,841,007	1,314,180,787	19.5
Total Long Term Debt			2,289,894,668	34.0
Other Liabilities			1,261,724,203	18.7
Total Liabilities			4,106,275,326	60.9
Capital				
Owners Capital Accounts (other than corporations)			(452,169,924)	(6.7)
Capital Stock and Other Capital (for corporations)			2,610,090,440	38.7
Retained Earnings			478,096,652	7.1
Total Capital			2,636,017,168	39.1
Total Liabilities and Capital			6,742,292,494	100.0

Average Assets	Upper Quartile	Median	Lower Quartile
240,796,160	122,550,142	19,344,542	3,790,577

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Clark County - Las Vegas Strip Area, Gaming Revenue of \$1,000,000 to \$72,000,000

Amounts represent 28 Licensees.

Combined Income Statement - Summary

	Dollars	% Share
Revenue		
Gaming	498,755,532	42.4
Rooms	274,155,495	23.3
Food	117,638,048	10.0
Beverage	91,121,326	7.7
Other	194,366,491	16.5
Total Revenue	1,176,036,892	100.0
Cost of Sales	63,190,387	5.4
Gross Margin	1,112,846,505	94.6
Departmental Expenses	538,373,102	45.8
Departmental Income	574,473,403	48.8
General & Administrative Expenses		
Advertising & Promotion	17,423,166	1.5
Bad Debt Expense	2,597,681	0.2
Depreciation - Buildings	60,706,011	5.2
Depreciation & Amortization - Other	149,481,165	12.7
Energy Expense (e.g. electricity, gas, oil)	25,991,966	2.2
Equipment Rental or Lease	1,357,543	0.1
Interest Expense	154,708,258	13.2
Music & Entertainment	94,027	0.0
Payroll - Taxes	7,953,436	0.7
Payroll - Employee Benefits	38,748,158	3.3
Payroll - Officers	5,848,515	0.5
Payroll - Other Employees	96,572,538	8.2
Rent of Premises	76,598,732	6.5
Taxes - Real Estate	21,205,752	1.8
Taxes & Licenses - Other	5,732,390	0.5
Utilities (other than energy expense items)	15,772,682	1.3
Other G & A	250,885,071	21.3
Total General & Administrative Expenses	931,677,091	79.2
Net Income (Loss) before Fed Income Taxes and Extraordinary Items	(357,203,688)	(30.4)

Average Revenue	Upper Quartile	Median	Lower Quartile
42,001,318	47,383,740	20,819,087	3,234,259

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Las Vegas Strip Area, Gaming Revenue of \$1,000,000 to \$72,000,000

Amounts represent 28 Licensees.

Combined income Statement - Detail

Casino Department

	Dollars	% Share
Revenue		
Table Games (Includes Keno and Bingo)	106,411,459	21.3
Slot Machines	448,188,574	89.9
Card Games (poker, pan, etc.)	690,122	0.1
Race Book	3,566,705	0.7
Sports Book	59,721,045	12.0
Contra Revenue (Complimentary Expense)	(119,822,373)	(24.0)
Total Revenue	498,755,532	100.0

Departmental Expenses

Bad Debt Expense	(1,563,698)	(0.3)
Commissions	5,383,197	1.1
Gaming Taxes and Licenses	49,933,381	10.0
Preferred Guest Expenses (exclusive of complimentaries)	1,165,168	0.2
Payroll - Taxes	10,497,567	2.1
Payroll - Employee Benefits	22,562,691	4.5
Payroll - Officers	2,190,644	0.4
Payroll - Other Employees	79,871,054	16.0
Race Wire Fees	1,073,744	0.2
Other Departmental Expenses	61,622,637	12.4
Total Departmental Expenses	232,736,385	46.7
 Departmental Income (Loss)	 266,019,147	 53.3

Rooms Department

	Dollars	% Share
Revenue		
Room Sales	239,032,162	87.2
Complimentary Room Sales	51,659,901	18.8
Contra Revenue (Complimentary Expense)	(16,536,568)	(6.0)
Total Revenue	274,155,495	100.0

Departmental Expenses

Bad Debt Expense	1,126,316	0.4
Payroll - Taxes	7,169,105	2.6
Payroll - Employee Benefits	28,759,947	10.5
Payroll - Officers	727,814	0.3
Payroll - Other Employees	64,387,484	23.5
Other Departmental Expenses	40,483,210	14.8
Total Departmental Expenses	142,653,876	52.0
 Departmental Income (Loss)	 131,501,619	 48.0

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Las Vegas Strip Area, Gaming Revenue of \$1,000,000 to \$72,000,000

Amounts represent 28 Licensees.

Combined income Statement - Detail

Food Department

	Dollars	% Share
Revenue		
Food Sales	103,364,178	87.9
Complimentary Food Sales	15,250,833	13.0
Contra Revenue (Complimentary Expense)	(976,963)	(0.8)
Total Revenue	117,638,048	100.0
 Cost of Sales	 33,664,629	 28.6
 Gross Margin	 83,973,419	 71.4
 Departmental Expenses		
Bad Debt Expense	270,821	0.2
Payroll - Taxes	5,151,110	4.4
Payroll - Employee Benefits	17,772,216	15.1
Payroll - Officers	438,252	0.4
Payroll - Other Employees	48,255,255	41.0
Other Departmental Expenses	13,480,118	11.5
Total Departmental Expenses	85,367,772	72.6
 Departmental Income (Loss)	 (1,394,353)	 (1.2)

Beverage Department

	Dollars	% Share
Revenue		
Beverage Sales	52,206,213	57.3
Complimentary Beverage Sales	39,198,702	43.0
Contra Revenue (Complimentary Expense)	(283,589)	(0.3)
Total Revenue	91,121,326	100.0
 Cost of Sales	 15,686,815	 17.2
 Gross Margin	 75,434,511	 82.8
 Departmental Expenses		
Bad Debt Expense	10,596	0.0
Payroll - Taxes	1,935,165	2.1
Payroll - Employee Benefits	7,823,569	8.6
Payroll - Officers	119,783	0.1
Payroll - Other Employees	14,431,688	15.8
Other Departmental Expenses	4,453,660	4.9
Total Departmental Expenses	28,774,461	31.6
 Departmental Income (Loss)	 46,660,050	 51.2

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Clark County - Las Vegas Strip Area, Gaming Revenue of \$1,000,000 to \$72,000,000

Amounts represent 28 Licensees.

Combined income Statement - Detail

Other Income	Dollars	% Share
Revenue		
Other Operating and Non-Operating Income	191,522,550	98.5
Other Complimentary Items	3,135,582	1.6
Contra Revenue (Complimentary Expense)	(291,641)	(0.2)
Total Revenue	194,366,491	100.0
 Cost of Sales	 13,838,943	 7.1
 Gross Margin	 180,527,548	 92.9
 Departmental Expenses		
Bad Debt Expense	124,178	0.1
Payroll - Taxes	1,729,431	0.9
Payroll - Employee Benefits	3,793,591	2.0
Payroll - Officers	518,827	0.3
Payroll - Other Employees	17,014,068	8.8
Other Departmental Expenses	25,660,513	13.2
Total Departmental Expenses	48,840,608	25.1
 Departmental Income (Loss)	 131,686,940	 67.8

Average Number of Employees

Casino Department	3,293
Rooms Department	2,475
Food Department	2,438
Beverage Department	963
G & A Department	1,943
Other Departments	845
Total	11,957

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Clark County - Las Vegas Strip Area, Gaming Revenue of \$1,000,000 to \$72,000,000

Amounts represent 28 Licensees.

Rate of Room Occupancy

Month	Available Rooms	Rooms Occupied	% of Occupancy
July	526,260	125,782	23.9
August	522,981	136,827	26.2
September	531,973	165,402	31.1
October	635,737	209,473	32.9
November	566,278	162,128	28.6
December	555,044	134,973	24.3
January	495,805	149,778	30.2
February	473,135	180,496	38.1
March	605,754	296,580	49.0
April	601,713	377,694	62.8
May	637,527	434,620	68.2
June	629,628	483,168	76.7
Total	6,781,835	2,856,921	42.1

Per Room Per Day Statistics

	Dollars
Average Table Revenue (Includes Keno and Bingo) Per Room Per Day	37.25
Average Slot Revenue Per Room Per Day	156.88
Average Food Sales Per Room Per Day	41.52
Average Beverage Sales Per Room Per Day	31.99
Average Rooms Department Payroll Per Room Per Day	35.37
Average Room Rate Per Day	101.75

Gaming Revenue Per Square Foot of Floor Space

	# Casinos	Average Sq Ft	Revenue/Sq Ft
Table Games (Includes Keno and Bingo)	14	7,952	956
Slots	17	34,100	773
Race and Sports	15	3,502	1,205
Card Games (poker, pan, etc.)	3	1,222	188
Total	28	26,687	828

Ratios

	Percent
Total Current Assets to Total Current Liabilities	399.25
Total Capital to Total Liabilities	64.19
Total Capital to Total Current Liabilities	475.25
Total Current Liabilities to Total Liabilities	13.51
Total Contra Revenue (Complimentary Expense) to Gaming Revenue*	22.29
Music and Entertainment Expense to Gaming Revenue	0.02
Total Revenue to Average Total Assets	26.66
Total Revenue less Comp Sales to Average Total Assets	24.19
Return on Invested Capital**	(5.11)
Return on Average Assets***	(4.59)

*Gaming revenue is equal to total gaming revenue before Contra Revenue (Complimentary Expense)

**Return on invested capital is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the total of average total assets less average current liabilities.

***Return on Average Assets is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the average total assets.

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Las Vegas Strip Area, Gaming Revenue of \$72,000,000 and over

Amounts represent 19 Licensees.

Combined Balance Sheet

			Dollars	% Share
Assets				
Current Assets				
Cash			1,567,318,107	3.4
Receivables	Total	Allowance		
Casino	665,681,696	312,369,509	353,312,187	0.8
Trade	167,393,058	8,466,150	158,926,908	0.3
Sundry	203,688,599	3,604,571	200,084,028	0.4
Notes	57,199,950	0	57,199,950	0.1
Prepaid Expenses			179,022,604	0.4
Other Current Assets			5,982,211,859	13.0
Total Current Assets			8,498,075,643	18.4
Fixed Assets				
	Cost	Depeciation		
Land	3,266,531,389		3,266,531,389	7.1
Land Improvements	847,768,458	457,707,358	390,061,100	0.8
Building & Improvements	17,162,775,293	5,438,643,279	11,724,132,014	25.5
Furniture & Equipment	6,687,179,927	4,409,564,090	2,277,615,837	4.9
Leasehold Imporvements	3,871,397	2,636,059	1,235,338	0.0
Construction in Progress	351,859,087		351,859,087	0.8
Total Fixed Assets			18,011,434,765	39.1
Other Assets			19,553,635,323	42.4
Total Assets			46,063,145,731	100.0
Liabilities and Capital				
Liabilities				
Current Liabilities				
Accounts Payable - Trade			191,714,415	0.4
Accounts Payable - Other			5,923,480,326	12.9
Current Portion of long Term Debt			70,183,349	0.2
Accrued Expenses			424,764,749	0.9
Other Current Liabilities			3,324,534,323	7.2
Total Current Liabilities			9,934,677,162	21.6
Long Term Debt				
	Total Owning	Current Portion		
Mortgages	1,380,000,000	0	1,380,000,000	3.0
Debentures & Bonds	49,015,000	2,095,000	46,920,000	0.1
Notes	3,777,456,432	0	3,777,456,432	8.2
Contracts	4,546,347,752	37,589,667	4,508,758,085	9.8
Other	6,205,614,328	30,498,682	6,175,115,646	13.4
Total Long Term Debt			15,888,250,163	34.5
Other Liabilities			11,483,301,000	24.9
Total Liabilities			37,306,228,325	81.0
Capital				
Owners Capital Accounts (other than corporations)			(3,662,503,380)	(8.0)
Capital Stock and Other Capital (for corporations)			416,104,102	0.9
Retained Earnings			12,003,316,684	26.1
Total Capital			8,756,917,406	19.0
Total Liabilities and Capital			46,063,145,731	100.0

Average Assets	Upper Quartile	Median	Lower Quartile
2,424,376,091	3,170,361,019	2,100,304,904	939,380,926

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Clark County - Las Vegas Strip Area, Gaming Revenue of \$72,000,000 and over

Amounts represent 19 Licensees.

Combined Income Statement - Summary

	Dollars	% Share
Revenue		
Gaming	3,082,655,211	40.9
Rooms	2,014,579,667	26.7
Food	940,692,746	12.5
Beverage	563,262,423	7.5
Other	938,334,596	12.4
Total Revenue	7,539,524,643	100.0
Cost of Sales	395,824,872	5.2
Gross Margin	7,143,699,771	94.8
Departmental Expenses	3,329,317,450	44.2
Departmental Income	3,814,382,321	50.6
General & Administrative Expenses		
Advertising & Promotion	64,074,303	0.8
Bad Debt Expense	3,991,226	0.1
Depreciation - Buildings	317,648,495	4.2
Depreciation & Amortization - Other	864,299,378	11.5
Energy Expense (e.g. electricity, gas, oil)	99,447,531	1.3
Equipment Rental or Lease	4,906,129	0.1
Interest Expense	1,128,905,732	15.0
Music & Entertainment	5,306,912	0.1
Payroll - Taxes	42,662,292	0.6
Payroll - Employee Benefits	190,040,099	2.5
Payroll - Officers	19,046,295	0.3
Payroll - Other Employees	502,906,361	6.7
Rent of Premises	8,193,196	0.1
Taxes - Real Estate	109,306,277	1.4
Taxes & Licenses - Other	73,702,172	1.0
Utilities (other than energy expense items)	53,594,823	0.7
Other G & A	1,921,913,834	25.5
Total General & Administrative Expenses	5,409,945,055	71.8
Net Income (Loss) before Fed Income Taxes and Extraordinary Items	(1,595,562,734)	(21.2)

Average Revenue	Upper Quartile	Median	Lower Quartile
396,817,086	643,365,317	277,160,718	184,910,738

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Las Vegas Strip Area, Gaming Revenue of \$72,000,000 and over

Amounts represent 19 Licensees.

Combined income Statement - Detail

Casino Department

	Dollars	% Share
Revenue		
Table Games (Includes Keno and Bingo)	1,564,961,916	50.8
Slot Machines	2,500,375,173	81.1
Card Games (poker, pan, etc.)	58,993,441	1.9
Race Book	7,001,505	0.2
Sports Book	55,723,774	1.8
Contra Revenue (Complimentary Expense)	(1,104,400,598)	(35.8)
Total Revenue	3,082,655,211	100.0

Departmental Expenses

Bad Debt Expense	43,609,153	1.4
Commissions	4,250,237	0.1
Gaming Taxes and Licenses	313,268,801	10.2
Preferred Guest Expenses (exclusive of complimentaries)	79,293,595	2.6
Payroll - Taxes	64,052,986	2.1
Payroll - Employee Benefits	117,521,244	3.8
Payroll - Officers	9,398,442	0.3
Payroll - Other Employees	455,060,165	14.8
Race Wire Fees	640,769	0.0
Other Departmental Expenses	246,477,752	8.0
Total Departmental Expenses	1,333,573,144	43.3
Departmental Income (Loss)	1,749,082,067	56.7

Rooms Department

	Dollars	% Share
Revenue		
Room Sales	1,538,233,553	76.4
Complimentary Room Sales	501,100,130	24.9
Contra Revenue (Complimentary Expense)	(24,754,016)	(1.2)
Total Revenue	2,014,579,667	100.0

Departmental Expenses

Bad Debt Expense	5,789,126	0.3
Payroll - Taxes	38,633,848	1.9
Payroll - Employee Benefits	181,319,451	9.0
Payroll - Officers	3,067,500	0.2
Payroll - Other Employees	407,640,705	20.2
Other Departmental Expenses	230,109,099	11.4
Total Departmental Expenses	866,559,729	43.0
Departmental Income (Loss)	1,148,019,938	57.0

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Las Vegas Strip Area, Gaming Revenue of \$72,000,000 and over

Amounts represent 19 Licensees.

Combined income Statement - Detail

Food Department	Dollars	% Share
Revenue		
Food Sales	810,102,511	86.1
Complimentary Food Sales	145,514,341	15.5
Contra Revenue (Complimentary Expense)	(14,924,106)	(1.6)
Total Revenue	940,692,746	100.0
 Cost of Sales	 236,689,473	 25.2
 Gross Margin	 704,003,273	 74.8
 Departmental Expenses		
Bad Debt Expense	964,678	0.1
Payroll - Taxes	31,670,961	3.4
Payroll - Employee Benefits	142,008,788	15.1
Payroll - Officers	9,370,744	1.0
Payroll - Other Employees	348,087,206	37.0
Other Departmental Expenses	113,637,213	12.1
Total Departmental Expenses	645,739,590	68.6
 Departmental Income (Loss)	 58,263,683	 6.2
 Beverage Department	 Dollars	 % Share
Revenue		
Beverage Sales	346,195,609	61.5
Complimentary Beverage Sales	220,238,810	39.1
Contra Revenue (Complimentary Expense)	(3,171,996)	(0.6)
Total Revenue	563,262,423	100.0
 Cost of Sales	 80,194,353	 14.2
 Gross Margin	 483,068,070	 85.8
 Departmental Expenses		
Bad Debt Expense	244,574	0.0
Payroll - Taxes	10,716,230	1.9
Payroll - Employee Benefits	45,106,018	8.0
Payroll - Officers	130,000	0.0
Payroll - Other Employees	82,543,675	14.7
Other Departmental Expenses	56,609,395	10.1
Total Departmental Expenses	195,349,892	34.7
 Departmental Income (Loss)	 287,718,178	 51.1

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Clark County - Las Vegas Strip Area, Gaming Revenue of \$72,000,000 and over

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Combined income Statement - Detail

Other Income	<u>Dollars</u>	<u>% Share</u>
Revenue		
Other Operating and Non-Operating Income	914,512,760	97.5
Other Complimentary Items	28,249,603	3.0
Contra Revenue (Complimentary Expense)	<u>(4,427,767)</u>	<u>(0.5)</u>
Total Revenue	938,334,596	100.0
Cost of Sales	78,941,046	8.4
Gross Margin	859,393,550	91.6
Departmental Expenses		
Bad Debt Expense	(1,087,848)	(0.1)
Payroll - Taxes	9,733,359	1.0
Payroll - Employee Benefits	26,275,750	2.8
Payroll - Officers	1,923,617	0.2
Payroll - Other Employees	107,955,451	11.5
Other Departmental Expenses	<u>143,294,766</u>	<u>15.3</u>
Total Departmental Expenses	288,095,095	30.7
Departmental Income (Loss)	<u><u>571,298,455</u></u>	<u><u>60.9</u></u>

Average Number of Employees

Casino Department	12,586
Rooms Department	11,360
Food Department	12,326
Beverage Department	3,432
G & A Department	8,690
Other Departments	<u>3,776</u>
Total	<u><u>52,170</u></u>

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Clark County - Las Vegas Strip Area, Gaming Revenue of \$72,000,000 and over

Amounts represent 19 Licensees.

Rate of Room Occupancy

Month	Available Rooms	Rooms Occupied	% of Occupancy
July	1,927,428	803,034	41.7
August	1,906,863	857,589	45.0
September	1,922,792	939,670	48.9
October	2,017,687	1,030,193	51.1
November	1,925,354	831,596	43.2
December	1,852,991	692,634	37.4
January	1,864,003	682,630	36.6
February	1,705,085	830,377	48.7
March	1,949,864	1,254,331	64.3
April	1,933,626	1,434,541	74.2
May	2,007,201	1,612,174	80.3
June	1,938,802	1,700,931	87.7
Total	22,951,696	12,669,700	55.2

Per Room Per Day Statistics

	Dollars
Average Table Revenue (Includes Keno and Bingo) Per Room Per Day	123.52
Average Slot Revenue Per Room Per Day	197.35
Average Food Sales Per Room Per Day	75.43
Average Beverage Sales Per Room Per Day	44.71
Average Rooms Department Payroll Per Room Per Day	49.78
Average Room Rate Per Day	160.96

Gaming Revenue Per Square Foot of Floor Space

	# Casinos	Average Sq Ft	Revenue/Sq Ft
Table Games (Includes Keno and Bingo)	19	24,650	3,341
Slots	19	74,767	1,760
Race and Sports	11	6,549	871
Card Games (poker, pan, etc.)	9	4,970	1,319
Total	19	105,563	2,088

Ratios

	Percent
Total Current Assets to Total Current Liabilities	85.54
Total Capital to Total Liabilities	23.47
Total Capital to Total Current Liabilities	88.14
Total Current Liabilities to Total Liabilities	26.63
Total Contra Revenue (Complimentary Expense) to Gaming Revenue*	27.51
Music and Entertainment Expense to Gaming Revenue	0.17
Total Revenue to Average Total Assets	13.80
Total Revenue less Comp Sales to Average Total Assets	12.17
Return on Invested Capital**	(1.06)
Return on Average Assets***	(0.85)

*Gaming revenue is equal to total gaming revenue before Contra Revenue (Complimentary Expense)

**Return on invested capital is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the total of average total assets less average current liabilities.

***Return on Average Assets is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the average total assets.

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Downtown Las Vegas Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 18 Licensees.

Combined Balance Sheet

			Dollars	% Share
Assets				
Current Assets				
Cash			335,351,444	17.0
Receivables	Total	Allowance		
Casino	10,904,440	1,571,145	9,333,295	0.5
Trade	66,092,250	527,363	65,564,887	3.3
Sundry	16,355,773	1,700	16,354,073	0.8
Notes	0	0	0	0.0
Prepaid Expenses			23,964,426	1.2
Other Current Assets			112,341,583	5.7
Total Current Assets			562,909,708	28.5
Fixed Assets				
	Cost	Depeciation		
Land	222,315,971		222,315,971	11.2
Land Improvements	7,890,336	3,377,776	4,512,560	0.2
Building & Improvements	1,275,786,881	498,330,463	777,456,418	39.3
Furniture & Equipment	653,356,421	462,148,955	191,207,466	9.7
Leasehold Improvements	74,852,499	20,223,018	54,629,481	2.8
Construction in Progress	38,354,221		38,354,221	1.9
Total Fixed Assets			1,288,476,117	65.2
Other Assets			124,993,629	6.3
Total Assets			1,976,379,454	100.0
Liabilities and Capital				
Liabilities				
Current Liabilities				
Accounts Payable - Trade			21,430,037	1.1
Accounts Payable - Other			104,784,436	5.3
Current Portion of long Term Debt			10,516,511	0.5
Accrued Expenses			117,494,320	5.9
Other Current Liabilities			32,485,870	1.6
Total Current Liabilities			286,711,174	14.5
Long Term Debt				
	Total Owning	Current Portion		
Mortgages	0	0	0	0.0
Debentures & Bonds	0	0	0	0.0
Notes	51,371,590	2,119,387	49,252,203	2.5
Contracts	914,817	319,359	595,458	0.0
Other	327,006,445	8,077,765	318,928,680	16.1
Total Long Term Debt			368,776,341	18.7
Other Liabilities			75,333,209	3.8
Total Liabilities			730,820,724	37.0
Capital				
Owners Capital Accounts (other than corporations)			654,179,243	33.1
Capital Stock and Other Capital (for corporations)			323,520,309	16.4
Retained Earnings			267,859,178	13.6
Total Capital			1,245,558,730	63.0
Total Liabilities and Capital			1,976,379,454	100.0

Average Assets	Upper Quartile	Median	Lower Quartile
109,798,858	118,119,476	58,460,625	5,735,742

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Clark County - Downtown Las Vegas Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 18 Licensees.

Combined Income Statement - Summary

	Dollars	% Share
Revenue		
Gaming	608,159,694	59.0
Rooms	144,058,047	14.0
Food	87,340,489	8.5
Beverage	113,283,207	11.0
Other	77,879,529	7.6
Total Revenue	1,030,720,966	100.0
Cost of Sales	53,061,738	5.1
Gross Margin	977,659,228	94.9
Departmental Expenses	412,159,691	40.0
Departmental Income	565,499,537	54.9
General & Administrative Expenses		
Advertising & Promotion	17,133,427	1.7
Bad Debt Expense	214,520	0.0
Depreciation - Buildings	55,054,428	5.3
Depreciation & Amortization - Other	56,820,016	5.5
Energy Expense (e.g. electricity, gas, oil)	16,405,021	1.6
Equipment Rental or Lease	445,357	0.0
Interest Expense	23,219,438	2.3
Music & Entertainment	277,338	0.0
Payroll - Taxes	7,138,377	0.7
Payroll - Employee Benefits	16,940,200	1.6
Payroll - Officers	4,713,960	0.5
Payroll - Other Employees	77,082,463	7.5
Rent of Premises	14,811,642	1.4
Taxes - Real Estate	5,697,063	0.6
Taxes & Licenses - Other	6,272,888	0.6
Utilities (other than energy expense items)	6,714,073	0.7
Other G & A	133,361,168	12.9
Total General & Administrative Expenses	442,301,379	42.9
Net Income (Loss) before Fed Income Taxes and Extraordinary Items	123,198,158	12.0

Average Revenue	Upper Quartile	Median	Lower Quartile
57,262,276	80,542,043	53,294,062	6,703,228

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Downtown Las Vegas Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 18 Licensees.

Combined income Statement - Detail

Casino Department

	Dollars	% Share
Revenue		
Table Games (Includes Keno and Bingo)	136,234,394	22.4
Slot Machines	438,669,103	72.1
Card Games (poker, pan, etc.)	2,726,028	0.4
Race Book	976,248	0.2
Sports Book	122,303,976	20.1
Contra Revenue (Complimentary Expense)	(92,750,055)	(15.3)
Total Revenue	608,159,694	100.0

Departmental Expenses

Bad Debt Expense	(458,556)	(0.1)
Commissions	15,465,066	2.5
Gaming Taxes and Licenses	56,363,416	9.3
Preferred Guest Expenses (exclusive of complimentaries)	7,987,125	1.3
Payroll - Taxes	9,366,610	1.5
Payroll - Employee Benefits	12,200,517	2.0
Payroll - Officers	503,679	0.1
Payroll - Other Employees	65,117,331	10.7
Race Wire Fees	247,964	0.0
Other Departmental Expenses	57,290,532	9.4
Total Departmental Expenses	224,083,684	36.8
 Departmental Income (Loss)	 384,076,010	 63.2

Rooms Department

	Dollars	% Share
Revenue		
Room Sales	111,967,608	77.7
Complimentary Room Sales	34,054,001	23.6
Contra Revenue (Complimentary Expense)	(1,963,562)	(1.4)
Total Revenue	144,058,047	100.0

Departmental Expenses

Bad Debt Expense	42,199	0.0
Payroll - Taxes	3,777,714	2.6
Payroll - Employee Benefits	12,671,093	8.8
Payroll - Officers	435,510	0.3
Payroll - Other Employees	40,268,411	28.0
Other Departmental Expenses	23,003,738	16.0
Total Departmental Expenses	80,198,665	55.7
 Departmental Income (Loss)	 63,859,382	 44.3

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Downtown Las Vegas Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 18 Licensees.

Combined income Statement - Detail

Food Department

	Dollars	% Share
Revenue		
Food Sales	77,803,665	89.1
Complimentary Food Sales	11,036,865	12.6
Contra Revenue (Complimentary Expense)	(1,500,041)	(1.7)
Total Revenue	87,340,489	100.0
 Cost of Sales	 26,640,766	 30.5
 Gross Margin	 60,699,723	 69.5
 Departmental Expenses		
Bad Debt Expense	0	0.0
Payroll - Taxes	3,502,614	4.0
Payroll - Employee Benefits	12,911,722	14.8
Payroll - Officers	367,675	0.4
Payroll - Other Employees	34,399,409	39.4
Other Departmental Expenses	5,575,311	6.4
Total Departmental Expenses	56,756,731	65.0
 Departmental Income (Loss)	 3,942,992	 4.5

Beverage Department

	Dollars	% Share
Revenue		
Beverage Sales	75,301,182	66.5
Complimentary Beverage Sales	38,721,175	34.2
Contra Revenue (Complimentary Expense)	(739,150)	(0.7)
Total Revenue	113,283,207	100.0
 Cost of Sales	 24,304,232	 21.5
 Gross Margin	 88,978,975	 78.5
 Departmental Expenses		
Bad Debt Expense	0	0.0
Payroll - Taxes	2,203,496	1.9
Payroll - Employee Benefits	7,514,549	6.6
Payroll - Officers	18,260	0.0
Payroll - Other Employees	17,176,707	15.2
Other Departmental Expenses	8,492,611	7.5
Total Departmental Expenses	35,405,623	31.3
 Departmental Income (Loss)	 53,573,352	 47.3

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Clark County - Downtown Las Vegas Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 18 Licensees.

Combined income Statement - Detail

Other Income	Dollars	% Share
Revenue		
Other Operating and Non-Operating Income	74,883,005	96.2
Other Complimentary Items	6,405,715	8.2
Contra Revenue (Complimentary Expense)	(3,409,191)	(4.4)
Total Revenue	77,879,529	100.0
 Cost of Sales	 2,116,740	 2.7
 Gross Margin	 75,762,789	 97.3
 Departmental Expenses		
Bad Debt Expense	(11,023)	0.0
Payroll - Taxes	838,584	1.1
Payroll - Employee Benefits	1,062,893	1.4
Payroll - Officers	0	0.0
Payroll - Other Employees	8,427,160	10.8
Other Departmental Expenses	5,397,374	6.9
Total Departmental Expenses	15,714,988	20.2
 Departmental Income (Loss)	 60,047,801	 77.1

Average Number of Employees

Casino Department	2,464
Rooms Department	1,297
Food Department	1,283
Beverage Department	676
G & A Department	1,924
Other Departments	395
Total	8,039

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Clark County - Downtown Las Vegas Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 18 Licensees.

Rate of Room Occupancy

Month	Available Rooms	Rooms Occupied	% of Occupancy
July	276,396	127,950	46.3
August	277,951	124,692	44.9
September	271,780	128,456	47.3
October	285,821	141,231	49.4
November	277,796	113,869	41.0
December	274,818	87,864	32.0
January	287,777	89,878	31.2
February	266,334	115,865	43.5
March	298,840	167,976	56.2
April	295,293	190,800	64.6
May	308,022	208,343	67.6
June	301,399	219,704	72.9
Total	3,422,227	1,716,628	50.2

Per Room Per Day Statistics

	Dollars
Average Table Revenue (Includes Keno and Bingo) Per Room Per Day	79.36
Average Slot Revenue Per Room Per Day	255.54
Average Food Sales Per Room Per Day	51.75
Average Beverage Sales Per Room Per Day	66.42
Average Rooms Department Payroll Per Room Per Day	33.29
Average Room Rate Per Day	85.06

Gaming Revenue Per Square Foot of Floor Space

	# Casinos	Average Sq Ft	Revenue/Sq Ft
Table Games (Includes Keno and Bingo)	12	8,631	1,315
Slots	14	29,705	1,055
Race and Sports	11	2,764	4,055
Card Games (poker, pan, etc.)	1	1,768	1,542
Total	18	30,645	1,271

Ratios

	Percent
Total Current Assets to Total Current Liabilities	196.33
Total Capital to Total Liabilities	170.43
Total Capital to Total Current Liabilities	434.43
Total Current Liabilities to Total Liabilities	39.23
Total Contra Revenue (Complimentary Expense) to Gaming Revenue*	14.32
Music and Entertainment Expense to Gaming Revenue	0.05
Total Revenue to Average Total Assets	57.63
Total Revenue less Comp Sales to Average Total Assets	52.59
Return on Invested Capital**	9.34
Return on Average Assets***	8.19

*Gaming revenue is equal to total gaming revenue before Contra Revenue (Complimentary Expense)

**Return on invested capital is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the total of average total assets less average current liabilities.

***Return on Average Assets is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the average total assets.

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Downtown Las Vegas Area, Gaming Revenue of \$1,000,000 to \$12,000,000

Amounts represent 6 Licensees.

Combined Balance Sheet

			Dollars	% Share
Assets				
Current Assets				
Cash			26,143,223	24.7
Receivables	Total	Allowance		
Casino	1,363,698	773,122	590,576	0.6
Trade	57,132,967	123,133	57,009,834	53.8
Sundry	207,004	0	207,004	0.2
Notes	0	0	0	0.0
Prepaid Expenses			1,754,116	1.7
Other Current Assets			11,140,881	10.5
Total Current Assets			96,845,634	91.4
Fixed Assets				
	Cost	Depeciation		
Land	348,902		348,902	0.3
Land Improvements	0	0	0	0.0
Building & Improvements	7,189,843	1,132,324	6,057,519	5.7
Furniture & Equipment	2,889,976	1,600,554	1,289,422	1.2
Leasehold Improvements	1,314,817	21,175	1,293,642	1.2
Construction in Progress	0		0	0.0
Total Fixed Assets			8,989,485	8.5
Other Assets			134,183	0.1
Total Assets			105,969,302	100.0
Liabilities and Capital				
Liabilities				
Current Liabilities				
Accounts Payable - Trade			859,423	0.8
Accounts Payable - Other			65,621,596	61.9
Current Portion of long Term Debt			0	0.0
Accrued Expenses			31,686,038	29.9
Other Current Liabilities			1,005,936	0.9
Total Current Liabilities			99,172,993	93.6
Long Term Debt				
	Total Owning	Current Portion		
Mortgages	0	0	0	0.0
Debentures & Bonds	0	0	0	0.0
Notes	4,157,877	0	4,157,877	3.9
Contracts	0	0	0	0.0
Other	164,382,023	0	164,382,023	155.1
Total Long Term Debt			168,539,900	159.0
Other Liabilities			150,235	0.1
Total Liabilities			267,863,128	252.8
Capital				
Owners Capital Accounts (other than corporations)			57,297,385	54.1
Capital Stock and Other Capital (for corporations)			(2,818)	0.0
Retained Earnings			(219,188,393)	(206.8)
Total Capital			(161,893,826)	(152.8)
Total Liabilities and Capital			105,969,302	100.0

Average Assets	Upper Quartile	Median	Lower Quartile
17,661,550	6,058,186	5,735,742	1,528,268

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Downtown Las Vegas Area, Gaming Revenue of \$1,000,000 to \$12,000,000

Amounts represent 6 Licensees.

Combined Income Statement - Summary

	Dollars	% Share
Revenue		
Gaming	23,390,835	52.2
Rooms	7,997,704	17.9
Food	4,601,708	10.3
Beverage	3,459,631	7.7
Other	5,334,403	11.9
Total Revenue	44,784,281	100.0
Cost of Sales	2,712,295	6.1
Gross Margin	42,071,986	93.9
Departmental Expenses	21,117,229	47.2
Departmental Income	20,954,757	46.8
General & Administrative Expenses		
Advertising & Promotion	1,872,222	4.2
Bad Debt Expense	0	0.0
Depreciation - Buildings	44,306	0.1
Depreciation & Amortization - Other	292,704	0.7
Energy Expense (e.g. electricity, gas, oil)	1,048,594	2.3
Equipment Rental or Lease	66,150	0.1
Interest Expense	12,750,000	28.5
Music & Entertainment	0	0.0
Payroll - Taxes	427,377	1.0
Payroll - Employee Benefits	781,067	1.7
Payroll - Officers	110,172	0.2
Payroll - Other Employees	4,390,322	9.8
Rent of Premises	130,000	0.3
Taxes - Real Estate	711,283	1.6
Taxes & Licenses - Other	199,969	0.4
Utilities (other than energy expense items)	675,773	1.5
Other G & A	24,429,182	54.5
Total General & Administrative Expenses	47,929,121	107.0
Net Income (Loss) before Fed Income Taxes and Extraordinary Items	(26,974,364)	(60.2)

Average Revenue	Upper Quartile	Median	Lower Quartile
7,464,047	6,703,228	3,501,330	1,474,644

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Downtown Las Vegas Area, Gaming Revenue of \$1,000,000 to \$12,000,000

Amounts represent 6 Licensees.

Combined income Statement - Detail

Casino Department

	Dollars	% Share
Revenue		
Table Games (Includes Keno and Bingo)	1,436,857	6.1
Slot Machines	12,327,507	52.7
Card Games (poker, pan, etc.)	0	0.0
Race Book	262,731	1.1
Sports Book	9,363,740	40.0
Contra Revenue (Complimentary Expense)	0	0.0
Total Revenue	23,390,835	100.0

Departmental Expenses

Bad Debt Expense	0	0.0
Commissions	0	0.0
Gaming Taxes and Licenses	1,814,329	7.8
Preferred Guest Expenses (exclusive of complimentaries)	18,982	0.1
Payroll - Taxes	303,393	1.3
Payroll - Employee Benefits	734,580	3.1
Payroll - Officers	503,679	2.2
Payroll - Other Employees	1,695,338	7.2
Race Wire Fees	166,828	0.7
Other Departmental Expenses	5,390,247	23.0
Total Departmental Expenses	10,627,376	45.4
Departmental Income (Loss)	12,763,459	54.6

Rooms Department

	Dollars	% Share
Revenue		
Room Sales	7,997,704	100.0
Complimentary Room Sales	0	0.0
Contra Revenue (Complimentary Expense)	0	0.0
Total Revenue	7,997,704	100.0

Departmental Expenses

Bad Debt Expense	0	0.0
Payroll - Taxes	289,352	3.6
Payroll - Employee Benefits	1,029,766	12.9
Payroll - Officers	435,510	5.4
Payroll - Other Employees	2,230,286	27.9
Other Departmental Expenses	1,733,263	21.7
Total Departmental Expenses	5,718,177	71.5
Departmental Income (Loss)	2,279,527	28.5

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Downtown Las Vegas Area, Gaming Revenue of \$1,000,000 to \$12,000,000

Amounts represent 6 Licensees.

Combined income Statement - Detail

Food Department

	Dollars	% Share
Revenue		
Food Sales	4,170,102	90.6
Complimentary Food Sales	431,941	9.4
Contra Revenue (Complimentary Expense)	(335)	0.0
Total Revenue	<u>4,601,708</u>	<u>100.0</u>
Cost of Sales	1,576,957	34.3
Gross Margin	3,024,751	65.7
Departmental Expenses		
Bad Debt Expense	0	0.0
Payroll - Taxes	259,309	5.6
Payroll - Employee Benefits	719,313	15.6
Payroll - Officers	367,675	8.0
Payroll - Other Employees	1,717,663	37.3
Other Departmental Expenses	740,417	16.1
Total Departmental Expenses	<u>3,804,377</u>	<u>82.7</u>
Departmental Income (Loss)	<u>(779,626)</u>	<u>(16.9)</u>

Beverage Department

	Dollars	% Share
Revenue		
Beverage Sales	2,883,737	83.4
Complimentary Beverage Sales	710,740	20.5
Contra Revenue (Complimentary Expense)	(134,846)	(3.9)
Total Revenue	<u>3,459,631</u>	<u>100.0</u>
Cost of Sales	998,538	28.9
Gross Margin	2,461,093	71.1
Departmental Expenses		
Bad Debt Expense	0	0.0
Payroll - Taxes	48,888	1.4
Payroll - Employee Benefits	219,132	6.3
Payroll - Officers	18,260	0.5
Payroll - Other Employees	368,299	10.6
Other Departmental Expenses	53,644	1.6
Total Departmental Expenses	<u>708,223</u>	<u>20.5</u>
Departmental Income (Loss)	<u>1,752,870</u>	<u>50.7</u>

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Clark County - Downtown Las Vegas Area, Gaming Revenue of \$1,000,000 to \$12,000,000

Amounts represent 6 Licensees.

Combined income Statement - Detail

Other Income	Dollars	% Share
Revenue		
Other Operating and Non-Operating Income	5,334,403	100.0
Other Complimentary Items	0	0.0
Contra Revenue (Complimentary Expense)	0	0.0
Total Revenue	5,334,403	100.0
 Cost of Sales	 136,800	 2.6
 Gross Margin	 5,197,603	 97.4
 Departmental Expenses		
Bad Debt Expense	0	0.0
Payroll - Taxes	0	0.0
Payroll - Employee Benefits	0	0.0
Payroll - Officers	0	0.0
Payroll - Other Employees	0	0.0
Other Departmental Expenses	259,076	4.9
Total Departmental Expenses	259,076	4.9
 Departmental Income (Loss)	 4,938,527	 92.6

Average Number of Employees

Casino Department	122
Rooms Department	141
Food Department	163
Beverage Department	39
G & A Department	105
Other Departments	0
Total	570

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021

Section 2 - Detail of Selected Groups

Clark County - Downtown Las Vegas Area, Gaming Revenue of \$1,000,000 to \$12,000,000

Amounts represent 6 Licensees.

Rate of Room Occupancy

Month	Available Rooms	Rooms Occupied	% of Occupancy
July	12,306	10,150	82.5
August	13,062	9,857	75.5
September	14,647	10,190	69.6
October	19,582	11,077	56.6
November	17,739	7,802	44.0
December	10,068	5,651	56.1
January	11,081	4,927	44.5
February	11,756	6,427	54.7
March	13,944	10,754	77.1
April	19,568	14,173	72.4
May	23,090	17,250	74.7
June	21,944	17,548	80.0
Total	188,787	125,806	66.6

Per Room Per Day Statistics

	Dollars
Average Table Revenue (Includes Keno and Bingo) Per Room Per Day	11.42
Average Slot Revenue Per Room Per Day	97.99
Average Food Sales Per Room Per Day	36.58
Average Beverage Sales Per Room Per Day	28.57
Average Rooms Department Payroll Per Room Per Day	31.68
Average Room Rate Per Day	63.57

Gaming Revenue Per Square Foot of Floor Space

	# Casinos	Average Sq Ft	Revenue/Sq Ft
Table Games (Includes Keno and Bingo)	1	3,500	411
Slots	3	8,462	486
Race and Sports	3	4,441	722
Total	6	7,035	554

Ratios

	Percent
Total Current Assets to Total Current Liabilities	97.65
Total Capital to Total Liabilities	(60.44)
Total Capital to Total Current Liabilities	(163.24)
Total Current Liabilities to Total Liabilities	37.02
Total Contra Revenue (Complimentary Expense) to Gaming Revenue*	0.58
Music and Entertainment Expense to Gaming Revenue	0.00
Total Revenue to Average Total Assets	69.56
Total Revenue less Comp Sales to Average Total Assets	67.79
Return on Invested Capital**	(119.23)
Return on Average Assets***	(22.09)

*Gaming revenue is equal to total gaming revenue before Contra Revenue (Complimentary Expense)

**Return on invested capital is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the total of average total assets less average current liabilities.

***Return on Average Assets is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the average total assets.

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Downtown Las Vegas Area, Gaming Revenue of \$12,000,000 and over

Amounts represent 12 Licensees.

Combined Balance Sheet

			Dollars	% Share
Assets				
Current Assets				
Cash			309,208,221	16.5
Receivables	Total	Allowance		
Casino	9,540,742	798,023	8,742,719	0.5
Trade	8,959,283	404,230	8,555,053	0.5
Sundry	16,148,769	1,700	16,147,069	0.9
Notes	0	0	0	0.0
Prepaid Expenses			22,210,310	1.2
Other Current Assets			101,200,702	5.4
Total Current Assets			466,064,074	24.9
Fixed Assets				
	Cost	Depeciation		
Land	221,967,069		221,967,069	11.9
Land Improvements	7,890,336	3,377,776	4,512,560	0.2
Building & Improvements	1,268,597,038	497,198,139	771,398,899	41.2
Furniture & Equipment	650,466,445	460,548,401	189,918,044	10.2
Leasehold Imporvements	73,537,682	20,201,843	53,335,839	2.9
Construction in Progress	38,354,221		38,354,221	2.1
Total Fixed Assets			1,279,486,632	68.4
Other Assets			124,859,446	6.7
Total Assets			1,870,410,152	100.0
Liabilities and Capital				
Liabilities				
Current Liabilities				
Accounts Payable - Trade			20,570,614	1.1
Accounts Payable - Other			39,162,840	2.1
Current Portion of long Term Debt			10,516,511	0.6
Accrued Expenses			85,808,282	4.6
Other Current Liabilities			31,479,934	1.7
Total Current Liabilities			187,538,181	10.0
Long Term Debt				
	Total Owing	Current Portion		
Mortgages	0	0	0	0.0
Debentures & Bonds	0	0	0	0.0
Notes	47,213,713	2,119,387	45,094,326	2.4
Contracts	914,817	319,359	595,458	0.0
Other	162,624,422	8,077,765	154,546,657	8.3
Total Long Term Debt			200,236,441	10.7
Other Liabilities			75,182,974	4.0
Total Liabilities			462,957,596	24.8
Capital				
Owners Capital Accounts (other than corporations)			596,881,858	31.9
Capital Stock and Other Capital (for corporations)			323,523,127	17.3
Retained Earnings			487,047,571	26.0
Total Capital			1,407,452,556	75.2
Total Liabilities and Capital			1,870,410,152	100.0

Average Assets	Upper Quartile	Median	Lower Quartile
155,867,512	139,239,217	103,847,657	32,065,738

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Clark County - Downtown Las Vegas Area, Gaming Revenue of \$12,000,000 and over

Amounts represent 12 Licensees.

Combined Income Statement - Summary

	Dollars	% Share
Revenue		
Gaming	584,768,859	59.3
Rooms	136,060,343	13.8
Food	82,738,781	8.4
Beverage	109,823,576	11.1
Other	72,545,126	7.4
Total Revenue	985,936,685	100.0
Cost of Sales	50,349,443	5.1
Gross Margin	935,587,242	94.9
Departmental Expenses	391,042,462	39.7
Departmental Income	544,544,780	55.2
General & Administrative Expenses		
Advertising & Promotion	15,261,205	1.5
Bad Debt Expense	214,520	0.0
Depreciation - Buildings	55,010,122	5.6
Depreciation & Amortization - Other	56,527,312	5.7
Energy Expense (e.g. electricity, gas, oil)	15,356,427	1.6
Equipment Rental or Lease	379,207	0.0
Interest Expense	10,469,438	1.1
Music & Entertainment	277,338	0.0
Payroll - Taxes	6,711,000	0.7
Payroll - Employee Benefits	16,159,133	1.6
Payroll - Officers	4,603,788	0.5
Payroll - Other Employees	72,692,141	7.4
Rent of Premises	14,681,642	1.5
Taxes - Real Estate	4,985,780	0.5
Taxes & Licenses - Other	6,072,919	0.6
Utilities (other than energy expense items)	6,038,300	0.6
Other G & A	108,931,986	11.0
Total General & Administrative Expenses	394,372,258	40.0
Net Income (Loss) before Fed Income Taxes and Extraordinary Items	150,172,522	15.2

Average Revenue	Upper Quartile	Median	Lower Quartile
82,161,390	95,126,012	64,117,581	41,811,693

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Downtown Las Vegas Area, Gaming Revenue of \$12,000,000 and over

Amounts represent 12 Licensees.

Combined income Statement - Detail

Casino Department

	Dollars	% Share
Revenue		
Table Games (Includes Keno and Bingo)	134,797,537	23.1
Slot Machines	426,341,596	72.9
Card Games (poker, pan, etc.)	2,726,028	0.5
Race Book	713,517	0.1
Sports Book	112,940,236	19.3
Contra Revenue (Complimentary Expense)	(92,750,055)	(15.9)
Total Revenue	584,768,859	100.0

Departmental Expenses

Bad Debt Expense	(458,556)	(0.1)
Commissions	15,465,066	2.6
Gaming Taxes and Licenses	54,549,087	9.3
Preferred Guest Expenses (exclusive of complimentaries)	7,968,143	1.4
Payroll - Taxes	9,063,217	1.5
Payroll - Employee Benefits	11,465,937	2.0
Payroll - Officers	0	0.0
Payroll - Other Employees	63,421,993	10.8
Race Wire Fees	81,136	0.0
Other Departmental Expenses	51,900,285	8.9
Total Departmental Expenses	213,456,308	36.5
Departmental Income (Loss)	371,312,551	63.5

Rooms Department

	Dollars	% Share
Revenue		
Room Sales	103,969,904	76.4
Complimentary Room Sales	34,054,001	25.0
Contra Revenue (Complimentary Expense)	(1,963,562)	(1.4)
Total Revenue	136,060,343	100.0

Departmental Expenses

Bad Debt Expense	42,199	0.0
Payroll - Taxes	3,488,362	2.6
Payroll - Employee Benefits	11,641,327	8.6
Payroll - Officers	0	0.0
Payroll - Other Employees	38,038,125	28.0
Other Departmental Expenses	21,270,475	15.6
Total Departmental Expenses	74,480,488	54.7
Departmental Income (Loss)	61,579,855	45.3

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Downtown Las Vegas Area, Gaming Revenue of \$12,000,000 and over

Amounts represent 12 Licensees.

Combined income Statement - Detail

Food Department

	Dollars	% Share
Revenue		
Food Sales	73,633,563	89.0
Complimentary Food Sales	10,604,924	12.8
Contra Revenue (Complimentary Expense)	(1,499,706)	(1.8)
Total Revenue	82,738,781	100.0
 Cost of Sales	 25,063,809	 30.3
 Gross Margin	 57,674,972	 69.7
 Departmental Expenses		
Bad Debt Expense	0	0.0
Payroll - Taxes	3,243,305	3.9
Payroll - Employee Benefits	12,192,409	14.7
Payroll - Officers	0	0.0
Payroll - Other Employees	32,681,746	39.5
Other Departmental Expenses	4,834,894	5.8
Total Departmental Expenses	52,952,354	64.0
 Departmental Income (Loss)	 4,722,618	 5.7

Beverage Department

	Dollars	% Share
Revenue		
Beverage Sales	72,417,445	65.9
Complimentary Beverage Sales	38,010,435	34.6
Contra Revenue (Complimentary Expense)	(604,304)	(0.6)
Total Revenue	109,823,576	100.0
 Cost of Sales	 23,305,694	 21.2
 Gross Margin	 86,517,882	 78.8
 Departmental Expenses		
Bad Debt Expense	0	0.0
Payroll - Taxes	2,154,608	2.0
Payroll - Employee Benefits	7,295,417	6.6
Payroll - Officers	0	0.0
Payroll - Other Employees	16,808,408	15.3
Other Departmental Expenses	8,438,967	7.7
Total Departmental Expenses	34,697,400	31.6
 Departmental Income (Loss)	 51,820,482	 47.2

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Clark County - Downtown Las Vegas Area, Gaming Revenue of \$12,000,000 and over

Amounts represent 12 Licensees.

Combined income Statement - Detail

Other Income	Dollars	% Share
Revenue		
Other Operating and Non-Operating Income	69,548,602	95.9
Other Complimentary Items	6,405,715	8.8
Contra Revenue (Complimentary Expense)	(3,409,191)	(4.7)
Total Revenue	72,545,126	100.0
 Cost of Sales	 1,979,940	 2.7
 Gross Margin	 70,565,186	 97.3
Departmental Expenses		
Bad Debt Expense	(11,023)	0.0
Payroll - Taxes	838,584	1.2
Payroll - Employee Benefits	1,062,893	1.5
Payroll - Officers	0	0.0
Payroll - Other Employees	8,427,160	11.6
Other Departmental Expenses	5,138,298	7.1
Total Departmental Expenses	15,455,912	21.3
 Departmental Income (Loss)	 55,109,274	 76.0

Average Number of Employees

Casino Department	2,342
Rooms Department	1,156
Food Department	1,120
Beverage Department	637
G & A Department	1,819
Other Departments	395
Total	7,469

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Clark County - Downtown Las Vegas Area, Gaming Revenue of \$12,000,000 and over

Amounts represent 12 Licensees.

Rate of Room Occupancy

Month	Available Rooms	Rooms Occupied	% of Occupancy
July	264,090	117,800	44.6
August	264,889	114,835	43.4
September	257,133	118,266	46.0
October	266,239	130,154	48.9
November	260,057	106,067	40.8
December	264,750	82,213	31.1
January	276,696	84,951	30.7
February	254,578	109,438	43.0
March	284,896	157,222	55.2
April	275,725	176,627	64.1
May	284,932	191,093	67.1
June	279,455	202,156	72.3
Total	3,233,440	1,590,822	49.2

Per Room Per Day Statistics

	Dollars
Average Table Revenue (Includes Keno and Bingo) Per Room Per Day	84.73
Average Slot Revenue Per Room Per Day	268.00
Average Food Sales Per Room Per Day	52.95
Average Beverage Sales Per Room Per Day	69.42
Average Rooms Department Payroll Per Room Per Day	33.42
Average Room Rate Per Day	86.76

Gaming Revenue Per Square Foot of Floor Space

	# Casinos	Average Sq Ft	Revenue/Sq Ft
Table Games (Includes Keno and Bingo)	11	9,097	1,347
Slots	11	35,498	1,092
Race and Sports	8	2,135	6,655
Card Games (poker, pan, etc.)	1	1,768	1,542
Total	12	42,450	1,330

Ratios

	Percent
Total Current Assets to Total Current Liabilities	248.52
Total Capital to Total Liabilities	304.01
Total Capital to Total Current Liabilities	750.49
Total Current Liabilities to Total Liabilities	40.51
Total Contra Revenue (Complimentary Expense) to Gaming Revenue*	14.79
Music and Entertainment Expense to Gaming Revenue	0.05
Total Revenue to Average Total Assets	57.19
Total Revenue less Comp Sales to Average Total Assets	52.02
Return on Invested Capital**	10.33
Return on Average Assets***	9.32

*Gaming revenue is equal to total gaming revenue before Contra Revenue (Complimentary Expense)

**Return on invested capital is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the total of average total assets less average current liabilities.

***Return on Average Assets is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the average total assets.

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Laughlin Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 13 Licensees.

Combined Balance Sheet

			Dollars	% Share
Assets				
Current Assets				
Cash			100,292,302	5.6
Receivables	Total	Allowance		
Casino	858,800	24,052	834,748	0.0
Trade	6,436,017	149,934	6,286,083	0.4
Sundry	6,708,163	96,259	6,611,904	0.4
Notes	0	0	0	0.0
Prepaid Expenses			18,716,823	1.1
Other Current Assets			312,173,787	17.6
Total Current Assets			444,915,647	25.1
Fixed Assets				
	Cost	Depeciation		
Land	82,944,911		82,944,911	4.7
Land Improvements	24,611,207	19,789,878	4,821,329	0.3
Building & Improvements	842,954,752	187,735,577	655,219,175	36.9
Furniture & Equipment	191,429,032	148,710,033	42,718,999	2.4
Leasehold Improvements	18,870,952	6,413,246	12,457,706	0.7
Construction in Progress	21,580,625		21,580,625	1.2
Total Fixed Assets			819,742,745	46.2
Other Assets			511,425,985	28.8
Total Assets			1,776,084,377	100.0
Liabilities and Capital				
Liabilities				
Current Liabilities				
Accounts Payable - Trade			9,576,041	0.5
Accounts Payable - Other			3,638,156	0.2
Current Portion of long Term Debt			2,196,004	0.1
Accrued Expenses			61,962,450	3.5
Other Current Liabilities			4,208,660	0.2
Total Current Liabilities			81,581,311	4.6
Long Term Debt				
	Total Owing	Current Portion		
Mortgages	0	0	0	0.0
Debentures & Bonds	0	0	0	0.0
Notes	403,810	115,122	288,688	0.0
Contracts	555,379,599	402,825	554,976,774	31.2
Other	357,047,081	1,678,057	355,369,024	20.0
Total Long Term Debt			910,634,486	51.3
Other Liabilities			21,526,262	1.2
Total Liabilities			1,013,742,059	57.1
Capital				
Owners Capital Accounts (other than corporations)			35,565,240	2.0
Capital Stock and Other Capital (for corporations)			375,714,876	21.2
Retained Earnings			351,062,202	19.8
Total Capital			762,342,318	42.9
Total Liabilities and Capital			1,776,084,377	100.0

Average Assets	Upper Quartile	Median	Lower Quartile
136,621,875	172,620,365	38,769,437	1,909,008

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Laughlin Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 13 Licensees.

Combined Income Statement - Summary

	Dollars	% Share
Revenue		
Gaming	352,450,506	59.5
Rooms	114,926,568	19.4
Food	46,692,210	7.9
Beverage	48,985,124	8.3
Other	29,316,272	4.9
Total Revenue	592,370,680	100.0
Cost of Sales	27,336,644	4.6
Gross Margin	565,034,036	95.4
Departmental Expenses	224,777,689	37.9
Departmental Income	340,256,347	57.4
General & Administrative Expenses		
Advertising & Promotion	6,283,670	1.1
Bad Debt Expense	120,974	0.0
Depreciation - Buildings	23,453,734	4.0
Depreciation & Amortization - Other	38,839,338	6.6
Energy Expense (e.g. electricity, gas, oil)	9,989,333	1.7
Equipment Rental or Lease	406,466	0.1
Interest Expense	82,170,189	13.9
Music & Entertainment	20,700	0.0
Payroll - Taxes	3,129,166	0.5
Payroll - Employee Benefits	6,488,141	1.1
Payroll - Officers	623,846	0.1
Payroll - Other Employees	40,169,049	6.8
Rent of Premises	6,596,610	1.1
Taxes - Real Estate	4,094,633	0.7
Taxes & Licenses - Other	2,671,968	0.5
Utilities (other than energy expense items)	4,307,969	0.7
Other G & A	50,022,865	8.4
Total General & Administrative Expenses	279,388,651	47.2
Net Income (Loss) before Fed Income Taxes and Extraordinary Items	60,867,696	10.3

Average Revenue	Upper Quartile	Median	Lower Quartile
45,566,975	62,186,317	36,229,712	1,338,252

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Laughlin Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 13 Licensees.

Combined income Statement - Detail

Casino Department

	Dollars	% Share
Revenue		
Table Games (Includes Keno and Bingo)	36,425,481	10.3
Slot Machines	437,969,483	124.3
Card Games (poker, pan, etc.)	1,790,450	0.5
Race Book	1,077,712	0.3
Sports Book	4,436,728	1.3
Contra Revenue (Complimentary Expense)	(129,249,348)	(36.7)
Total Revenue	352,450,506	100.0

Departmental Expenses

Bad Debt Expense	(24,582)	0.0
Commissions	4,083,815	1.2
Gaming Taxes and Licenses	34,995,137	9.9
Preferred Guest Expenses (exclusive of complimentaries)	8,199,607	2.3
Payroll - Taxes	3,722,736	1.1
Payroll - Employee Benefits	7,066,721	2.0
Payroll - Officers	0	0.0
Payroll - Other Employees	28,735,667	8.2
Race Wire Fees	397,784	0.1
Other Departmental Expenses	48,766,982	13.8
Total Departmental Expenses	135,943,867	38.6
 Departmental Income (Loss)	 216,506,639	 61.4

Rooms Department

	Dollars	% Share
Revenue		
Room Sales	64,364,509	56.0
Complimentary Room Sales	50,836,665	44.2
Contra Revenue (Complimentary Expense)	(274,606)	(0.2)
Total Revenue	114,926,568	100.0

Departmental Expenses

Bad Debt Expense	148,417	0.1
Payroll - Taxes	1,678,345	1.5
Payroll - Employee Benefits	3,234,342	2.8
Payroll - Officers	0	0.0
Payroll - Other Employees	23,473,858	20.4
Other Departmental Expenses	13,177,666	11.5
Total Departmental Expenses	41,712,628	36.3
 Departmental Income (Loss)	 73,213,940	 63.7

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Laughlin Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 13 Licensees.

Combined income Statement - Detail

Food Department

	Dollars	% Share
Revenue		
Food Sales	35,616,529	76.3
Complimentary Food Sales	11,532,818	24.7
Contra Revenue (Complimentary Expense)	(457,137)	(1.0)
Total Revenue	46,692,210	100.0

Cost of Sales	13,199,682	28.3
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Gross Margin	33,492,528	71.7
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Departmental Expenses

Bad Debt Expense	2,337	0.0
Payroll - Taxes	1,853,900	4.0
Payroll - Employee Benefits	3,065,455	6.6
Payroll - Officers	0	0.0
Payroll - Other Employees	18,098,481	38.8
Other Departmental Expenses	3,699,243	7.9
Total Departmental Expenses	26,719,416	57.2

Departmental Income (Loss)	6,773,112	14.5
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Beverage Department

	Dollars	% Share
Revenue		
Beverage Sales	10,597,068	21.6
Complimentary Beverage Sales	38,457,421	78.5
Contra Revenue (Complimentary Expense)	(69,365)	(0.1)
Total Revenue	48,985,124	100.0

Cost of Sales	8,632,169	17.6
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Gross Margin	40,352,955	82.4
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Departmental Expenses

Bad Debt Expense	1,186	0.0
Payroll - Taxes	636,184	1.3
Payroll - Employee Benefits	1,536,012	3.1
Payroll - Officers	0	0.0
Payroll - Other Employees	5,890,464	12.0
Other Departmental Expenses	2,009,622	4.1
Total Departmental Expenses	10,073,468	20.6

Departmental Income (Loss)	30,279,487	61.8
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Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Laughlin Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 13 Licensees.

Combined income Statement - Detail

Other Income	Dollars	% Share
Revenue		
Other Operating and Non-Operating Income	26,851,791	91.6
Other Complimentary Items	2,848,873	9.7
Contra Revenue (Complimentary Expense)	(384,392)	(1.3)
Total Revenue	29,316,272	100.0
 Cost of Sales	 5,504,793	 18.8
 Gross Margin	 23,811,479	 81.2
 Departmental Expenses		
Bad Debt Expense	393	0.0
Payroll - Taxes	295,116	1.0
Payroll - Employee Benefits	432,611	1.5
Payroll - Officers	0	0.0
Payroll - Other Employees	3,313,254	11.3
Other Departmental Expenses	6,286,936	21.4
Total Departmental Expenses	10,328,310	35.2
 Departmental Income (Loss)	 13,483,169	 46.0

Average Number of Employees

Casino Department	1,144
Rooms Department	696
Food Department	802
Beverage Department	319
G & A Department	909
Other Departments	212
Total	4,082

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Clark County - Laughlin Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 13 Licensees.

Rate of Room Occupancy

Month	Available Rooms	Rooms Occupied	% of Occupancy
July	220,422	118,496	53.8
August	225,410	125,527	55.7
September	221,661	130,790	59.0
October	221,429	131,886	59.6
November	207,975	95,439	45.9
December	206,589	70,869	34.3
January	227,134	91,501	40.3
February	206,453	103,316	50.0
March	233,097	132,260	56.7
April	224,158	136,618	60.9
May	233,536	140,154	60.0
June	225,463	133,137	59.1
Total	2,653,327	1,409,993	53.1

Per Room Per Day Statistics

	Dollars
Average Table Revenue (Includes Keno and Bingo) Per Room Per Day	25.83
Average Slot Revenue Per Room Per Day	310.62
Average Food Sales Per Room Per Day	33.44
Average Beverage Sales Per Room Per Day	34.79
Average Rooms Department Payroll Per Room Per Day	20.13
Average Room Rate Per Day	81.70

Gaming Revenue Per Square Foot of Floor Space

	# Casinos	Average Sq Ft	Revenue/Sq Ft
Table Games (Includes Keno and Bingo)	6	6,509	933
Slots	9	37,949	1,282
Race and Sports	5	2,365	466
Card Games (poker, pan, etc.)	2	1,434	624
Total	13	30,407	1,219

Ratios

	Percent
Total Current Assets to Total Current Liabilities	545.36
Total Capital to Total Liabilities	75.20
Total Capital to Total Current Liabilities	934.46
Total Current Liabilities to Total Liabilities	8.05
Total Contra Revenue (Complimentary Expense) to Gaming Revenue*	27.08
Music and Entertainment Expense to Gaming Revenue	0.01
Total Revenue to Average Total Assets	39.14
Total Revenue less Comp Sales to Average Total Assets	32.29
Return on Invested Capital**	10.40
Return on Average Assets***	9.45

*Gaming revenue is equal to total gaming revenue before Contra Revenue (Complimentary Expense)

**Return on invested capital is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the total of average total assets less average current liabilities.

***Return on Average Assets is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the average total assets.

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Boulder Strip Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 31 Licensees.

Combined Balance Sheet			Dollars	% Share
Assets				
Current Assets				
Cash			100,115,980	4.5
Receivables	Total	Allowance		
Casino	3,693,085	384,901	3,308,184	0.2
Trade	27,133,549	531,094	26,602,455	1.2
Sundry	292,141	0	292,141	0.0
Notes	969,819	0	969,819	0.0
Prepaid Expenses			23,963,277	1.1
Other Current Assets			999,066,227	45.3
Total Current Assets			1,154,318,083	52.4
Fixed Assets				
	Cost	Depeciation		
Land	163,356,860		163,356,860	7.4
Land Improvements	3,310,274	1,996,660	1,313,614	0.1
Building & Improvements	1,108,375,068	422,155,431	686,219,637	31.1
Furniture & Equipment	412,735,876	327,800,090	84,935,786	3.9
Leasehold Improvements	24,906,837	12,494,243	12,412,594	0.6
Construction in Progress	16,613,499		16,613,499	0.8
Total Fixed Assets			964,851,990	43.8
Other Assets			84,956,057	3.9
Total Assets			2,204,126,130	100.0
Liabilities and Capital				
Liabilities				
Current Liabilities				
Accounts Payable - Trade			6,390,697	0.3
Accounts Payable - Other			6,210,135	0.3
Current Portion of long Term Debt			3,561,797	0.2
Accrued Expenses			16,282,631	0.7
Other Current Liabilities			63,712,845	2.9
Total Current Liabilities			96,158,105	4.4
Long Term Debt				
	Total Owning	Current Portion		
Mortgages	7,842,014	195,920	7,646,094	0.3
Debentures & Bonds	0	0	0	0.0
Notes	1,650,943	1,578,719	72,224	0.0
Contracts	611,259	206,212	405,047	0.0
Other	86,754,629	1,580,946	85,173,683	3.9
Total Long Term Debt			93,297,048	4.2
Other Liabilities			44,533,844	2.0
Total Liabilities			233,988,997	10.6
Capital				
Owners Capital Accounts (other than corporations)			137,706,003	6.2
Capital Stock and Other Capital (for corporations)			797,617,450	36.2
Retained Earnings			1,034,813,680	46.9
Total Capital			1,970,137,133	89.4
Total Liabilities and Capital			2,204,126,130	100.0

Average Assets	Upper Quartile	Median	Lower Quartile
71,100,842	21,357,183	4,373,977	2,108,577

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Clark County - Boulder Strip Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 31 Licensees.

Combined Income Statement - Summary

	Dollars	% Share
Revenue		
Gaming	805,570,057	75.8
Rooms	63,723,626	6.0
Food	81,344,997	7.7
Beverage	71,340,557	6.7
Other	41,094,711	3.9
Total Revenue	1,063,073,948	100.0
Cost of Sales	52,725,783	5.0
Gross Margin	1,010,348,165	95.0
Departmental Expenses	301,179,472	28.3
Departmental Income	709,168,693	66.7
General & Administrative Expenses		
Advertising & Promotion	15,925,737	1.5
Bad Debt Expense	(161,051)	0.0
Depreciation - Buildings	56,112,619	5.3
Depreciation & Amortization - Other	14,940,769	1.4
Energy Expense (e.g. electricity, gas, oil)	12,719,619	1.2
Equipment Rental or Lease	14,503,317	1.4
Interest Expense	6,982,055	0.7
Music & Entertainment	114,330	0.0
Payroll - Taxes	5,764,155	0.5
Payroll - Employee Benefits	17,433,842	1.6
Payroll - Officers	814,211	0.1
Payroll - Other Employees	83,329,338	7.8
Rent of Premises	26,838,100	2.5
Taxes - Real Estate	6,555,381	0.6
Taxes & Licenses - Other	3,142,292	0.3
Utilities (other than energy expense items)	5,358,272	0.5
Other G & A	69,250,476	6.5
Total General & Administrative Expenses	339,623,462	31.9
Net Income (Loss) before Fed Income Taxes and Extraordinary Items	369,545,231	34.8

Average Revenue	Upper Quartile	Median	Lower Quartile
34,292,708	19,768,091	9,282,947	2,944,197

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Boulder Strip Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 31 Licensees.

Combined income Statement - Detail

Casino Department

	Dollars	% Share
Revenue		
Table Games (Includes Keno and Bingo)	82,388,562	10.2
Slot Machines	855,027,858	106.1
Card Games (poker, pan, etc.)	2,728,724	0.3
Race Book	5,762,849	0.7
Sports Book	25,110,686	3.1
Contra Revenue (Complimentary Expense)	(165,448,622)	(20.5)
Total Revenue	805,570,057	100.0

Departmental Expenses

Bad Debt Expense	245,286	0.0
Commissions	5,529,876	0.7
Gaming Taxes and Licenses	69,070,765	8.6
Preferred Guest Expenses (exclusive of complimentaries)	8,839,156	1.1
Payroll - Taxes	6,350,275	0.8
Payroll - Employee Benefits	16,274,546	2.0
Payroll - Officers	6,911,928	0.9
Payroll - Other Employees	37,256,123	4.6
Race Wire Fees	332,561	0.0
Other Departmental Expenses	25,211,126	3.1
Total Departmental Expenses	176,021,642	21.9
Departmental Income (Loss)	629,548,415	78.1

Rooms Department

	Dollars	% Share
Revenue		
Room Sales	45,985,643	72.2
Complimentary Room Sales	17,948,143	28.2
Contra Revenue (Complimentary Expense)	(210,160)	(0.3)
Total Revenue	63,723,626	100.0

Departmental Expenses

Bad Debt Expense	(658,844)	(1.0)
Payroll - Taxes	1,484,008	2.3
Payroll - Employee Benefits	4,345,307	6.8
Payroll - Officers	0	0.0
Payroll - Other Employees	15,229,288	23.9
Other Departmental Expenses	7,896,662	12.4
Total Departmental Expenses	28,296,421	44.4
Departmental Income (Loss)	35,427,205	55.6

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Boulder Strip Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 31 Licensees.

Combined income Statement - Detail

Food Department

	Dollars	% Share
Revenue		
Food Sales	54,662,003	67.2
Complimentary Food Sales	27,087,155	33.3
Contra Revenue (Complimentary Expense)	(404,161)	(0.5)
Total Revenue	81,344,997	100.0
 Cost of Sales	 30,969,254	 38.1
 Gross Margin	 50,375,743	 61.9
 Departmental Expenses		
Bad Debt Expense	21	0.0
Payroll - Taxes	4,445,013	5.5
Payroll - Employee Benefits	11,900,578	14.6
Payroll - Officers	0	0.0
Payroll - Other Employees	38,337,471	47.1
Other Departmental Expenses	7,568,017	9.3
Total Departmental Expenses	62,251,100	76.5
 Departmental Income (Loss)	 (11,875,357)	 (14.6)

Beverage Department

	Dollars	% Share
Revenue		
Beverage Sales	15,115,049	21.2
Complimentary Beverage Sales	56,295,999	78.9
Contra Revenue (Complimentary Expense)	(70,491)	(0.1)
Total Revenue	71,340,557	100.0
 Cost of Sales	 14,308,704	 20.1
 Gross Margin	 57,031,853	 79.9
 Departmental Expenses		
Bad Debt Expense	220	0.0
Payroll - Taxes	1,749,778	2.5
Payroll - Employee Benefits	5,667,908	7.9
Payroll - Officers	0	0.0
Payroll - Other Employees	14,512,668	20.3
Other Departmental Expenses	2,263,595	3.2
Total Departmental Expenses	24,194,169	33.9
 Departmental Income (Loss)	 32,837,684	 46.0

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Clark County - Boulder Strip Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 31 Licensees.

Combined income Statement - Detail

Other Income	Dollars	% Share
Revenue		
Other Operating and Non-Operating Income	39,488,146	96.1
Other Complimentary Items	2,243,796	5.5
Contra Revenue (Complimentary Expense)	(637,231)	(1.6)
Total Revenue	41,094,711	100.0
 Cost of Sales	 7,447,825	 18.1
 Gross Margin	 33,646,886	 81.9
 Departmental Expenses		
Bad Debt Expense	0	0.0
Payroll - Taxes	548,236	1.3
Payroll - Employee Benefits	1,042,406	2.5
Payroll - Officers	0	0.0
Payroll - Other Employees	6,363,876	15.5
Other Departmental Expenses	2,461,622	6.0
Total Departmental Expenses	10,416,140	25.3
 Departmental Income (Loss)	 23,230,746	 56.5

Average Number of Employees

Casino Department	1,405
Rooms Department	390
Food Department	1,235
Beverage Department	525
G & A Department	1,466
Other Departments	126
Total	5,147

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Clark County - Boulder Strip Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 31 Licensees.

Rate of Room Occupancy

Month	Available Rooms	Rooms Occupied	% of Occupancy
July	94,722	54,602	57.6
August	95,484	51,135	53.6
September	91,630	49,932	54.5
October	95,673	49,461	51.7
November	92,647	41,406	44.7
December	93,815	35,301	37.6
January	96,085	35,187	36.6
February	86,376	40,099	46.4
March	94,203	57,392	60.9
April	92,277	62,916	68.2
May	95,676	63,868	66.8
June	92,270	64,641	70.1
Total	1,120,858	605,940	54.1

Per Room Per Day Statistics

	Dollars
Average Table Revenue (Includes Keno and Bingo) Per Room Per Day	135.97
Average Slot Revenue Per Room Per Day	1,411.08
Average Food Sales Per Room Per Day	134.91
Average Beverage Sales Per Room Per Day	117.85
Average Rooms Department Payroll Per Room Per Day	34.75
Average Room Rate Per Day	105.51

Gaming Revenue Per Square Foot of Floor Space

	# Casinos	Average Sq Ft	Revenue/Sq Ft
Table Games (Includes Keno and Bingo)	10	8,922	923
Slots	30	24,115	1,182
Race and Sports	11	4,887	574
Card Games (poker, pan, etc.)	2	967	1,412
Total	31	28,012	1,118

Ratios

	Percent
Total Current Assets to Total Current Liabilities	1,200.44
Total Capital to Total Liabilities	841.98
Total Capital to Total Current Liabilities	2,048.85
Total Current Liabilities to Total Liabilities	41.10
Total Contra Revenue (Complimentary Expense) to Gaming Revenue*	17.17
Music and Entertainment Expense to Gaming Revenue	0.01
Total Revenue to Average Total Assets	48.78
Total Revenue less Comp Sales to Average Total Assets	44.02
Return on Invested Capital**	18.23
Return on Average Assets***	17.28

*Gaming revenue is equal to total gaming revenue before Contra Revenue (Complimentary Expense)

**Return on invested capital is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the total of average total assets less average current liabilities.

***Return on Average Assets is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the average total assets.

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Balance of County, Gaming Revenue of \$1,000,000 and over
Amounts represent 64 Licensees.

Combined Balance Sheet			Dollars	% Share
Assets				
Current Assets				
Cash			386,756,280	5.8
Receivables	Total	Allowance		
Casino	9,811,097	1,574,387	8,236,710	0.1
Trade	55,259,273	1,668,377	53,590,896	0.8
Sundry	6,386,274	0	6,386,274	0.1
Notes	2,922,356	0	2,922,356	0.0
Prepaid Expenses			54,004,279	0.8
Other Current Assets			1,651,740,961	24.8
Total Current Assets			2,163,637,756	32.4
Fixed Assets				
	Cost	Depeciation		
Land	331,973,924		331,973,924	5.0
Land Improvements	113,047,868	70,386,214	42,661,654	0.6
Building & Improvements	2,799,720,497	898,641,816	1,901,078,681	28.5
Furniture & Equipment	828,200,287	747,597,628	80,602,659	1.2
Leasehold Improvements	49,597,206	37,651,638	11,945,568	0.2
Construction in Progress	9,441,276		9,441,276	0.1
Total Fixed Assets			2,377,703,762	35.7
Other Assets			2,127,104,044	31.9
Total Assets			6,668,445,562	100.0
Liabilities and Capital				
Liabilities				
Current Liabilities				
Accounts Payable - Trade			20,952,263	0.3
Accounts Payable - Other			43,974,145	0.7
Current Portion of long Term Debt			23,969,232	0.4
Accrued Expenses			77,866,108	1.2
Other Current Liabilities			69,057,596	1.0
Total Current Liabilities			235,819,344	3.5
Long Term Debt				
	Total Owning	Current Portion		
Mortgages	69,659,880	2,598,714	67,061,166	1.0
Debentures & Bonds	0	0	0	0.0
Notes	214,189,550	9,562,319	204,627,231	3.1
Contracts	2,656,174	1,619,136	1,037,038	0.0
Other	829,724,769	10,189,063	819,535,706	12.3
Total Long Term Debt			1,092,261,141	16.4
Other Liabilities			104,163,396	1.6
Total Liabilities			1,432,243,881	21.5
Capital				
Owners Capital Accounts (other than corporations)			612,879,372	9.2
Capital Stock and Other Capital (for corporations)			2,841,880,504	42.6
Retained Earnings			1,781,441,805	26.7
Total Capital			5,236,201,681	78.5
Total Liabilities and Capital			6,668,445,562	100.0

Average Assets	Upper Quartile	Median	Lower Quartile
104,194,461	21,399,108	4,363,922	2,035,274

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Clark County - Balance of County, Gaming Revenue of \$1,000,000 and over

Amounts represent 64 Licensees.

Combined Income Statement - Summary

	Dollars	% Share
Revenue		
Gaming	1,635,699,157	73.5
Rooms	149,961,384	6.7
Food	172,798,403	7.8
Beverage	123,054,814	5.5
Other	145,416,798	6.5
Total Revenue	2,226,930,556	100.0
Cost of Sales	147,043,768	6.6
Gross Margin	2,079,886,788	93.4
Departmental Expenses	674,143,213	30.3
Departmental Income	1,405,743,575	63.1
General & Administrative Expenses		
Advertising & Promotion	22,546,976	1.0
Bad Debt Expense	1,090,424	0.0
Depreciation - Buildings	109,498,478	4.9
Depreciation & Amortization - Other	59,250,742	2.7
Energy Expense (e.g. electricity, gas, oil)	27,920,987	1.3
Equipment Rental or Lease	17,645,171	0.8
Interest Expense	79,339,835	3.6
Music & Entertainment	461,506	0.0
Payroll - Taxes	10,611,454	0.5
Payroll - Employee Benefits	27,104,332	1.2
Payroll - Officers	4,071,180	0.2
Payroll - Other Employees	134,295,883	6.0
Rent of Premises	46,133,003	2.1
Taxes - Real Estate	12,057,562	0.5
Taxes & Licenses - Other	3,938,295	0.2
Utilities (other than energy expense items)	10,524,657	0.5
Other G & A	182,645,451	8.2
Total General & Administrative Expenses	749,135,936	33.6
Net Income (Loss) before Fed Income Taxes and Extraordinary Items	656,607,639	29.5

Average Revenue	Upper Quartile	Median	Lower Quartile
34,795,790	11,119,080	4,114,851	2,583,326

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Balance of County, Gaming Revenue of \$1,000,000 and over

Amounts represent 64 Licensees.

Combined income Statement - Detail

Casino Department

	Dollars	% Share
Revenue		
Table Games (Includes Keno and Bingo)	212,414,988	13.0
Slot Machines	1,530,145,539	93.5
Card Games (poker, pan, etc.)	21,998,475	1.3
Race Book	13,108,683	0.8
Sports Book	72,788,365	4.4
Contra Revenue (Complimentary Expense)	(214,756,893)	(13.1)
Total Revenue	1,635,699,157	100.0

Departmental Expenses

Bad Debt Expense	(174,614)	0.0
Commissions	17,224,433	1.1
Gaming Taxes and Licenses	140,194,164	8.6
Preferred Guest Expenses (exclusive of complimentaries)	8,074,936	0.5
Payroll - Taxes	15,422,248	0.9
Payroll - Employee Benefits	28,990,432	1.8
Payroll - Officers	578,363	0.0
Payroll - Other Employees	111,721,898	6.8
Race Wire Fees	1,627,957	0.1
Other Departmental Expenses	69,462,747	4.2
Total Departmental Expenses	393,122,564	24.0
 Departmental Income (Loss)	 1,242,576,593	 76.0

Rooms Department

	Dollars	% Share
Revenue		
Room Sales	112,801,990	75.2
Complimentary Room Sales	38,426,863	25.6
Contra Revenue (Complimentary Expense)	(1,267,469)	(0.8)
Total Revenue	149,961,384	100.0

Departmental Expenses

Bad Debt Expense	49,146	0.0
Payroll - Taxes	2,939,747	2.0
Payroll - Employee Benefits	9,398,279	6.3
Payroll - Officers	370,400	0.2
Payroll - Other Employees	31,247,929	20.8
Other Departmental Expenses	24,595,841	16.4
Total Departmental Expenses	68,601,342	45.7
 Departmental Income (Loss)	 81,360,042	 54.3

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Clark County - Balance of County, Gaming Revenue of \$1,000,000 and over

Amounts represent 64 Licensees.

Combined income Statement - Detail

Food Department

	Dollars	% Share
Revenue		
Food Sales	125,197,778	72.5
Complimentary Food Sales	49,417,275	28.6
Contra Revenue (Complimentary Expense)	(1,816,650)	(1.1)
Total Revenue	172,798,403	100.0
 Cost of Sales	 71,544,029	 41.4
 Gross Margin	 101,254,374	 58.6
 Departmental Expenses		
Bad Debt Expense	1,956	0.0
Payroll - Taxes	7,821,411	4.5
Payroll - Employee Benefits	22,235,997	12.9
Payroll - Officers	245,500	0.1
Payroll - Other Employees	86,165,385	49.9
Other Departmental Expenses	16,592,976	9.6
Total Departmental Expenses	133,063,225	77.0
 Departmental Income (Loss)	 (31,808,851)	 (18.4)

Beverage Department

	Dollars	% Share
Revenue		
Beverage Sales	32,644,204	26.5
Complimentary Beverage Sales	91,384,571	74.3
Contra Revenue (Complimentary Expense)	(973,961)	(0.8)
Total Revenue	123,054,814	100.0
 Cost of Sales	 30,065,102	 24.4
 Gross Margin	 92,989,712	 75.6
 Departmental Expenses		
Bad Debt Expense	165	0.0
Payroll - Taxes	2,610,222	2.1
Payroll - Employee Benefits	7,393,131	6.0
Payroll - Officers	254,539	0.2
Payroll - Other Employees	23,490,296	19.1
Other Departmental Expenses	3,960,790	3.2
Total Departmental Expenses	37,709,143	30.6
 Departmental Income (Loss)	 55,280,569	 44.9

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Clark County - Balance of County, Gaming Revenue of \$1,000,000 and over

Amounts represent 64 Licensees.

Combined income Statement - Detail

Other Income	Dollars	% Share
Revenue		
Other Operating and Non-Operating Income	141,633,338	97.4
Other Complimentary Items	5,700,259	3.9
Contra Revenue (Complimentary Expense)	(1,916,799)	(1.3)
Total Revenue	145,416,798	100.0
 Cost of Sales	 45,434,637	 31.2
 Gross Margin	 99,982,161	 68.8
 Departmental Expenses		
Bad Debt Expense	65,130	0.0
Payroll - Taxes	2,188,308	1.5
Payroll - Employee Benefits	3,163,058	2.2
Payroll - Officers	0	0.0
Payroll - Other Employees	23,586,113	16.2
Other Departmental Expenses	12,644,330	8.7
Total Departmental Expenses	41,646,939	28.6
 Departmental Income (Loss)	 58,335,222	 40.1

Average Number of Employees

Casino Department	3,345
Rooms Department	1,013
Food Department	2,765
Beverage Department	950
G & A Department	2,693
Other Departments	573
Total	11,339

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Clark County - Balance of County, Gaming Revenue of \$1,000,000 and over

Amounts represent 64 Licensees.

Rate of Room Occupancy

Month	Available Rooms	Rooms Occupied	% of Occupancy
July	287,317	139,459	48.5
August	287,106	137,197	47.8
September	278,575	142,074	51.0
October	288,352	149,419	51.8
November	278,961	123,846	44.4
December	287,872	99,454	34.5
January	287,613	107,330	37.3
February	257,255	122,037	47.4
March	287,798	169,884	59.0
April	278,551	179,979	64.6
May	287,850	207,888	72.2
June	278,515	212,077	76.1
Total	3,385,765	1,790,644	52.9

Per Room Per Day Statistics

	Dollars
Average Table Revenue (Includes Keno and Bingo) Per Room Per Day	118.62
Average Slot Revenue Per Room Per Day	854.52
Average Food Sales Per Room Per Day	97.52
Average Beverage Sales Per Room Per Day	69.26
Average Rooms Department Payroll Per Room Per Day	24.55
Average Room Rate Per Day	84.46

Gaming Revenue Per Square Foot of Floor Space

	# Casinos	Average Sq Ft	Revenue/Sq Ft
Table Games (Includes Keno and Bingo)	18	10,728	1,100
Slots	56	20,681	1,321
Race and Sports	20	4,465	962
Card Games (poker, pan, etc.)	5	3,992	1,102
Total	64	22,820	1,267

Ratios

	Percent
Total Current Assets to Total Current Liabilities	917.50
Total Capital to Total Liabilities	365.59
Total Capital to Total Current Liabilities	2,220.43
Total Current Liabilities to Total Liabilities	16.47
Total Contra Revenue (Complimentary Expense) to Gaming Revenue*	11.93
Music and Entertainment Expense to Gaming Revenue	0.03
Total Revenue to Average Total Assets	34.22
Total Revenue less Comp Sales to Average Total Assets	31.38
Return on Invested Capital**	11.71
Return on Average Assets***	11.31

*Gaming revenue is equal to total gaming revenue before Contra Revenue (Complimentary Expense)

**Return on invested capital is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the total of average total assets less average current liabilities.

***Return on Average Assets is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the average total assets.

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Elko County - Wendover Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 6 Licensees.

Combined Balance Sheet			Dollars	% Share
Assets				
Current Assets				
Cash			45,083,930	8.4
Receivables	<u>Total</u>	<u>Allowance</u>		
Casino	253,524	10,773	242,751	0.0
Trade	1,037,095	0	1,037,095	0.2
Sundry	197,416,414	0	197,416,414	36.8
Notes	0	0	0	0.0
Prepaid Expenses			9,476,651	1.8
Other Current Assets			10,343,822	1.9
Total Current Assets			263,600,663	49.2
Fixed Assets				
	<u>Cost</u>	<u>Depeiciation</u>		
Land	30,072,955		30,072,955	5.6
Land Improvements	7,562,214	5,366,439	2,195,775	0.4
Building & Improvements	296,553,089	140,221,731	156,331,358	29.2
Furniture & Equipment	205,026,954	150,610,853	54,416,101	10.2
Leasehold Improvements	244,978	144,735	100,243	0.0
Construction in Progress	6,984,955		6,984,955	1.3
Total Fixed Assets			250,101,387	46.7
Other Assets			22,140,330	4.1
Total Assets			535,842,380	100.0
Liabilities and Capital				
Liabilities				
Current Liabilities				
Accounts Payable - Trade			3,378,599	0.6
Accounts Payable - Other			625,675	0.1
Current Portion of long Term Debt			139,737	0.0
Accrued Expenses			15,995,592	3.0
Other Current Liabilities			87,349,481	16.3
Total Current Liabilities			107,489,084	20.1
Long Term Debt				
	<u>Total Owning</u>	<u>Current Portion</u>		
Mortgages	0	0	0	0.0
Debentures & Bonds	0	0	0	0.0
Notes	0	0	0	0.0
Contracts	245,899	139,737	106,162	0.0
Other	162,743,648	0	162,743,648	30.4
Total Long Term Debt			162,849,810	30.4
Other Liabilities			31,118,905	5.8
Total Liabilities			301,457,799	56.3
Capital				
Owners Capital Accounts (other than corporations)			1,414,892	0.3
Capital Stock and Other Capital (for corporations)			136,004,495	25.4
Retained Earnings			96,965,194	18.1
Total Capital			234,384,581	43.7
Total Liabilities and Capital			535,842,380	100.0

Average Assets	Upper Quartile	Median	Lower Quartile
89,307,063	140,195,912	110,219,668	18,814,959

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Elko County - Wendover Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 6 Licensees.

Combined Income Statement - Summary

	Dollars	% Share
Revenue		
Gaming	176,225,133	69.0
Rooms	29,607,746	11.6
Food	20,528,153	8.0
Beverage	21,954,809	8.6
Other	7,150,432	2.8
Total Revenue	255,466,273	100.0
Cost of Sales	15,139,557	5.9
Gross Margin	240,326,716	94.1
Departmental Expenses	65,542,779	25.7
Departmental Income	174,783,937	68.4
General & Administrative Expenses		
Advertising & Promotion	2,997,024	1.2
Bad Debt Expense	3,238	0.0
Depreciation - Buildings	5,390,489	2.1
Depreciation & Amortization - Other	23,316,170	9.1
Energy Expense (e.g. electricity, gas, oil)	5,003,588	2.0
Equipment Rental or Lease	32,316	0.0
Interest Expense	3,853,397	1.5
Music & Entertainment	310,767	0.1
Payroll - Taxes	1,438,408	0.6
Payroll - Employee Benefits	1,873,385	0.7
Payroll - Officers	26,000	0.0
Payroll - Other Employees	17,367,235	6.8
Rent of Premises	7,121,560	2.8
Taxes - Real Estate	2,611,042	1.0
Taxes & Licenses - Other	980,878	0.4
Utilities (other than energy expense items)	1,233,222	0.5
Other G & A	20,285,506	7.9
Total General & Administrative Expenses	93,844,225	36.7
Net Income (Loss) before Fed Income Taxes and Extraordinary Items	80,939,712	31.7

Average Revenue	Upper Quartile	Median	Lower Quartile
42,577,712	69,602,123	54,470,464	11,337,088

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Elko County - Wendover Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 6 Licensees.

Combined income Statement - Detail

Casino Department

	Dollars	% Share
Revenue		
Table Games (Includes Keno and Bingo)	34,943,122	19.8
Slot Machines	192,689,351	109.3
Card Games (poker, pan, etc.)	1,485,693	0.8
Race Book	237,501	0.1
Sports Book	1,923,709	1.1
Contra Revenue (Complimentary Expense)	(55,054,243)	(31.2)
Total Revenue	176,225,133	100.0

Departmental Expenses

Bad Debt Expense	6,025	0.0
Commisions	0	0.0
Gaming Taxes and Licenses	18,081,103	10.3
Preferred Guest Expenses (exclusive of complimentaries)	12,116	0.0
Payroll - Taxes	1,873,475	1.1
Payroll - Employee Benefits	1,813,824	1.0
Payroll - Officers	0	0.0
Payroll - Other Employees	11,010,075	6.2
Race Wire Fees	55,061	0.0
Other Departmental Expenses	5,145,029	2.9
Total Departmental Expenses	37,996,708	21.6
 Departmental Income (Loss)	 138,228,425	 78.4

Rooms Department

	Dollars	% Share
Revenue		
Room Sales	10,020,372	33.8
Complimentary Room Sales	20,794,706	70.2
Contra Revenue (Complimentary Expense)	(1,207,332)	(4.1)
Total Revenue	29,607,746	100.0

Departmental Expenses

Bad Debt Expense	374	0.0
Payroll - Taxes	592,838	2.0
Payroll - Employee Benefits	800,627	2.7
Payroll - Officers	0	0.0
Payroll - Other Employees	6,907,830	23.3
Other Departmental Expenses	2,872,484	9.7
Total Departmental Expenses	11,174,153	37.7
 Departmental Income (Loss)	 18,433,593	 62.3

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Elko County - Wendover Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 6 Licensees.

Combined income Statement - Detail

Food Department

	Dollars	% Share
Revenue		
Food Sales	9,047,146	44.1
Complimentary Food Sales	11,578,457	56.4
Contra Revenue (Complimentary Expense)	(97,450)	(0.5)
Total Revenue	20,528,153	100.0
 Cost of Sales	 8,061,535	 39.3
 Gross Margin	 12,466,618	 60.7
 Departmental Expenses		
Bad Debt Expense	0	0.0
Payroll - Taxes	848,920	4.1
Payroll - Employee Benefits	1,212,028	5.9
Payroll - Officers	0	0.0
Payroll - Other Employees	9,155,471	44.6
Other Departmental Expenses	1,490,469	7.3
Total Departmental Expenses	12,706,888	61.9
 Departmental Income (Loss)	 (240,270)	 (1.2)

Beverage Department

	Dollars	% Share
Revenue		
Beverage Sales	1,526,525	7.0
Complimentary Beverage Sales	20,567,049	93.7
Contra Revenue (Complimentary Expense)	(138,765)	(0.6)
Total Revenue	21,954,809	100.0
 Cost of Sales	 3,283,705	 15.0
 Gross Margin	 18,671,104	 85.0
 Departmental Expenses		
Bad Debt Expense	0	0.0
Payroll - Taxes	226,405	1.0
Payroll - Employee Benefits	335,608	1.5
Payroll - Officers	0	0.0
Payroll - Other Employees	1,902,624	8.7
Other Departmental Expenses	302,940	1.4
Total Departmental Expenses	2,767,577	12.6
 Departmental Income (Loss)	 15,903,527	 72.4

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Elko County - Wendover Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 6 Licensees.

Combined income Statement - Detail

Other Income	Dollars	% Share
Revenue		
Other Operating and Non-Operating Income	4,619,168	64.6
Other Complimentary Items	5,484,795	76.7
Contra Revenue (Complimentary Expense)	(2,953,531)	(41.3)
Total Revenue	7,150,432	100.0
 Cost of Sales	 3,794,317	 53.1
 Gross Margin	 3,356,115	 46.9
 Departmental Expenses		
Bad Debt Expense	0	0.0
Payroll - Taxes	42,189	0.6
Payroll - Employee Benefits	118,375	1.7
Payroll - Officers	0	0.0
Payroll - Other Employees	547,556	7.7
Other Departmental Expenses	189,333	2.6
Total Departmental Expenses	897,453	12.6
 Departmental Income (Loss)	 2,458,662	 34.4

Average Number of Employees

Casino Department	565
Rooms Department	288
Food Department	417
Beverage Department	177
G & A Department	455
Other Departments	23
Total	1,925

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Elko County - Wendover Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 6 Licensees.

Rate of Room Occupancy

Month	Available Rooms	Rooms Occupied	% of Occupancy
July	57,334	25,347	44.2
August	57,896	27,974	48.3
September	66,270	33,866	51.1
October	56,777	27,294	48.1
November	56,012	24,710	44.1
December	69,660	34,227	49.1
January	56,543	29,427	52.0
February	55,369	30,532	55.1
March	65,303	39,613	60.7
April	56,849	33,416	58.8
May	57,771	33,519	58.0
June	66,534	41,676	62.6
Total	722,318	381,601	52.8

Per Room Per Day Statistics

	Dollars
Average Table Revenue (Includes Keno and Bingo) Per Room Per Day	91.57
Average Slot Revenue Per Room Per Day	504.95
Average Food Sales Per Room Per Day	54.05
Average Beverage Sales Per Room Per Day	57.90
Average Rooms Department Payroll Per Room Per Day	21.75
Average Room Rate Per Day	80.75

Gaming Revenue Per Square Foot of Floor Space

	# Casinos	Average Sq Ft	Revenue/Sq Ft
Table Games (Includes Keno and Bingo)	5	12,199	573
Slots	6	37,880	848
Race and Sports	3	2,224	324
Card Games (poker, pan, etc.)	2	850	874
Total	6	49,441	780

Ratios

	Percent
Total Current Assets to Total Current Liabilities	245.23
Total Capital to Total Liabilities	77.75
Total Capital to Total Current Liabilities	218.05
Total Current Liabilities to Total Liabilities	35.66
Total Contra Revenue (Complimentary Expense) to Gaming Revenue*	25.71
Music and Entertainment Expense to Gaming Revenue	0.18
Total Revenue to Average Total Assets	51.10
Total Revenue less Comp Sales to Average Total Assets	39.42
Return on Invested Capital**	21.25
Return on Average Assets***	16.96

*Gaming revenue is equal to total gaming revenue before Contra Revenue (Complimentary Expense)

**Return on invested capital is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the total of average total assets less average current liabilities.

***Return on Average Assets is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the average total assets.

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Washoe County - Reno/Sparks Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 25 Licensees.

Combined Balance Sheet			Dollars	% Share
Assets				
Current Assets				
Cash			174,840,540	8.9
Receivables	Total	Allowance		
Casino	6,717,031	675,159	6,041,872	0.3
Trade	12,999,505	3,631,264	9,368,241	0.5
Sundry	39,921,656	0	39,921,656	2.0
Notes	0	0	0	0.0
Prepaid Expenses			33,993,285	1.7
Other Current Assets			243,433,810	12.5
Total Current Assets			507,599,404	26.0
Fixed Assets				
	Cost	Depeciation		
Land	114,890,505		114,890,505	5.9
Land Improvements	24,338,940	9,274,918	15,064,022	0.8
Building & Improvements	1,417,338,016	610,860,703	806,477,313	41.2
Furniture & Equipment	1,045,186,808	743,668,446	301,518,362	15.4
Leasehold Imporvements	14,530,854	8,116,590	6,414,264	0.3
Construction in Progress	42,975,668		42,975,668	2.2
Total Fixed Assets			1,287,340,134	65.8
Other Assets			160,340,176	8.2
Total Assets			1,955,279,714	100.0
Liabilities and Capital				
Liabilities				
Current Liabilities				
Accounts Payable - Trade			27,725,056	1.4
Accounts Payable - Other			7,695,738	0.4
Current Portion of long Term Debt			9,768,100	0.5
Accrued Expenses			107,667,518	5.5
Other Current Liabilities			84,487,027	4.3
Total Current Liabilities			237,343,439	12.1
Long Term Debt				
	Total Owning	Current Portion		
Mortgages	131,625,000	6,750,000	124,875,000	6.4
Debentures & Bonds	30,232,175	0	30,232,175	1.5
Notes	59,990,249	1,493,996	58,496,253	3.0
Contracts	1,524,104	1,524,104	0	0.0
Other	426,415,959	0	426,415,959	21.8
Total Long Term Debt			640,019,387	32.7
Other Liabilities			30,542,264	1.6
Total Liabilities			907,905,090	46.4
Capital				
Owners Capital Accounts (other than corporations)			12,481,747	0.6
Capital Stock and Other Capital (for corporations)			300,985,544	15.4
Retained Earnings			733,907,333	37.5
Total Capital			1,047,374,624	53.6
Total Liabilities and Capital			1,955,279,714	100.0

Average Assets	Upper Quartile	Median	Lower Quartile
78,211,188	80,871,860	12,440,351	3,474,096

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Washoe County - Reno/Sparks Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 25 Licensees.

Combined Income Statement - Summary

	Dollars	% Share
Revenue		
Gaming	598,592,547	51.7
Rooms	228,039,245	19.7
Food	142,379,942	12.3
Beverage	108,750,477	9.4
Other	80,617,459	7.0
Total Revenue	1,158,379,670	100.0
Cost of Sales	86,747,618	7.5
Gross Margin	1,071,632,052	92.5
Departmental Expenses	389,671,988	33.6
Departmental Income	681,960,064	58.9
General & Administrative Expenses		
Advertising & Promotion	23,425,087	2.0
Bad Debt Expense	(78,078)	0.0
Depreciation - Buildings	43,383,938	3.7
Depreciation & Amortization - Other	91,866,070	7.9
Energy Expense (e.g. electricity, gas, oil)	20,063,389	1.7
Equipment Rental or Lease	2,810,062	0.2
Interest Expense	26,866,115	2.3
Music & Entertainment	535,785	0.0
Payroll - Taxes	7,535,856	0.7
Payroll - Employee Benefits	20,653,736	1.8
Payroll - Officers	6,357,461	0.5
Payroll - Other Employees	98,107,711	8.5
Rent of Premises	5,576,337	0.5
Taxes - Real Estate	12,100,130	1.0
Taxes & Licenses - Other	3,485,836	0.3
Utilities (other than energy expense items)	7,531,204	0.7
Other G & A	76,667,269	6.6
Total General & Administrative Expenses	446,887,908	38.6
Net Income (Loss) before Fed Income Taxes and Extraordinary Items	235,072,156	20.3

Average Revenue	Upper Quartile	Median	Lower Quartile
46,335,187	54,467,663	17,403,667	4,218,739

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Washoe County - Reno/Sparks Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 25 Licensees.

Combined income Statement - Detail

Casino Department

	Dollars	% Share
Revenue		
Table Games (Includes Keno and Bingo)	95,756,866	16.0
Slot Machines	640,267,870	107.0
Card Games (poker, pan, etc.)	3,596,638	0.6
Race Book	3,656,191	0.6
Sports Book	19,383,466	3.2
Contra Revenue (Complimentary Expense)	(164,068,484)	(27.4)
Total Revenue	598,592,547	100.0

Departmental Expenses

Bad Debt Expense	768,457	0.1
Commissions	8,540,589	1.4
Gaming Taxes and Licenses	62,709,811	10.5
Preferred Guest Expenses (exclusive of complimentaries)	616,595	0.1
Payroll - Taxes	6,693,895	1.1
Payroll - Employee Benefits	9,448,791	1.6
Payroll - Officers	0	0.0
Payroll - Other Employees	52,124,593	8.7
Race Wire Fees	698,352	0.1
Other Departmental Expenses	37,212,626	6.2
Total Departmental Expenses	178,813,709	29.9
Departmental Income (Loss)	419,778,838	70.1

Rooms Department

	Dollars	% Share
Revenue		
Room Sales	144,332,632	63.3
Complimentary Room Sales	91,144,072	40.0
Contra Revenue (Complimentary Expense)	(7,437,459)	(3.3)
Total Revenue	228,039,245	100.0

Departmental Expenses

Bad Debt Expense	489,946	0.2
Payroll - Taxes	4,495,261	2.0
Payroll - Employee Benefits	7,581,927	3.3
Payroll - Officers	0	0.0
Payroll - Other Employees	48,494,536	21.3
Other Departmental Expenses	24,046,406	10.5
Total Departmental Expenses	85,108,076	37.3
Departmental Income (Loss)	142,931,169	62.7

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Washoe County - Reno/Sparks Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 25 Licensees.

Combined income Statement - Detail

Food Department

	Dollars	% Share
Revenue		
Food Sales	104,777,658	73.6
Complimentary Food Sales	41,680,261	29.3
Contra Revenue (Complimentary Expense)	(4,077,977)	(2.9)
Total Revenue	142,379,942	100.0
 Cost of Sales	 52,066,585	 36.6
 Gross Margin	 90,313,357	 63.4
 Departmental Expenses		
Bad Debt Expense	18,995	0.0
Payroll - Taxes	6,096,123	4.3
Payroll - Employee Benefits	7,936,730	5.6
Payroll - Officers	0	0.0
Payroll - Other Employees	59,919,013	42.1
Other Departmental Expenses	11,802,916	8.3
Total Departmental Expenses	85,773,777	60.2
 Departmental Income (Loss)	 4,539,580	 3.2

Beverage Department

	Dollars	% Share
Revenue		
Beverage Sales	31,222,999	28.7
Complimentary Beverage Sales	80,487,676	74.0
Contra Revenue (Complimentary Expense)	(2,960,198)	(2.7)
Total Revenue	108,750,477	100.0
 Cost of Sales	 20,076,063	 18.5
 Gross Margin	 88,674,414	 81.5
 Departmental Expenses		
Bad Debt Expense	3,254	0.0
Payroll - Taxes	1,549,253	1.4
Payroll - Employee Benefits	2,816,525	2.6
Payroll - Officers	0	0.0
Payroll - Other Employees	13,206,970	12.1
Other Departmental Expenses	3,373,318	3.1
Total Departmental Expenses	20,949,320	19.3
 Departmental Income (Loss)	 67,725,094	 62.3

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Washoe County - Reno/Sparks Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 25 Licensees.

Combined income Statement - Detail

Other Income	Dollars	% Share
Revenue		
Other Operating and Non-Operating Income	69,872,946	86.7
Other Complimentary Items	11,637,853	14.4
Contra Revenue (Complimentary Expense)	(893,340)	(1.1)
Total Revenue	80,617,459	100.0
 Cost of Sales	 14,604,970	 18.1
 Gross Margin	 66,012,489	 81.9
 Departmental Expenses		
Bad Debt Expense	11,610	0.0
Payroll - Taxes	1,308,406	1.6
Payroll - Employee Benefits	1,180,724	1.5
Payroll - Officers	0	0.0
Payroll - Other Employees	10,344,860	12.8
Other Departmental Expenses	6,181,506	7.7
Total Departmental Expenses	19,027,106	23.6
 Departmental Income (Loss)	 46,985,383	 58.3

Average Number of Employees

Casino Department	1,933
Rooms Department	1,422
Food Department	2,335
Beverage Department	668
G & A Department	1,901
Other Departments	650
Total	8,909

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Washoe County - Reno/Sparks Area, Gaming Revenue of \$1,000,000 and over

Amounts represent 25 Licensees.

Rate of Room Occupancy

Month	Available Rooms	Rooms Occupied	% of Occupancy
July	314,483	157,669	50.1
August	311,862	165,595	53.1
September	318,437	170,252	53.5
October	313,641	161,329	51.4
November	302,218	127,755	42.3
December	319,222	122,925	38.5
January	301,034	128,584	42.7
February	294,924	137,884	46.8
March	318,916	173,105	54.3
April	300,581	183,419	61.0
May	310,033	192,913	62.2
June	318,834	233,913	73.4
Total	3,724,185	1,955,343	52.5

Per Room Per Day Statistics

	Dollars
Average Table Revenue (Includes Keno and Bingo) Per Room Per Day	48.97
Average Slot Revenue Per Room Per Day	327.45
Average Food Sales Per Room Per Day	74.90
Average Beverage Sales Per Room Per Day	57.13
Average Rooms Department Payroll Per Room Per Day	30.98
Average Room Rate Per Day	120.43

Gaming Revenue Per Square Foot of Floor Space

	# Casinos	Average Sq Ft	Revenue/Sq Ft
Table Games (Includes Keno and Bingo)	11	11,679	745
Slots	21	28,521	1,069
Race and Sports	8	3,502	822
Card Games (poker, pan, etc.)	5	2,326	309
Total	25	30,682	994

Ratios

	Percent
Total Current Assets to Total Current Liabilities	213.87
Total Capital to Total Liabilities	115.36
Total Capital to Total Current Liabilities	441.29
Total Current Liabilities to Total Liabilities	26.14
Total Contra Revenue (Complimentary Expense) to Gaming Revenue*	23.53
Music and Entertainment Expense to Gaming Revenue	0.09
Total Revenue to Average Total Assets	58.44
Total Revenue less Comp Sales to Average Total Assets	47.09
Return on Invested Capital**	14.88
Return on Average Assets***	13.21

*Gaming revenue is equal to total gaming revenue before Contra Revenue (Complimentary Expense)

**Return on invested capital is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the total of average total assets less average current liabilities.

***Return on Average Assets is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the average total assets.

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Washoe County - Reno/Sparks Area, Gaming Revenue of \$1,000,000 to \$12,000,000

Amounts represent 12 Licensees.

Combined Balance Sheet

			Dollars	% Share
Assets				
Current Assets				
Cash			36,143,840	69.3
Receivables	Total	Allowance		
Casino	162,427	0	162,427	0.3
Trade	11,754	0	11,754	0.0
Sundry	49,334	0	49,334	0.1
Notes	0	0	0	0.0
Prepaid Expenses			1,425,087	2.7
Other Current Assets			78,653	0.2
Total Current Assets			37,871,095	72.6
Fixed Assets				
	Cost	Depeciation		
Land	744,000		744,000	1.4
Land Improvements	0	0	0	0.0
Building & Improvements	3,922,041	1,518,919	2,403,122	4.6
Furniture & Equipment	20,427,286	14,482,154	5,945,132	11.4
Leasehold Improvements	4,103,250	1,289,996	2,813,254	5.4
Construction in Progress	1,869,963		1,869,963	3.6
Total Fixed Assets			13,775,471	26.4
Other Assets			545,209	1.0
Total Assets			52,191,775	100.0
Liabilities and Capital				
Liabilities				
Current Liabilities				
Accounts Payable - Trade			786,981	1.5
Accounts Payable - Other			4,715,413	9.0
Current Portion of long Term Debt			1,011,466	1.9
Accrued Expenses			941,311	1.8
Other Current Liabilities			2,250,905	4.3
Total Current Liabilities			9,706,076	18.6
Long Term Debt				
	Total Owing	Current Portion		
Mortgages	0	0	0	0.0
Debentures & Bonds	0	0	0	0.0
Notes	2,223,253	1,011,466	1,211,787	2.3
Contracts	0	0	0	0.0
Other	103,000	0	103,000	0.2
Total Long Term Debt			1,314,787	2.5
Other Liabilities			2,221,883	4.3
Total Liabilities			13,242,746	25.4
Capital				
Owners Capital Accounts (other than corporations)			14,795,939	28.3
Capital Stock and Other Capital (for corporations)			0	0.0
Retained Earnings			24,153,090	46.3
Total Capital			38,949,029	74.6
Total Liabilities and Capital			52,191,775	100.0

Average Assets	Upper Quartile	Median	Lower Quartile
4,349,314	6,672,704	3,474,096	1,461,969

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Washoe County - Reno/Sparks Area, Gaming Revenue of \$1,000,000 to \$12,000,000

Amounts represent 12 Licensees.

Combined Income Statement - Summary

	Dollars	% Share
Revenue		
Gaming	49,204,712	79.1
Rooms	(3,438)	0.0
Food	1,066,957	1.7
Beverage	3,797,135	6.1
Other	8,171,510	13.1
Total Revenue	62,236,876	100.0
Cost of Sales	3,510,622	5.6
Gross Margin	58,726,254	94.4
Departmental Expenses	23,894,444	38.4
Departmental Income	34,831,810	56.0
General & Administrative Expenses		
Advertising & Promotion	340,024	0.5
Bad Debt Expense	10,573	0.0
Depreciation - Buildings	1,175,044	1.9
Depreciation & Amortization - Other	6,865,496	11.0
Energy Expense (e.g. electricity, gas, oil)	1,031,394	1.7
Equipment Rental or Lease	21,361	0.0
Interest Expense	142,648	0.2
Music & Entertainment	0	0.0
Payroll - Taxes	281,942	0.5
Payroll - Employee Benefits	357,496	0.6
Payroll - Officers	89,727	0.1
Payroll - Other Employees	2,835,978	4.6
Rent of Premises	3,120,186	5.0
Taxes - Real Estate	745,546	1.2
Taxes & Licenses - Other	88,485	0.1
Utilities (other than energy expense items)	146,910	0.2
Other G & A	1,769,636	2.8
Total General & Administrative Expenses	19,022,446	30.6
Net Income (Loss) before Fed Income Taxes and Extraordinary Items	15,809,364	25.4

Average Revenue	Upper Quartile	Median	Lower Quartile
5,186,406	7,209,689	3,546,824	1,449,849

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Washoe County - Reno/Sparks Area, Gaming Revenue of \$1,000,000 to \$12,000,000

Amounts represent 12 Licensees.

Combined income Statement - Detail

Casino Department

	Dollars	% Share
Revenue		
Table Games (Includes Keno and Bingo)	876,400	1.8
Slot Machines	34,971,316	71.1
Card Games (poker, pan, etc.)	161,151	0.3
Race Book	1,004,519	2.0
Sports Book	15,136,999	30.8
Contra Revenue (Complimentary Expense)	(2,945,673)	(6.0)
Total Revenue	49,204,712	100.0

Departmental Expenses

Bad Debt Expense	0	0.0
Commissions	1,230,666	2.5
Gaming Taxes and Licenses	3,976,808	8.1
Preferred Guest Expenses (exclusive of complimentaries)	329,214	0.7
Payroll - Taxes	293,550	0.6
Payroll - Employee Benefits	693,105	1.4
Payroll - Officers	0	0.0
Payroll - Other Employees	3,735,443	7.6
Race Wire Fees	323,118	0.7
Other Departmental Expenses	8,719,463	17.7
Total Departmental Expenses	19,301,367	39.2
Departmental Income (Loss)	29,903,345	60.8

Rooms Department

	Dollars	% Share
Revenue		
Room Sales	(2,912)	84.7
Complimentary Room Sales	1,282	(37.3)
Contra Revenue (Complimentary Expense)	(1,808)	52.6
Total Revenue	(3,438)	100.0

Departmental Expenses

Bad Debt Expense	2,313	(67.3)
Payroll - Taxes	39,017	(1,134.9)
Payroll - Employee Benefits	371,391	(10,802.5)
Payroll - Officers	0	0.0
Payroll - Other Employees	304,653	(8,861.3)
Other Departmental Expenses	337,324	(9,811.6)
Total Departmental Expenses	1,054,698	(30,677.7)
Departmental Income (Loss)	(1,058,136)	30,777.7

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Washoe County - Reno/Sparks Area, Gaming Revenue of \$1,000,000 to \$12,000,000

Amounts represent 12 Licensees.

Combined income Statement - Detail

Food Department

	Dollars	% Share
Revenue		
Food Sales	970,959	91.0
Complimentary Food Sales	96,839	9.1
Contra Revenue (Complimentary Expense)	(841)	(0.1)
Total Revenue	<u>1,066,957</u>	<u>100.0</u>
Cost of Sales	484,521	45.4
Gross Margin	582,436	54.6
Departmental Expenses		
Bad Debt Expense	83	0.0
Payroll - Taxes	40,634	3.8
Payroll - Employee Benefits	203,379	19.1
Payroll - Officers	0	0.0
Payroll - Other Employees	361,074	33.8
Other Departmental Expenses	116,141	10.9
Total Departmental Expenses	<u>721,311</u>	<u>67.6</u>
Departmental Income (Loss)	<u>(138,875)</u>	<u>(13.0)</u>

Beverage Department

	Dollars	% Share
Revenue		
Beverage Sales	923,982	24.3
Complimentary Beverage Sales	2,898,178	76.3
Contra Revenue (Complimentary Expense)	(25,025)	(0.7)
Total Revenue	<u>3,797,135</u>	<u>100.0</u>
Cost of Sales	1,253,617	33.0
Gross Margin	2,543,518	67.0
Departmental Expenses		
Bad Debt Expense	0	0.0
Payroll - Taxes	80,745	2.1
Payroll - Employee Benefits	126,508	3.3
Payroll - Officers	0	0.0
Payroll - Other Employees	662,202	17.4
Other Departmental Expenses	189,703	5.0
Total Departmental Expenses	<u>1,059,158</u>	<u>27.9</u>
Departmental Income (Loss)	<u>1,484,360</u>	<u>39.1</u>

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Washoe County - Reno/Sparks Area, Gaming Revenue of \$1,000,000 to \$12,000,000

Amounts represent 12 Licensees.

Combined income Statement - Detail

Other Income	Dollars	% Share
Revenue		
Other Operating and Non-Operating Income	8,227,078	100.7
Other Complimentary Items	38,394	0.5
Contra Revenue (Complimentary Expense)	(93,962)	(1.1)
Total Revenue	8,171,510	100.0
 Cost of Sales	 1,772,484	 21.7
 Gross Margin	 6,399,026	 78.3
 Departmental Expenses		
Bad Debt Expense	1,513	0.0
Payroll - Taxes	115,286	1.4
Payroll - Employee Benefits	197,147	2.4
Payroll - Officers	0	0.0
Payroll - Other Employees	945,481	11.6
Other Departmental Expenses	498,483	6.1
Total Departmental Expenses	1,757,910	21.5
 Departmental Income (Loss)	 4,641,116	 56.8

Average Number of Employees

Casino Department	141
Rooms Department	8
Food Department	22
Beverage Department	53
G & A Department	80
Other Departments	39
Total	343

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021

Section 2 - Detail of Selected Groups

Washoe County - Reno/Sparks Area, Gaming Revenue of \$1,000,000 to \$12,000,000

Amounts represent 12 Licensees.

Rate of Room Occupancy

Month	Available Rooms	Rooms Occupied	% of Occupancy
July	48,732	0	0.0
August	48,732	0	0.0
September	47,160	0	0.0
October	48,732	0	0.0
November	47,160	0	0.0
December	48,732	0	0.0
January	48,732	0	0.0
February	44,016	0	0.0
March	48,732	0	0.0
April	0	0	
May	0	0	
June	0	0	
Total	430,728	0	0.0

Per Room Per Day Statistics

Dollars

Average Table Revenue (Includes Keno and Bingo) Per Room Per Day
 Average Slot Revenue Per Room Per Day
 Average Food Sales Per Room Per Day
 Average Beverage Sales Per Room Per Day
 Average Rooms Department Payroll Per Room Per Day
 Average Room Rate Per Day

Gaming Revenue Per Square Foot of Floor Space

	# Casinos	Average Sq Ft	Revenue/Sq Ft
Table Games (Includes Keno and Bingo)	1	1,400	626
Slots	8	12,317	355
Race and Sports	4	4,343	929
Card Games (poker, pan, etc.)	1	200	806
Total	12	9,792	444

Ratios

Percent

Total Current Assets to Total Current Liabilities	390.18
Total Capital to Total Liabilities	294.12
Total Capital to Total Current Liabilities	401.29
Total Current Liabilities to Total Liabilities	73.29
Total Contra Revenue (Complimentary Expense) to Gaming Revenue*	5.88
Music and Entertainment Expense to Gaming Revenue	0.00
Total Revenue to Average Total Assets	86.87
Total Revenue less Comp Sales to Average Total Assets	82.63
Return on Invested Capital**	26.06
Return on Average Assets***	22.27

*Gaming revenue is equal to total gaming revenue before Contra Revenue (Complimentary Expense)

**Return on invested capital is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the total of average total assets less average current liabilities.

***Return on Average Assets is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the average total assets.

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Washoe County - Reno/Sparks Area, Gaming Revenue of \$12,000,000 to \$36,000,000

Amounts represent 6 Licensees.

Combined Balance Sheet

			Dollars	% Share
Assets				
Current Assets				
Cash			35,109,430	10.8
Receivables	Total	Allowance		
Casino	400,441	105,858	294,583	0.1
Trade	888,337	0	888,337	0.3
Sundry	30,739,409	0	30,739,409	9.5
Notes	0	0	0	0.0
Prepaid Expenses			3,801,746	1.2
Other Current Assets			1,888,637	0.6
Total Current Assets			72,722,142	22.5
Fixed Assets				
	Cost	Depeciation		
Land	24,336,618		24,336,618	7.5
Land Improvements	0	0	0	0.0
Building & Improvements	107,827,899	34,511,014	73,316,885	22.6
Furniture & Equipment	90,584,872	70,311,820	20,273,052	6.3
Leasehold Improvements	6,579,862	4,768,135	1,811,727	0.6
Construction in Progress	15,905,373		15,905,373	4.9
Total Fixed Assets			135,643,655	41.9
Other Assets			115,473,673	35.7
Total Assets			323,839,470	100.0
Liabilities and Capital				
Liabilities				
Current Liabilities				
Accounts Payable - Trade			3,172,774	1.0
Accounts Payable - Other			674,867	0.2
Current Portion of long Term Debt			482,530	0.1
Accrued Expenses			6,076,280	1.9
Other Current Liabilities			72,400,030	22.4
Total Current Liabilities			82,806,481	25.6
Long Term Debt				
	Total Owing	Current Portion		
Mortgages	0	0	0	0.0
Debentures & Bonds	0	0	0	0.0
Notes	44,546,996	482,530	44,064,466	13.6
Contracts	0	0	0	0.0
Other	58,378,496	0	58,378,496	18.0
Total Long Term Debt			102,442,962	31.6
Other Liabilities			0	0.0
Total Liabilities			185,249,443	57.2
Capital				
Owners Capital Accounts (other than corporations)			4,323,431	1.3
Capital Stock and Other Capital (for corporations)			91,184,611	28.2
Retained Earnings			43,081,985	13.3
Total Capital			138,590,027	42.8
Total Liabilities and Capital			323,839,470	100.0

Average Assets	Upper Quartile	Median	Lower Quartile
53,973,245	80,871,860	60,489,419	22,867,799

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021

Section 2 - Detail of Selected Groups

Washoe County - Reno/Sparks Area, Gaming Revenue of \$12,000,000 to \$36,000,000

Amounts represent 6 Licensees.

Combined Income Statement - Summary

	Dollars	% Share
Revenue		
Gaming	96,436,452	75.4
Rooms	4,762,725	3.7
Food	10,402,708	8.1
Beverage	7,328,576	5.7
Other	8,996,885	7.0
Total Revenue	127,927,346	100.0
Cost of Sales	8,841,480	6.9
Gross Margin	119,085,866	93.1
Departmental Expenses	39,955,816	31.2
Departmental Income	79,130,050	61.9
General & Administrative Expenses		
Advertising & Promotion	3,986,233	3.1
Bad Debt Expense	32,027	0.0
Depreciation - Buildings	2,682,271	2.1
Depreciation & Amortization - Other	9,060,221	7.1
Energy Expense (e.g. electricity, gas, oil)	2,007,090	1.6
Equipment Rental or Lease	131,586	0.1
Interest Expense	9,874,212	7.7
Music & Entertainment	16,882	0.0
Payroll - Taxes	158,129	0.1
Payroll - Employee Benefits	1,941,682	1.5
Payroll - Officers	1,019,981	0.8
Payroll - Other Employees	11,446,561	8.9
Rent of Premises	1,909,789	1.5
Taxes - Real Estate	792,945	0.6
Taxes & Licenses - Other	127,430	0.1
Utilities (other than energy expense items)	854,893	0.7
Other G & A	9,625,193	7.5
Total General & Administrative Expenses	55,667,125	43.5
Net Income (Loss) before Fed Income Taxes and Extraordinary Items	23,462,925	18.3

Average Revenue	Upper Quartile	Median	Lower Quartile
21,321,224	25,440,850	21,996,485	18,244,595

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Washoe County - Reno/Sparks Area, Gaming Revenue of \$12,000,000 to \$36,000,000

Amounts represent 6 Licensees.

Combined income Statement - Detail

Casino Department

	Dollars	% Share
Revenue		
Table Games (Includes Keno and Bingo)	5,335,092	5.5
Slot Machines	111,201,002	115.3
Card Games (poker, pan, etc.)	0	0.0
Race Book	527	0.0
Sports Book	115,675	0.1
Contra Revenue (Complimentary Expense)	(20,215,844)	(21.0)
Total Revenue	96,436,452	100.0

Departmental Expenses

Bad Debt Expense	71,584	0.1
Commisions	2,139,163	2.2
Gaming Taxes and Licenses	8,665,362	9.0
Preferred Guest Expenses (exclusive of complimentaries)	0	0.0
Payroll - Taxes	674,064	0.7
Payroll - Employee Benefits	596,426	0.6
Payroll - Officers	0	0.0
Payroll - Other Employees	7,368,146	7.6
Race Wire Fees	0	0.0
Other Departmental Expenses	5,826,105	6.0
Total Departmental Expenses	25,340,850	26.3
 Departmental Income (Loss)	 71,095,602	 73.7

Rooms Department

	Dollars	% Share
Revenue		
Room Sales	4,762,725	100.0
Complimentary Room Sales	320,263	6.7
Contra Revenue (Complimentary Expense)	(320,263)	(6.7)
Total Revenue	4,762,725	100.0

Departmental Expenses

Bad Debt Expense	8,345	0.2
Payroll - Taxes	163,348	3.4
Payroll - Employee Benefits	286,091	6.0
Payroll - Officers	0	0.0
Payroll - Other Employees	1,750,320	36.8
Other Departmental Expenses	674,530	14.2
Total Departmental Expenses	2,882,634	60.5
 Departmental Income (Loss)	 1,880,091	 39.5

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Washoe County - Reno/Sparks Area, Gaming Revenue of \$12,000,000 to \$36,000,000

Amounts represent 6 Licensees.

Combined income Statement - Detail

Food Department

	Dollars	% Share
Revenue		
Food Sales	8,155,337	78.4
Complimentary Food Sales	4,130,259	39.7
Contra Revenue (Complimentary Expense)	(1,882,888)	(18.1)
Total Revenue	10,402,708	100.0

Cost of Sales	5,220,331	50.2
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Gross Margin	5,182,377	49.8
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Departmental Expenses

Bad Debt Expense	0	0.0
Payroll - Taxes	551,674	5.3
Payroll - Employee Benefits	615,713	5.9
Payroll - Officers	0	0.0
Payroll - Other Employees	5,613,630	54.0
Other Departmental Expenses	1,116,865	10.7
Total Departmental Expenses	7,897,882	75.9

Departmental Income (Loss)	(2,715,505)	(26.1)
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Beverage Department

	Dollars	% Share
Revenue		
Beverage Sales	2,961,936	40.4
Complimentary Beverage Sales	6,609,029	90.2
Contra Revenue (Complimentary Expense)	(2,242,389)	(30.6)
Total Revenue	7,328,576	100.0

Cost of Sales	2,601,775	35.5
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Gross Margin	4,726,801	64.5
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Departmental Expenses

Bad Debt Expense	0	0.0
Payroll - Taxes	191,693	2.6
Payroll - Employee Benefits	204,613	2.8
Payroll - Officers	0	0.0
Payroll - Other Employees	1,755,066	23.9
Other Departmental Expenses	413,563	5.6
Total Departmental Expenses	2,564,935	35.0

Departmental Income (Loss)	2,161,866	29.5
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Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Washoe County - Reno/Sparks Area, Gaming Revenue of \$12,000,000 to \$36,000,000

Amounts represent 6 Licensees.

Combined income Statement - Detail

Other Income	Dollars	% Share
Revenue		
Other Operating and Non-Operating Income	8,796,611	97.8
Other Complimentary Items	472,037	5.2
Contra Revenue (Complimentary Expense)	(271,763)	(3.0)
Total Revenue	8,996,885	100.0
 Cost of Sales	 1,019,374	 11.3
 Gross Margin	 7,977,511	 88.7
 Departmental Expenses		
Bad Debt Expense	0	0.0
Payroll - Taxes	57,276	0.6
Payroll - Employee Benefits	2,565	0.0
Payroll - Officers	0	0.0
Payroll - Other Employees	590,468	6.6
Other Departmental Expenses	619,206	6.9
Total Departmental Expenses	1,269,515	14.1
 Departmental Income (Loss)	 6,707,996	 74.6

Average Number of Employees

Casino Department	386
Rooms Department	38
Food Department	304
Beverage Department	129
G & A Department	209
Other Departments	72
Total	1,138

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021

Section 2 - Detail of Selected Groups

Washoe County - Reno/Sparks Area, Gaming Revenue of \$12,000,000 to \$36,000,000

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Rate of Room Occupancy

Month	Available Rooms	Rooms Occupied	% of Occupancy
July	10,850	4,755	43.8
August	10,850	6,076	56.0
September	10,500	6,014	57.3
October	10,850	5,541	51.1
November	10,499	3,758	35.8
December	10,850	3,256	30.0
January	10,850	3,836	35.4
February	9,800	4,138	42.2
March	10,850	4,849	44.7
April	10,500	4,870	46.4
May	10,850	4,976	45.9
June	10,499	5,660	53.9
Total	127,748	57,729	45.2

Per Room Per Day Statistics

	Dollars
Average Table Revenue (Includes Keno and Bingo) Per Room Per Day	92.42
Average Slot Revenue Per Room Per Day	1,926.26
Average Food Sales Per Room Per Day	212.81
Average Beverage Sales Per Room Per Day	165.79
Average Rooms Department Payroll Per Room Per Day	38.10
Average Room Rate Per Day	88.05

Gaming Revenue Per Square Foot of Floor Space

	# Casinos	Average Sq Ft	Revenue/Sq Ft
Table Games (Includes Keno and Bingo)	4	4,343	307
Slots	6	25,465	728
Race and Sports	1	150	775
Total	6	28,385	685

Ratios

	Percent
Total Current Assets to Total Current Liabilities	87.82
Total Capital to Total Liabilities	74.81
Total Capital to Total Current Liabilities	167.37
Total Current Liabilities to Total Liabilities	44.70
Total Contra Revenue (Complimentary Expense) to Gaming Revenue*	21.37
Music and Entertainment Expense to Gaming Revenue	0.02
Total Revenue to Average Total Assets	29.17
Total Revenue less Comp Sales to Average Total Assets	26.54
Return on Invested Capital**	9.37
Return on Average Assets***	7.60

*Gaming revenue is equal to total gaming revenue before Contra Revenue (Complimentary Expense)

**Return on invested capital is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the total of average total assets less average current liabilities.

***Return on Average Assets is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the average total assets.

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Washoe County - Reno/Sparks Area, Gaming Revenue of \$36,000,000 and over

Amounts represent 7 Licensees.

Combined Balance Sheet	Dollars	% Share
Assets		
Current Assets		
Cash	103,587,270	6.6
Receivables	<u>Total</u>	<u>Allowance</u>
Casino	6,154,163	569,301
Trade	12,099,414	3,631,264
Sundry	9,132,913	0
Notes	0	0
Prepaid Expenses	28,766,452	1.8
Other Current Assets	241,466,520	15.3
Total Current Assets	397,006,167	25.1
Fixed Assets		
	<u>Cost</u>	<u>Depeciation</u>
Land	89,809,887	89,809,887
Land Improvements	24,338,940	9,274,918
Building & Improvements	1,305,588,076	574,830,770
Furniture & Equipment	934,174,650	658,874,472
Leasehold Improvements	3,847,742	2,058,459
Construction in Progress	25,200,332	25,200,332
Total Fixed Assets	1,137,921,008	72.1
Other Assets	44,321,294	2.8
Total Assets	1,579,248,469	100.0
Liabilities and Capital		
Liabilities		
Current Liabilities		
Accounts Payable - Trade	23,765,301	1.5
Accounts Payable - Other	2,305,458	0.1
Current Portion of long Term Debt	8,274,104	0.5
Accrued Expenses	100,649,927	6.4
Other Current Liabilities	9,836,092	0.6
Total Current Liabilities	144,830,882	9.2
Long Term Debt		
	<u>Total Owning</u>	<u>Current Portion</u>
Mortgages	131,625,000	6,750,000
Debentures & Bonds	30,232,175	0
Notes	13,220,000	0
Contracts	1,524,104	1,524,104
Other	367,934,463	0
Total Long Term Debt	536,261,638	34.0
Other Liabilities	28,320,381	1.8
Total Liabilities	709,412,901	44.9
Capital		
Owners Capital Accounts (other than corporations)	(6,637,623)	(0.4)
Capital Stock and Other Capital (for corporations)	209,800,933	13.3
Retained Earnings	666,672,258	42.2
Total Capital	869,835,568	55.1
Total Liabilities and Capital	1,579,248,469	100.0

Average Assets	Upper Quartile	Median	Lower Quartile
225,606,924	364,462,427	236,701,837	41,661,555

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Washoe County - Reno/Sparks Area, Gaming Revenue of \$36,000,000 and over

Amounts represent 7 Licensees.

Combined Income Statement - Summary

	Dollars	% Share
Revenue		
Gaming	452,951,383	46.8
Rooms	223,279,958	23.1
Food	130,910,277	13.5
Beverage	97,624,766	10.1
Other	63,449,064	6.6
Total Revenue	968,215,448	100.0
Cost of Sales	74,395,516	7.7
Gross Margin	893,819,932	92.3
Departmental Expenses	325,821,728	33.7
Departmental Income	567,998,204	58.7
General & Administrative Expenses		
Advertising & Promotion	19,098,830	2.0
Bad Debt Expense	(120,678)	0.0
Depreciation - Buildings	39,526,623	4.1
Depreciation & Amortization - Other	75,940,353	7.8
Energy Expense (e.g. electricity, gas, oil)	17,024,905	1.8
Equipment Rental or Lease	2,657,115	0.3
Interest Expense	16,849,255	1.7
Music & Entertainment	518,903	0.1
Payroll - Taxes	7,095,785	0.7
Payroll - Employee Benefits	18,354,558	1.9
Payroll - Officers	5,247,753	0.5
Payroll - Other Employees	83,825,172	8.7
Rent of Premises	546,362	0.1
Taxes - Real Estate	10,561,639	1.1
Taxes & Licenses - Other	3,269,921	0.3
Utilities (other than energy expense items)	6,529,401	0.7
Other G & A	65,272,440	6.7
Total General & Administrative Expenses	372,198,337	38.4
Net Income (Loss) before Fed Income Taxes and Extraordinary Items	195,799,867	20.2

Average Revenue	Upper Quartile	Median	Lower Quartile
138,316,493	216,215,733	162,020,882	58,549,836

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Washoe County - Reno/Sparks Area, Gaming Revenue of \$36,000,000 and over

Amounts represent 7 Licensees.

Combined income Statement - Detail

Casino Department

	Dollars	% Share
Revenue		
Table Games (Includes Keno and Bingo)	89,545,374	19.8
Slot Machines	494,095,552	109.1
Card Games (poker, pan, etc.)	3,435,487	0.8
Race Book	2,651,145	0.6
Sports Book	4,130,792	0.9
Contra Revenue (Complimentary Expense)	(140,906,967)	(31.1)
Total Revenue	452,951,383	100.0

Departmental Expenses

Bad Debt Expense	696,873	0.2
Commisions	5,170,760	1.1
Gaming Taxes and Licenses	50,067,641	11.1
Preferred Guest Expenses (exclusive of complimentaries)	287,381	0.1
Payroll - Taxes	5,726,281	1.3
Payroll - Employee Benefits	8,159,260	1.8
Payroll - Officers	0	0.0
Payroll - Other Employees	41,021,004	9.1
Race Wire Fees	375,234	0.1
Other Departmental Expenses	22,667,058	5.0
Total Departmental Expenses	134,171,492	29.6
 Departmental Income (Loss)	 318,779,891	 70.4

Rooms Department

	Dollars	% Share
Revenue		
Room Sales	139,572,819	62.5
Complimentary Room Sales	90,822,527	40.7
Contra Revenue (Complimentary Expense)	(7,115,388)	(3.2)
Total Revenue	223,279,958	100.0

Departmental Expenses

Bad Debt Expense	479,288	0.2
Payroll - Taxes	4,292,896	1.9
Payroll - Employee Benefits	6,924,445	3.1
Payroll - Officers	0	0.0
Payroll - Other Employees	46,439,563	20.8
Other Departmental Expenses	23,034,552	10.3
Total Departmental Expenses	81,170,744	36.4
 Departmental Income (Loss)	 142,109,214	 63.6

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Washoe County - Reno/Sparks Area, Gaming Revenue of \$36,000,000 and over

Amounts represent 7 Licensees.

Combined income Statement - Detail

Food Department

	Dollars	% Share
Revenue		
Food Sales	95,651,362	73.1
Complimentary Food Sales	37,453,163	28.6
Contra Revenue (Complimentary Expense)	(2,194,248)	(1.7)
Total Revenue	130,910,277	100.0
 Cost of Sales	 46,361,733	 35.4
 Gross Margin	 84,548,544	 64.6
 Departmental Expenses		
Bad Debt Expense	18,912	0.0
Payroll - Taxes	5,503,815	4.2
Payroll - Employee Benefits	7,117,638	5.4
Payroll - Officers	0	0.0
Payroll - Other Employees	53,944,309	41.2
Other Departmental Expenses	10,569,910	8.1
Total Departmental Expenses	77,154,584	58.9
 Departmental Income (Loss)	 7,393,960	 5.6

Beverage Department

	Dollars	% Share
Revenue		
Beverage Sales	27,337,081	28.0
Complimentary Beverage Sales	70,980,469	72.7
Contra Revenue (Complimentary Expense)	(692,784)	(0.7)
Total Revenue	97,624,766	100.0
 Cost of Sales	 16,220,671	 16.6
 Gross Margin	 81,404,095	 83.4
 Departmental Expenses		
Bad Debt Expense	3,254	0.0
Payroll - Taxes	1,276,815	1.3
Payroll - Employee Benefits	2,485,404	2.5
Payroll - Officers	0	0.0
Payroll - Other Employees	10,789,702	11.1
Other Departmental Expenses	2,770,052	2.8
Total Departmental Expenses	17,325,227	17.7
 Departmental Income (Loss)	 64,078,868	 65.6

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Washoe County - Reno/Sparks Area, Gaming Revenue of \$36,000,000 and over

Amounts represent 7 Licensees.

Combined income Statement - Detail

Other Income	Dollars	% Share
Revenue		
Other Operating and Non-Operating Income	52,849,257	83.3
Other Complimentary Items	11,127,422	17.5
Contra Revenue (Complimentary Expense)	(527,615)	(0.8)
Total Revenue	63,449,064	100.0
 Cost of Sales	 11,813,112	 18.6
 Gross Margin	 51,635,952	 81.4
 Departmental Expenses		
Bad Debt Expense	10,097	0.0
Payroll - Taxes	1,135,844	1.8
Payroll - Employee Benefits	981,012	1.5
Payroll - Officers	0	0.0
Payroll - Other Employees	8,808,911	13.9
Other Departmental Expenses	5,063,817	8.0
Total Departmental Expenses	15,999,681	25.2
 Departmental Income (Loss)	 35,636,271	 56.2

Average Number of Employees

Casino Department	1,406
Rooms Department	1,376
Food Department	2,009
Beverage Department	486
G & A Department	1,612
Other Departments	539
Total	7,428

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Washoe County - Reno/Sparks Area, Gaming Revenue of \$36,000,000 and over

Amounts represent 7 Licensees.

Rate of Room Occupancy

Month	Available Rooms	Rooms Occupied	% of Occupancy
July	254,901	152,914	60.0
August	252,280	159,519	63.2
September	260,777	164,238	63.0
October	254,059	155,788	61.3
November	244,559	123,997	50.7
December	259,640	119,669	46.1
January	241,452	124,748	51.7
February	241,108	133,746	55.5
March	259,334	168,256	64.9
April	290,081	178,549	61.6
May	299,183	187,937	62.8
June	308,335	228,253	74.0
Total	3,165,709	1,897,614	59.9

Per Room Per Day Statistics

	Dollars
Average Table Revenue (Includes Keno and Bingo) Per Room Per Day	47.19
Average Slot Revenue Per Room Per Day	260.38
Average Food Sales Per Room Per Day	70.14
Average Beverage Sales Per Room Per Day	51.81
Average Rooms Department Payroll Per Room Per Day	30.38
Average Room Rate Per Day	121.41

Gaming Revenue Per Square Foot of Floor Space

	# Casinos	Average Sq Ft	Revenue/Sq Ft
Table Games (Includes Keno and Bingo)	6	18,284	816
Slots	7	49,659	1,421
Race and Sports	3	3,499	646
Card Games (poker, pan, etc.)	4	2,857	301
Total	7	68,463	1,239

Ratios

	Percent
Total Current Assets to Total Current Liabilities	274.12
Total Capital to Total Liabilities	122.61
Total Capital to Total Current Liabilities	600.59
Total Current Liabilities to Total Liabilities	20.42
Total Contra Revenue (Complimentary Expense) to Gaming Revenue*	25.50
Music and Entertainment Expense to Gaming Revenue	0.11
Total Revenue to Average Total Assets	65.77
Total Revenue less Comp Sales to Average Total Assets	51.48
Return on Invested Capital**	15.82
Return on Average Assets***	14.44

*Gaming revenue is equal to total gaming revenue before Contra Revenue (Complimentary Expense)

**Return on invested capital is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the total of average total assets less average current liabilities.

***Return on Average Assets is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the average total assets.

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Washoe County - Balance of County, Gaming Revenue of \$1,000,000 and over

Amounts represent 11 Licensees.

Combined Balance Sheet

			Dollars	% Share
Assets				
Current Assets				
Cash			68,583,403	45.1
Receivables	Total	Allowance		
Casino	853,909	98,425	755,484	0.5
Trade	655,825	61	655,764	0.4
Sundry	741,453	0	741,453	0.5
Notes	2,867,803	0	2,867,803	1.9
Prepaid Expenses			4,873,480	3.2
Other Current Assets			6,484,016	4.3
Total Current Assets			84,961,403	55.8
Fixed Assets				
	Cost	Depeciation		
Land	8,668,965		8,668,965	5.7
Land Improvements	4,229,010	3,787,746	441,264	0.3
Building & Improvements	48,044,433	20,644,329	27,400,104	18.0
Furniture & Equipment	62,630,516	48,317,935	14,312,581	9.4
Leasehold Improvements	14,114,371	7,146,718	6,967,653	4.6
Construction in Progress	2,730,807		2,730,807	1.8
Total Fixed Assets			60,521,374	39.8
Other Assets			6,708,824	4.4
Total Assets			152,191,601	100.0
Liabilities and Capital				
Liabilities				
Current Liabilities				
Accounts Payable - Trade			3,530,150	2.3
Accounts Payable - Other			3,133,699	2.1
Current Portion of long Term Debt			4,939,761	3.2
Accrued Expenses			5,889,792	3.9
Other Current Liabilities			4,096,918	2.7
Total Current Liabilities			21,590,320	14.2
Long Term Debt				
	Total Owning	Current Portion		
Mortgages	2,236,713	0	2,236,713	1.5
Debentures & Bonds	0	0	0	0.0
Notes	7,690,671	2,718,623	4,972,048	3.3
Contracts	2,221,138	2,221,138	0	0.0
Other	63,499	0	63,499	0.0
Total Long Term Debt			7,272,260	4.8
Other Liabilities			4,442,927	2.9
Total Liabilities			33,305,507	21.9
Capital				
Owners Capital Accounts (other than corporations)			18,538,124	12.2
Capital Stock and Other Capital (for corporations)			1,662,232	1.1
Retained Earnings			98,685,738	64.8
Total Capital			118,886,094	78.1
Total Liabilities and Capital			152,191,601	100.0

Average Assets	Upper Quartile	Median	Lower Quartile
13,835,600	23,486,820	7,575,958	4,243,255

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021

Section 2 - Detail of Selected Groups

Washoe County - Balance of County, Gaming Revenue of \$1,000,000 and over

Amounts represent 11 Licensees.

Combined Income Statement - Summary

	Dollars	% Share
Revenue		
Gaming	96,738,818	59.4
Rooms	9,467,402	5.8
Food	10,261,340	6.3
Beverage	5,837,427	3.6
Other	40,599,866	24.9
Total Revenue	162,904,853	100.0
Cost of Sales	34,431,569	21.1
Gross Margin	128,473,284	78.9
Departmental Expenses	48,291,499	29.6
Departmental Income	80,181,785	49.2
General & Administrative Expenses		
Advertising & Promotion	2,322,485	1.4
Bad Debt Expense	18,129	0.0
Depreciation - Buildings	1,294,847	0.8
Depreciation & Amortization - Other	5,649,795	3.5
Energy Expense (e.g. electricity, gas, oil)	2,022,432	1.2
Equipment Rental or Lease	74,100	0.0
Interest Expense	(1,209,916)	(0.7)
Music & Entertainment	119,736	0.1
Payroll - Taxes	682,712	0.4
Payroll - Employee Benefits	2,072,913	1.3
Payroll - Officers	1,815,755	1.1
Payroll - Other Employees	6,201,833	3.8
Rent of Premises	9,239,104	5.7
Taxes - Real Estate	518,240	0.3
Taxes & Licenses - Other	658,500	0.4
Utilities (other than energy expense items)	779,215	0.5
Other G & A	7,707,845	4.7
Total General & Administrative Expenses	39,967,725	24.5
Net Income (Loss) before Fed Income Taxes and Extraordinary Items	40,214,060	24.7

Average Revenue	Upper Quartile	Median	Lower Quartile
14,809,532	27,961,422	10,720,403	3,064,585

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Washoe County - Balance of County, Gaming Revenue of \$1,000,000 and over

Amounts represent 11 Licensees.

Combined income Statement - Detail

Casino Department

	Dollars	% Share
Revenue		
Table Games (Includes Keno and Bingo)	7,330,814	7.6
Slot Machines	99,177,465	102.5
Card Games (poker, pan, etc.)	0	0.0
Race Book	24,801	0.0
Sports Book	2,751,111	2.8
Contra Revenue (Complimentary Expense)	(12,545,373)	(13.0)
Total Revenue	96,738,818	100.0

Departmental Expenses

Bad Debt Expense	3,875	0.0
Commisions	1,319,330	1.4
Gaming Taxes and Licenses	8,063,619	8.3
Preferred Guest Expenses (exclusive of complimentaries)	458,274	0.5
Payroll - Taxes	955,300	1.0
Payroll - Employee Benefits	1,131,080	1.2
Payroll - Officers	0	0.0
Payroll - Other Employees	8,398,712	8.7
Race Wire Fees	0	0.0
Other Departmental Expenses	9,450,726	9.8
Total Departmental Expenses	29,780,916	30.8
 Departmental Income (Loss)	 66,957,902	 69.2

Rooms Department

	Dollars	% Share
Revenue		
Room Sales	5,127,712	54.2
Complimentary Room Sales	4,396,959	46.4
Contra Revenue (Complimentary Expense)	(57,269)	(0.6)
Total Revenue	9,467,402	100.0

Departmental Expenses

Bad Debt Expense	19,690	0.2
Payroll - Taxes	148,251	1.6
Payroll - Employee Benefits	104,121	1.1
Payroll - Officers	0	0.0
Payroll - Other Employees	1,612,673	17.0
Other Departmental Expenses	1,434,948	15.2
Total Departmental Expenses	3,319,683	35.1
 Departmental Income (Loss)	 6,147,719	 64.9

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 2 - Detail of Selected Groups
Washoe County - Balance of County, Gaming Revenue of \$1,000,000 and over

Amounts represent 11 Licensees.

Combined income Statement - Detail

Food Department

	Dollars	% Share
Revenue		
Food Sales	8,454,692	82.4
Complimentary Food Sales	2,036,870	19.8
Contra Revenue (Complimentary Expense)	(230,222)	(2.2)
Total Revenue	10,261,340	100.0

Cost of Sales	4,357,584	42.5
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Gross Margin	5,903,756	57.5
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Departmental Expenses

Bad Debt Expense	1,482	0.0
Payroll - Taxes	485,761	4.7
Payroll - Employee Benefits	477,653	4.7
Payroll - Officers	0	0.0
Payroll - Other Employees	5,096,481	49.7
Other Departmental Expenses	1,465,018	14.3
Total Departmental Expenses	7,526,395	73.3

Departmental Income (Loss)	(1,622,639)	(15.8)
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Beverage Department

	Dollars	% Share
Revenue		
Beverage Sales	1,126,308	19.3
Complimentary Beverage Sales	5,045,449	86.4
Contra Revenue (Complimentary Expense)	(334,330)	(5.7)
Total Revenue	5,837,427	100.0

Cost of Sales	1,691,674	29.0
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Gross Margin	4,145,753	71.0
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Departmental Expenses

Bad Debt Expense	29	0.0
Payroll - Taxes	115,624	2.0
Payroll - Employee Benefits	153,155	2.6
Payroll - Officers	0	0.0
Payroll - Other Employees	1,226,239	21.0
Other Departmental Expenses	332,186	5.7
Total Departmental Expenses	1,827,233	31.3

Departmental Income (Loss)	2,318,520	39.7
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Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 2 - Detail of Selected Groups
 Washoe County - Balance of County, Gaming Revenue of \$1,000,000 and over

Amounts represent 11 Licensees.

Combined income Statement - Detail

Other Income	Dollars	% Share
Revenue		
Other Operating and Non-Operating Income	40,406,556	99.5
Other Complimentary Items	347,113	0.9
Contra Revenue (Complimentary Expense)	(153,803)	(0.4)
Total Revenue	40,599,866	100.0
 Cost of Sales	 28,382,311	 69.9
 Gross Margin	 12,217,555	 30.1
 Departmental Expenses		
Bad Debt Expense	2,179	0.0
Payroll - Taxes	274,177	0.7
Payroll - Employee Benefits	246,128	0.6
Payroll - Officers	0	0.0
Payroll - Other Employees	3,158,519	7.8
Other Departmental Expenses	2,156,269	5.3
Total Departmental Expenses	5,837,272	14.4
 Departmental Income (Loss)	 6,380,283	 15.7

Average Number of Employees

Casino Department	320
Rooms Department	59
Food Department	251
Beverage Department	68
G & A Department	194
Other Departments	97
Total	989

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021

Section 2 - Detail of Selected Groups

Washoe County - Balance of County, Gaming Revenue of \$1,000,000 and over

Amounts represent 11 Licensees.

Rate of Room Occupancy

Month	Available Rooms	Rooms Occupied	% of Occupancy
July	13,164	9,719	73.8
August	15,003	10,504	70.0
September	15,316	10,282	67.1
October	16,148	10,692	66.2
November	15,560	7,679	49.4
December	15,022	6,972	46.4
January	13,939	8,385	60.2
February	13,356	8,349	62.5
March	15,854	9,225	58.2
April	15,476	10,132	65.5
May	15,863	10,234	64.5
June	15,723	11,911	75.8
Total	180,424	114,084	63.2

Per Room Per Day Statistics

	Dollars
Average Table Revenue (Includes Keno and Bingo) Per Room Per Day	64.26
Average Slot Revenue Per Room Per Day	869.34
Average Food Sales Per Room Per Day	91.96
Average Beverage Sales Per Room Per Day	54.10
Average Rooms Department Payroll Per Room Per Day	16.35
Average Room Rate Per Day	83.49

Gaming Revenue Per Square Foot of Floor Space

	# Casinos	Average Sq Ft	Revenue/Sq Ft
Table Games (Includes Keno and Bingo)	3	4,213	580
Slots	9	13,540	814
Race and Sports	2	740	1,876
Card Games (poker, pan, etc.)	1	500	0
Total	11	12,407	801

Ratios

	Percent
Total Current Assets to Total Current Liabilities	393.52
Total Capital to Total Liabilities	356.96
Total Capital to Total Current Liabilities	550.65
Total Current Liabilities to Total Liabilities	64.83
Total Contra Revenue (Complimentary Expense) to Gaming Revenue*	12.19
Music and Entertainment Expense to Gaming Revenue	0.12
Total Revenue to Average Total Assets	124.92
Total Revenue less Comp Sales to Average Total Assets	115.85
Return on Invested Capital**	34.72
Return on Average Assets***	29.91

*Gaming revenue is equal to total gaming revenue before Contra Revenue (Complimentary Expense)

**Return on invested capital is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the total of average total assets less average current liabilities.

***Return on Average Assets is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the average total assets.

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 3 - Detail of Selected Groups
Statewide - Casinos with rooms facilities , Gaming Revenue of \$1,000,000 and over

Amounts represent 123 Licensees.

Combined Balance Sheet

			Dollars	% Share
Assets				
Current Assets				
Cash			2,665,128,479	3.9
Receivables	Total	Allowance		
Casino	710,368,170	321,530,030	388,838,140	0.6
Trade	344,226,230	19,344,581	324,881,649	0.5
Sundry	486,862,148	4,548,811	482,313,337	0.7
Notes	68,899,205	0	68,899,205	0.1
Prepaid Expenses			386,893,180	0.6
Other Current Assets			11,125,293,443	16.4
Total Current Assets			15,442,247,433	22.8
Fixed Assets				
	Cost	Depeciation		
Land	4,843,115,562		4,843,115,562	7.1
Land Improvements	1,054,622,514	584,467,892	470,154,622	0.7
Building & Improvements	27,268,259,919	8,561,786,007	18,706,473,912	27.6
Furniture & Equipment	10,872,169,058	7,449,256,764	3,422,912,294	5.1
Leasehold Improvements	197,970,867	98,824,768	99,146,099	0.1
Construction in Progress	568,314,806		568,314,806	0.8
Total Fixed Assets			28,110,117,295	41.5
Other Assets			24,207,644,683	35.7
Total Assets			67,760,009,411	100.0
Liabilities and Capital				
Liabilities				
Current Liabilities				
Accounts Payable - Trade			334,442,449	0.5
Accounts Payable - Other			6,116,433,311	9.0
Current Portion of long Term Debt			258,572,425	0.4
Accrued Expenses			946,049,610	1.4
Other Current Liabilities			3,902,178,484	5.8
Total Current Liabilities			11,557,676,279	17.1
Long Term Debt				
	Total Owning	Current Portion		
Mortgages	1,818,191,351	120,651,876	1,697,539,475	2.5
Debentures & Bonds	102,447,175	2,095,000	100,352,175	0.1
Notes	4,919,808,657	24,985,781	4,894,822,876	7.2
Contracts	5,614,281,344	47,560,877	5,566,720,467	8.2
Other	9,826,316,256	63,278,891	9,763,037,365	14.4
Total Long Term Debt			22,022,472,358	32.5
Other Liabilities			13,130,028,986	19.4
Total Liabilities			46,710,177,623	68.9
Capital				
Owners Capital Accounts (other than corporations)			(2,672,851,595)	(3.9)
Capital Stock and Other Capital (for corporations)			7,521,337,420	11.1
Retained Earnings			16,201,345,963	23.9
Total Capital			21,049,831,788	31.1
Total Liabilities and Capital			67,760,009,411	100.0

Average Assets	Upper Quartile	Median	Lower Quartile
550,894,385	591,514,619	103,847,657	17,499,926

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 3 - Detail of Selected Groups
 Statewide - Casinos with rooms facilities , Gaming Revenue of \$1,000,000 and over

Amounts represent 123 Licensees.

Combined Income Statement - Summary

	Dollars	% Share
Revenue		
Gaming	7,439,463,941	49.9
Rooms	3,149,014,474	21.1
Food	1,622,441,207	10.9
Beverage	1,136,093,925	7.6
Other	1,547,707,653	10.4
Total Revenue	14,894,721,200	100.0
Cost of Sales	854,801,252	5.7
Gross Margin	14,039,919,948	94.3
Departmental Expenses	5,890,450,606	39.5
Departmental Income	8,149,469,342	54.7
General & Administrative Expenses		
Advertising & Promotion	162,936,112	1.1
Bad Debt Expense	7,972,544	0.1
Depreciation - Buildings	652,361,673	4.4
Depreciation & Amortization - Other	1,336,309,538	9.0
Energy Expense (e.g. electricity, gas, oil)	225,343,833	1.5
Equipment Rental or Lease	41,270,562	0.3
Interest Expense	1,567,574,586	10.5
Music & Entertainment	7,318,262	0.0
Payroll - Taxes	88,354,286	0.6
Payroll - Employee Benefits	325,764,538	2.2
Payroll - Officers	40,769,562	0.3
Payroll - Other Employees	1,058,414,327	7.1
Rent of Premises	136,031,157	0.9
Taxes - Real Estate	176,424,813	1.2
Taxes & Licenses - Other	100,760,659	0.7
Utilities (other than energy expense items)	108,685,115	0.7
Other G & A	2,719,212,369	18.3
Total General & Administrative Expenses	8,755,503,936	58.8
Net Income (Loss) before Fed Income Taxes and Extraordinary Items	(606,034,594)	(4.1)

Average Revenue	Upper Quartile	Median	Lower Quartile
121,095,294	164,657,317	62,678,508	19,270,436

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 3 - Detail of Selected Groups
 Statewide - Casinos with rooms facilities , Gaming Revenue of \$1,000,000 and over

Amounts represent 123 Licensees.

Combined income Statement - Detail

Casino Department

Casino Department	Dollars	% Share
Revenue		
Table Games (Includes Keno and Bingo)	2,318,865,570	31.2
Slot Machines	6,916,441,910	93.0
Card Games (poker, pan, etc.)	96,537,778	1.3
Race Book	29,767,503	0.4
Sports Book	167,112,727	2.2
Contra Revenue (Complimentary Expense)	(2,089,261,547)	(28.1)
Total Revenue	7,439,463,941	100.0

Departmental Expenses

Bad Debt Expense	42,209,754	0.6
Commissions	49,491,009	0.7
Gaming Taxes and Licenses	716,260,396	9.6
Preferred Guest Expenses (exclusive of complimentaries)	99,501,825	1.3
Payroll - Taxes	118,096,382	1.6
Payroll - Employee Benefits	215,531,783	2.9
Payroll - Officers	19,422,186	0.3
Payroll - Other Employees	834,275,455	11.2
Race Wire Fees	2,878,431	0.0
Other Departmental Expenses	526,108,834	7.1
Total Departmental Expenses	2,623,776,055	35.3
 Departmental Income (Loss)	 4,815,687,886	 64.7

Rooms Department

Rooms Department	Dollars	% Share
Revenue		
Room Sales	2,361,101,251	75.0
Complimentary Room Sales	844,455,909	26.8
Contra Revenue (Complimentary Expense)	(56,542,686)	(1.8)
Total Revenue	3,149,014,474	100.0

Departmental Expenses

Bad Debt Expense	7,078,706	0.2
Payroll - Taxes	62,771,675	2.0
Payroll - Employee Benefits	249,910,641	7.9
Payroll - Officers	4,601,224	0.1
Payroll - Other Employees	656,022,013	20.8
Other Departmental Expenses	386,735,743	12.3
Total Departmental Expenses	1,367,120,002	43.4
 Departmental Income (Loss)	 1,781,894,472	 56.6

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 3 - Detail of Selected Groups
Statewide - Casinos with rooms facilities , Gaming Revenue of \$1,000,000 and over

Amounts represent 123 Licensees.

Combined income Statement - Detail

Food Department

	Dollars	% Share
Revenue		
Food Sales	1,335,697,698	82.3
Complimentary Food Sales	310,314,170	19.1
Contra Revenue (Complimentary Expense)	(23,570,661)	(1.5)
Total Revenue	1,622,441,207	100.0
 Cost of Sales	 474,467,517	 29.2
 Gross Margin	 1,147,973,690	 70.8

Departmental Expenses

Bad Debt Expense	1,261,633	0.1
Payroll - Taxes	62,338,901	3.8
Payroll - Employee Benefits	219,224,105	13.5
Payroll - Officers	10,422,171	0.6
Payroll - Other Employees	646,421,000	39.8
Other Departmental Expenses	175,299,106	10.8
Total Departmental Expenses	1,114,966,916	68.7
 Departmental Income (Loss)	 33,006,774	 2.0

Beverage Department

	Dollars	% Share
Revenue		
Beverage Sales	567,624,466	50.0
Complimentary Beverage Sales	575,074,831	50.6
Contra Revenue (Complimentary Expense)	(6,605,372)	(0.6)
Total Revenue	1,136,093,925	100.0
 Cost of Sales	 189,638,504	 16.7
 Gross Margin	 946,455,421	 83.3

Departmental Expenses

Bad Debt Expense	260,363	0.0
Payroll - Taxes	21,350,687	1.9
Payroll - Employee Benefits	78,054,783	6.9
Payroll - Officers	274,488	0.0
Payroll - Other Employees	170,390,200	15.0
Other Departmental Expenses	79,720,277	7.0
Total Departmental Expenses	350,050,798	30.8
 Departmental Income (Loss)	 596,404,623	 52.5

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 3 - Detail of Selected Groups
 Statewide - Casinos with rooms facilities , Gaming Revenue of \$1,000,000 and over

Amounts represent 123 Licensees.

Combined income Statement - Detail

Other Income	Dollars	% Share
Revenue		
Other Operating and Non-Operating Income	1,498,432,602	96.8
Other Complimentary Items	67,238,672	4.3
Contra Revenue (Complimentary Expense)	(17,963,621)	(1.2)
Total Revenue	1,547,707,653	100.0
 Cost of Sales	 190,695,231	 12.3
 Gross Margin	 1,357,012,422	 87.7
 Departmental Expenses		
Bad Debt Expense	(896,633)	(0.1)
Payroll - Taxes	16,220,867	1.0
Payroll - Employee Benefits	37,538,047	2.4
Payroll - Officers	2,442,444	0.2
Payroll - Other Employees	176,424,465	11.4
Other Departmental Expenses	202,807,645	13.1
Total Departmental Expenses	434,536,835	28.1
 Departmental Income (Loss)	 922,475,587	 59.6

Average Number of Employees

Casino Department	26,299
Rooms Department	19,709
Food Department	23,602
Beverage Department	7,384
G & A Department	19,913
Other Departments	6,731
Total	103,638

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 3 - Detail of Selected Groups
 Statewide - Casinos with rooms facilities , Gaming Revenue of \$1,000,000 and over

Amounts represent 123 Licensees.

Rate of Room Occupancy

Month	Available Rooms	Rooms Occupied	% of Occupancy
July	3,813,205	1,657,875	43.5
August	3,798,635	1,736,491	45.7
September	3,819,044	1,862,638	48.8
October	4,034,303	2,000,469	49.6
November	3,826,705	1,595,973	41.7
December	3,780,587	1,353,523	35.8
January	3,732,459	1,398,298	37.5
February	3,451,742	1,644,593	47.6
March	3,971,066	2,391,577	60.2
April	3,942,904	2,699,576	68.5
May	4,103,394	3,001,834	73.2
June	4,011,847	3,213,424	80.1
Total	46,285,891	24,556,271	53.1

Per Room Per Day Statistics

	Dollars
Average Table Revenue (Includes Keno and Bingo) Per Room Per Day	94.43
Average Slot Revenue Per Room Per Day	281.66
Average Food Sales Per Room Per Day	67.03
Average Beverage Sales Per Room Per Day	46.53
Average Rooms Department Payroll Per Room Per Day	39.64
Average Room Rate Per Day	130.54

Gaming Revenue Per Square Foot of Floor Space

	# Casinos	Average Sq Ft	Revenue/Sq Ft
Table Games (Includes Keno and Bingo)	101	11,959	1,920
Slots	123	42,090	1,336
Race and Sports	43	5,538	827
Card Games (poker, pan, etc.)	32	2,910	1,037
Total	123	54,604	1,419

Ratios

	Percent
Total Current Assets to Total Current Liabilities	133.61
Total Capital to Total Liabilities	45.06
Total Capital to Total Current Liabilities	182.13
Total Current Liabilities to Total Liabilities	24.74
Total Contra Revenue (Complimentary Expense) to Gaming Revenue*	23.02
Music and Entertainment Expense to Gaming Revenue	0.10
Total Revenue to Average Total Assets	20.26
Total Revenue less Comp Sales to Average Total Assets	17.81
Return on Invested Capital**	1.56
Return on Average Assets***	1.31

*Gaming revenue is equal to total gaming revenue before Contra Revenue (Complimentary Expense)

**Return on invested capital is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the total of average total assets less average current liabilities.

***Return on Average Assets is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the average total assets.

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 3 - Detail of Selected Groups
Statewide - Casinos with rooms facilities , Gaming Revenue of \$1,000,000 to \$12,000,000

Amounts represent 31 Licensees.

Combined Balance Sheet

			Dollars	% Share
Assets				
Current Assets				
Cash			80,227,233	15.3
Receivables	Total	Allowance		
Casino	4,656,061	775,008	3,881,053	0.7
Trade	60,993,721	124,013	60,869,708	11.6
Sundry	829,639	0	829,639	0.2
Notes	4,109,327	0	4,109,327	0.8
Prepaid Expenses			8,697,892	1.7
Other Current Assets			(1,530,421)	(0.3)
Total Current Assets			157,084,431	29.9
Fixed Assets				
	Cost	Depecciation		
Land	75,170,626		75,170,626	14.3
Land Improvements	5,288,228	5,662,950	(374,722)	(0.1)
Building & Improvements	177,629,944	49,142,360	128,487,584	24.5
Furniture & Equipment	152,181,024	98,861,808	53,319,216	10.2
Leasehold Improvements	26,366,632	15,061,493	11,305,139	2.2
Construction in Progress	8,544,353		8,544,353	1.6
Total Fixed Assets			276,452,196	52.7
Other Assets			90,959,277	17.3
Total Assets			524,495,904	100.0
Liabilities and Capital				
Liabilities				
Current Liabilities				
Accounts Payable - Trade			8,514,747	1.6
Accounts Payable - Other			78,771,178	15.0
Current Portion of long Term Debt			8,142,041	1.6
Accrued Expenses			47,952,639	9.1
Other Current Liabilities			34,058,771	6.5
Total Current Liabilities			177,439,376	33.8
Long Term Debt				
	Total Owing	Current Portion		
Mortgages	135,639,684	788,876	134,850,808	25.7
Debentures & Bonds	0	0	0	0.0
Notes	19,595,050	4,320,998	15,274,052	2.9
Contracts	1,324,406	693,826	630,580	0.1
Other	171,301,095	2,338,341	168,962,754	32.2
Total Long Term Debt			319,718,194	61.0
Other Liabilities			31,205,761	5.9
Total Liabilities			528,363,331	100.7
Capital				
Owners Capital Accounts (other than corporations)			139,925,001	26.7
Capital Stock and Other Capital (for corporations)			(4,448,228)	(0.8)
Retained Earnings			(139,344,200)	(26.6)
Total Capital			(3,867,427)	(0.7)
Total Liabilities and Capital			524,495,904	100.0

Average Assets	Upper Quartile	Median	Lower Quartile
16,919,222	17,027,878	7,162,519	3,956,592

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 3 - Detail of Selected Groups
 Statewide - Casinos with rooms facilities , Gaming Revenue of \$1,000,000 to \$12,000,000

Amounts represent 31 Licensees.

Combined Income Statement - Summary

	Dollars	% Share
Revenue		
Gaming	154,065,646	52.9
Rooms	47,283,021	16.2
Food	30,899,141	10.6
Beverage	17,576,768	6.0
Other	41,559,817	14.3
Total Revenue	291,384,393	100.0
Cost of Sales	37,863,093	13.0
Gross Margin	253,521,300	87.0
Departmental Expenses	113,123,800	38.8
Departmental Income	140,397,500	48.2
General & Administrative Expenses		
Advertising & Promotion	7,061,160	2.4
Bad Debt Expense	39,715	0.0
Depreciation - Buildings	7,516,698	2.6
Depreciation & Amortization - Other	9,171,417	3.1
Energy Expense (e.g. electricity, gas, oil)	7,668,245	2.6
Equipment Rental or Lease	955,886	0.3
Interest Expense	22,640,188	7.8
Music & Entertainment	131,735	0.0
Payroll - Taxes	2,065,373	0.7
Payroll - Employee Benefits	4,047,828	1.4
Payroll - Officers	1,486,840	0.5
Payroll - Other Employees	20,847,613	7.2
Rent of Premises	13,718,182	4.7
Taxes - Real Estate	3,127,692	1.1
Taxes & Licenses - Other	1,207,130	0.4
Utilities (other than energy expense items)	2,514,260	0.9
Other G & A	44,991,601	15.4
Total General & Administrative Expenses	149,191,563	51.2
Net Income (Loss) before Fed Income Taxes and Extraordinary Items	(8,794,063)	(3.0)

Average Revenue	Upper Quartile	Median	Lower Quartile
9,399,497	11,393,958	7,734,445	4,711,366

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 3 - Detail of Selected Groups
Statewide - Casinos with rooms facilities , Gaming Revenue of \$1,000,000 to \$12,000,000

Amounts represent 31 Licensees.

Combined income Statement - Detail

Casino Department

	Dollars	% Share
Revenue		
Table Games (Includes Keno and Bingo)	8,617,540	5.6
Slot Machines	157,060,501	101.9
Card Games (poker, pan, etc.)	3,965	0.0
Race Book	0	0.0
Sports Book	842,216	0.5
Contra Revenue (Complimentary Expense)	(12,458,576)	(8.1)
Total Revenue	154,065,646	100.0

Departmental Expenses

Bad Debt Expense	3,125	0.0
Commisions	1,538,668	1.0
Gaming Taxes and Licenses	11,749,899	7.6
Preferred Guest Expenses (exclusive of complimentaries)	2,283,827	1.5
Payroll - Taxes	1,805,476	1.2
Payroll - Employee Benefits	2,015,627	1.3
Payroll - Officers	342,809	0.2
Payroll - Other Employees	15,474,871	10.0
Race Wire Fees	0	0.0
Other Departmental Expenses	16,996,404	11.0
Total Departmental Expenses	52,210,706	33.9
Departmental Income (Loss)	101,854,940	66.1

Rooms Department

	Dollars	% Share
Revenue		
Room Sales	46,348,508	98.0
Complimentary Room Sales	1,235,723	2.6
Contra Revenue (Complimentary Expense)	(301,210)	(0.6)
Total Revenue	47,283,021	100.0

Departmental Expenses

Bad Debt Expense	33,031	0.1
Payroll - Taxes	1,363,623	2.9
Payroll - Employee Benefits	1,917,324	4.1
Payroll - Officers	435,510	0.9
Payroll - Other Employees	13,225,429	28.0
Other Departmental Expenses	11,399,352	24.1
Total Departmental Expenses	28,374,269	60.0
Departmental Income (Loss)	18,908,752	40.0

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 3 - Detail of Selected Groups
Statewide - Casinos with rooms facilities , Gaming Revenue of \$1,000,000 to \$12,000,000

Amounts represent 31 Licensees.

Combined income Statement - Detail

Food Department

	Dollars	% Share
Revenue		
Food Sales	26,915,146	87.1
Complimentary Food Sales	4,087,555	13.2
Contra Revenue (Complimentary Expense)	(103,560)	(0.3)
Total Revenue	30,899,141	100.0

Cost of Sales	12,317,011	39.9
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Gross Margin	18,582,130	60.1
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Departmental Expenses

Bad Debt Expense	664	0.0
Payroll - Taxes	1,540,162	5.0
Payroll - Employee Benefits	3,237,907	10.5
Payroll - Officers	367,675	1.2
Payroll - Other Employees	13,957,390	45.2
Other Departmental Expenses	4,123,814	13.3
Total Departmental Expenses	23,227,612	75.2

Departmental Income (Loss)	(4,645,482)	(15.0)
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Beverage Department

	Dollars	% Share
Revenue		
Beverage Sales	8,913,184	50.7
Complimentary Beverage Sales	9,004,144	51.2
Contra Revenue (Complimentary Expense)	(340,560)	(1.9)
Total Revenue	17,576,768	100.0

Cost of Sales	5,284,364	30.1
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Gross Margin	12,292,404	69.9
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Departmental Expenses

Bad Debt Expense	0	0.0
Payroll - Taxes	325,132	1.8
Payroll - Employee Benefits	439,323	2.5
Payroll - Officers	18,260	0.1
Payroll - Other Employees	2,712,979	15.4
Other Departmental Expenses	899,629	5.1
Total Departmental Expenses	4,395,323	25.0

Departmental Income (Loss)	7,897,081	44.9
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Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 3 - Detail of Selected Groups
 Statewide - Casinos with rooms facilities , Gaming Revenue of \$1,000,000 to \$12,000,000

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Combined income Statement - Detail

Other Income	Dollars	% Share
Revenue		
Other Operating and Non-Operating Income	43,366,714	104.3
Other Complimentary Items	224,101	0.5
Contra Revenue (Complimentary Expense)	(2,030,998)	(4.9)
Total Revenue	41,559,817	100.0
 Cost of Sales	 20,261,718	 48.8
 Gross Margin	 21,298,099	 51.2
 Departmental Expenses		
Bad Debt Expense	0	0.0
Payroll - Taxes	214,620	0.5
Payroll - Employee Benefits	208,645	0.5
Payroll - Officers	0	0.0
Payroll - Other Employees	2,449,840	5.9
Other Departmental Expenses	2,042,785	4.9
Total Departmental Expenses	4,915,890	11.8
 Departmental Income (Loss)	 16,382,209	 39.4

Average Number of Employees

Casino Department	822
Rooms Department	696
Food Department	829
Beverage Department	260
G & A Department	482
Other Departments	118
Total	3,207

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 3 - Detail of Selected Groups
 Statewide - Casinos with rooms facilities , Gaming Revenue of \$1,000,000 to \$12,000,000

Amounts represent 31 Licensees.

Rate of Room Occupancy

Month	Available Rooms	Rooms Occupied	% of Occupancy
July	104,414	56,927	54.5
August	104,960	56,402	53.7
September	123,382	60,316	48.9
October	132,031	67,369	51.0
November	127,254	52,977	41.6
December	122,281	41,171	33.7
January	124,025	43,090	34.7
February	113,599	47,493	41.8
March	125,171	65,861	52.6
April	128,056	75,672	59.1
May	135,085	81,353	60.2
June	128,634	83,217	64.7
Total	<u>1,468,892</u>	<u>731,848</u>	<u>49.8</u>

Per Room Per Day Statistics

	Dollars
Average Table Revenue (Includes Keno and Bingo) Per Room Per Day	11.78
Average Slot Revenue Per Room Per Day	214.61
Average Food Sales Per Room Per Day	42.36
Average Beverage Sales Per Room Per Day	24.48
Average Rooms Department Payroll Per Room Per Day	23.15
Average Room Rate Per Day	65.02

Gaming Revenue Per Square Foot of Floor Space

	# Casinos	Average Sq Ft	Revenue/Sq Ft
Table Games (Includes Keno and Bingo)	12	4,128	174
Slots	31	10,358	489
Race and Sports	1	250	3,369
Card Games (poker, pan, etc.)	2	343	6
Total	31	11,986	448

Ratios

	Percent
Total Current Assets to Total Current Liabilities	88.53
Total Capital to Total Liabilities	(0.73)
Total Capital to Total Current Liabilities	(2.18)
Total Current Liabilities to Total Liabilities	33.58
Total Contra Revenue (Complimentary Expense) to Gaming Revenue*	9.15
Music and Entertainment Expense to Gaming Revenue	0.09
Total Revenue to Average Total Assets	53.04
Total Revenue less Comp Sales to Average Total Assets	50.39
Return on Invested Capital**	3.70
Return on Average Assets***	2.52

*Gaming revenue is equal to total gaming revenue before Contra Revenue (Complimentary Expense)

**Return on invested capital is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the total of average total assets less average current liabilities.

***Return on Average Assets is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the average total assets.

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 3 - Detail of Selected Groups
Statewide - Casinos with rooms facilities , Gaming Revenue of \$12,000,000 to \$36,000,000

Amounts represent 24 Licensees.

Combined Balance Sheet

			Dollars	% Share
Assets				
Current Assets				
Cash			225,908,491	6.6
Receivables	Total	Allowance		
Casino	6,671,634	2,418,954	4,252,680	0.1
Trade	17,430,033	1,874,789	15,555,244	0.5
Sundry	26,258,025	715,977	25,542,048	0.7
Notes	4,667,572	0	4,667,572	0.1
Prepaid Expenses			34,151,405	1.0
Other Current Assets			1,768,198,534	51.9
Total Current Assets			2,078,275,974	61.0
Fixed Assets				
	Cost	Depecciation		
Land	225,199,428		225,199,428	6.6
Land Improvements	8,107,501	6,225,487	1,882,014	0.1
Building & Improvements	857,982,088	195,595,962	662,386,126	19.4
Furniture & Equipment	425,390,214	300,445,661	124,944,553	3.7
Leasehold Improvements	47,530,826	11,971,843	35,558,983	1.0
Construction in Progress	86,582,010		86,582,010	2.5
Total Fixed Assets			1,136,553,114	33.4
Other Assets			191,253,740	5.6
Total Assets			3,406,082,828	100.0
Liabilities and Capital				
Liabilities				
Current Liabilities				
Accounts Payable - Trade			37,178,976	1.1
Accounts Payable - Other			19,257,841	0.6
Current Portion of long Term Debt			130,976,902	3.8
Accrued Expenses			95,687,975	2.8
Other Current Liabilities			149,287,602	4.4
Total Current Liabilities			432,389,296	12.7
Long Term Debt				
	Total Owning	Current Portion		
Mortgages	122,000,000	111,200,000	10,800,000	0.3
Debentures & Bonds	23,200,000	0	23,200,000	0.7
Notes	79,690,484	10,100,670	69,589,814	2.0
Contracts	2,221,138	2,221,138	0	0.0
Other	897,751,721	7,455,094	890,296,627	26.1
Total Long Term Debt			993,886,441	29.2
Other Liabilities			181,252,710	5.3
Total Liabilities			1,607,528,447	47.2
Capital				
Owners Capital Accounts (other than corporations)			294,623,511	8.6
Capital Stock and Other Capital (for corporations)			1,601,628,449	47.0
Retained Earnings			(97,697,579)	(2.9)
Total Capital			1,798,554,381	52.8
Total Liabilities and Capital			3,406,082,828	100.0

Average Assets	Upper Quartile	Median	Lower Quartile
141,920,117	76,701,714	38,769,437	21,487,724

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 3 - Detail of Selected Groups
 Statewide - Casinos with rooms facilities , Gaming Revenue of \$12,000,000 to \$36,000,000

Amounts represent 24 Licensees.

Combined Income Statement - Summary	<u>Dollars</u>	<u>% Share</u>
Revenue		
Gaming	475,684,480	50.7
Rooms	174,424,743	18.6
Food	73,123,989	7.8
Beverage	69,521,272	7.4
Other	145,989,079	15.6
Total Revenue	<u>938,743,563</u>	<u>100.0</u>
Cost of Sales	70,655,326	7.5
Gross Margin	868,088,237	92.5
Departmental Expenses	363,533,671	38.7
Departmental Income	504,554,566	53.7
General & Administrative Expenses		
Advertising & Promotion	13,261,742	1.4
Bad Debt Expense	2,164,386	0.2
Depreciation - Buildings	27,609,489	2.9
Depreciation & Amortization - Other	61,874,764	6.6
Energy Expense (e.g. electricity, gas, oil)	22,713,219	2.4
Equipment Rental or Lease	1,402,307	0.1
Interest Expense	81,233,794	8.7
Music & Entertainment	306,766	0.0
Payroll - Taxes	6,764,455	0.7
Payroll - Employee Benefits	21,927,708	2.3
Payroll - Officers	543,077	0.1
Payroll - Other Employees	82,400,558	8.8
Rent of Premises	64,304,532	6.9
Taxes - Real Estate	12,847,628	1.4
Taxes & Licenses - Other	2,620,949	0.3
Utilities (other than energy expense items)	11,867,880	1.3
Other G & A	157,723,545	16.8
Total General & Administrative Expenses	<u>571,566,799</u>	<u>60.9</u>
Net Income (Loss) before Fed Income Taxes and Extraordinary Items	<u><u>(67,012,233)</u></u>	<u><u>(7.1)</u></u>

<u>Average Revenue</u>	<u>Upper Quartile</u>	<u>Median</u>	<u>Lower Quartile</u>
39,114,315	41,811,693	34,883,294	23,795,230

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 3 - Detail of Selected Groups
Statewide - Casinos with rooms facilities , Gaming Revenue of \$12,000,000 to \$36,000,000

Amounts represent 24 Licensees.

Combined income Statement - Detail

Casino Department

	Dollars	% Share
Revenue		
Table Games (Includes Keno and Bingo)	83,608,621	17.6
Slot Machines	490,499,411	103.1
Card Games (poker, pan, etc.)	975,820	0.2
Race Book	386,887	0.1
Sports Book	8,428,653	1.8
Contra Revenue (Complimentary Expense)	(108,214,912)	(22.7)
Total Revenue	475,684,480	100.0

Departmental Expenses

Bad Debt Expense	(1,191,197)	(0.3)
Commissions	8,854,962	1.9
Gaming Taxes and Licenses	45,342,907	9.5
Preferred Guest Expenses (exclusive of complimentaries)	9,740,018	2.0
Payroll - Taxes	8,124,854	1.7
Payroll - Employee Benefits	15,245,970	3.2
Payroll - Officers	0	0.0
Payroll - Other Employees	60,669,045	12.8
Race Wire Fees	119,233	0.0
Other Departmental Expenses	39,884,348	8.4
Total Departmental Expenses	186,790,140	39.3
 Departmental Income (Loss)	 288,894,340	 60.7

Rooms Department

	Dollars	% Share
Revenue		
Room Sales	143,962,255	82.5
Complimentary Room Sales	35,240,040	20.2
Contra Revenue (Complimentary Expense)	(4,777,552)	(2.7)
Total Revenue	174,424,743	100.0

Departmental Expenses

Bad Debt Expense	764,298	0.4
Payroll - Taxes	3,837,614	2.2
Payroll - Employee Benefits	11,717,158	6.7
Payroll - Officers	0	0.0
Payroll - Other Employees	34,884,262	20.0
Other Departmental Expenses	27,755,546	15.9
Total Departmental Expenses	78,958,878	45.3
 Departmental Income (Loss)	 95,465,865	 54.7

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 3 - Detail of Selected Groups
Statewide - Casinos with rooms facilities , Gaming Revenue of \$12,000,000 to \$36,000,000

Amounts represent 24 Licensees.

Combined income Statement - Detail

Food Department

	Dollars	% Share
Revenue		
Food Sales	56,681,002	77.5
Complimentary Food Sales	18,349,272	25.1
Contra Revenue (Complimentary Expense)	(1,906,285)	(2.6)
Total Revenue	73,123,989	100.0

Cost of Sales	26,680,890	36.5
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Gross Margin	46,443,099	63.5
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Departmental Expenses

Bad Debt Expense	245,137	0.3
Payroll - Taxes	3,264,977	4.5
Payroll - Employee Benefits	8,117,237	11.1
Payroll - Officers	0	0.0
Payroll - Other Employees	31,774,814	43.5
Other Departmental Expenses	8,165,128	11.2
Total Departmental Expenses	51,567,293	70.5

Departmental Income (Loss)	(5,124,194)	(7.0)
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Beverage Department

	Dollars	% Share
Revenue		
Beverage Sales	34,701,344	49.9
Complimentary Beverage Sales	36,205,594	52.1
Contra Revenue (Complimentary Expense)	(1,385,666)	(2.0)
Total Revenue	69,521,272	100.0

Cost of Sales	15,678,013	22.6
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Gross Margin	53,843,259	77.4
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Departmental Expenses

Bad Debt Expense	4,754	0.0
Payroll - Taxes	1,317,536	1.9
Payroll - Employee Benefits	4,563,260	6.6
Payroll - Officers	0	0.0
Payroll - Other Employees	10,496,954	15.1
Other Departmental Expenses	3,814,370	5.5
Total Departmental Expenses	20,196,874	29.1

Departmental Income (Loss)	33,646,385	48.4
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Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 3 - Detail of Selected Groups
 Statewide - Casinos with rooms facilities , Gaming Revenue of \$12,000,000 to \$36,000,000

Amounts represent 24 Licensees.

Combined income Statement - Detail

Other Income	Dollars	% Share
Revenue		
Other Operating and Non-Operating Income	149,257,321	102.2
Other Complimentary Items	3,430,388	2.3
Contra Revenue (Complimentary Expense)	(6,698,630)	(4.6)
Total Revenue	145,989,079	100.0
 Cost of Sales	 28,296,423	 19.4
 Gross Margin	 117,692,656	 80.6
 Departmental Expenses		
Bad Debt Expense	18,135	0.0
Payroll - Taxes	914,545	0.6
Payroll - Employee Benefits	1,744,778	1.2
Payroll - Officers	0	0.0
Payroll - Other Employees	9,124,866	6.3
Other Departmental Expenses	14,218,162	9.7
Total Departmental Expenses	26,020,486	17.8
 Departmental Income (Loss)	 91,672,170	 62.8

Average Number of Employees

Casino Department	2,730
Rooms Department	1,552
Food Department	2,012
Beverage Department	714
G & A Department	1,677
Other Departments	452
Total	9,137

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021

Section 3 - Detail of Selected Groups

Statewide - Casinos with rooms facilities , Gaming Revenue of \$12,000,000 to \$36,000,000

Amounts represent 24 Licensees.

Rate of Room Occupancy

Month	Available Rooms	Rooms Occupied	% of Occupancy
July	338,674	123,220	36.4
August	336,344	130,171	38.7
September	331,489	130,139	39.3
October	341,972	131,586	38.5
November	331,822	102,369	30.9
December	341,453	98,887	29.0
January	328,441	116,057	35.3
February	313,691	137,195	43.7
March	356,313	177,578	49.8
April	351,037	203,384	57.9
May	365,984	238,516	65.2
June	360,312	259,389	72.0
Total	4,097,532	1,848,491	45.1

Per Room Per Day Statistics

	Dollars
Average Table Revenue (Includes Keno and Bingo) Per Room Per Day	45.23
Average Slot Revenue Per Room Per Day	265.35
Average Food Sales Per Room Per Day	40.59
Average Beverage Sales Per Room Per Day	38.36
Average Rooms Department Payroll Per Room Per Day	27.29
Average Room Rate Per Day	96.95

Gaming Revenue Per Square Foot of Floor Space

	# Casinos	Average Sq Ft	Revenue/Sq Ft
Table Games (Includes Keno and Bingo)	22	7,880	482
Slots	24	30,043	680
Race and Sports	3	1,120	2,624
Card Games (poker, pan, etc.)	5	1,005	194
Total	24	37,616	647

Ratios

	Percent
Total Current Assets to Total Current Liabilities	480.65
Total Capital to Total Liabilities	111.88
Total Capital to Total Current Liabilities	415.96
Total Current Liabilities to Total Liabilities	26.90
Total Contra Revenue (Complimentary Expense) to Gaming Revenue*	21.06
Music and Entertainment Expense to Gaming Revenue	0.06
Total Revenue to Average Total Assets	33.66
Total Revenue less Comp Sales to Average Total Assets	30.32
Return on Invested Capital**	0.61
Return on Average Assets***	0.51

*Gaming revenue is equal to total gaming revenue before Contra Revenue (Complimentary Expense)

**Return on invested capital is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the total of average total assets less average current liabilities.

***Return on Average Assets is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the average total assets.

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 3 - Detail of Selected Groups
Statewide - Casinos with rooms facilities , Gaming Revenue of \$36,000,000 to \$72,000,000

Amounts represent 24 Licensees.

Combined Balance Sheet

			Dollars	% Share
Assets				
Current Assets				
Cash			284,436,518	5.2
Receivables	Total	Allowance		
Casino	7,112,279	1,055,234	6,057,045	0.1
Trade	34,652,751	2,569,007	32,083,744	0.6
Sundry	100,585,207	49,018	100,536,189	1.8
Notes	0	0	0	0.0
Prepaid Expenses			58,750,009	1.1
Other Current Assets			310,204,502	5.7
Total Current Assets			792,068,007	14.4
Fixed Assets				
	Cost	Depeciation		
Land	553,301,132		553,301,132	10.1
Land Improvements	34,023,853	16,518,456	17,505,397	0.3
Building & Improvements	2,212,971,687	587,961,842	1,625,009,845	29.6
Furniture & Equipment	1,309,096,452	863,847,589	445,248,863	8.1
Leasehold Improvements	111,837,585	63,788,467	48,049,118	0.9
Construction in Progress	54,820,916		54,820,916	1.0
Total Fixed Assets			2,743,935,271	50.0
Other Assets			1,951,087,380	35.6
Total Assets			5,487,090,658	100.0
Liabilities and Capital				
Liabilities				
Current Liabilities				
Accounts Payable - Trade			41,813,661	0.8
Accounts Payable - Other			48,754,104	0.9
Current Portion of long Term Debt			16,446,078	0.3
Accrued Expenses			143,370,815	2.6
Other Current Liabilities			136,237,563	2.5
Total Current Liabilities			386,622,221	7.0
Long Term Debt				
	Total Owing	Current Portion		
Mortgages	0	0	0	0.0
Debentures & Bonds	0	0	0	0.0
Notes	963,121,864	6,603,790	956,518,074	17.4
Contracts	152,337,847	6,629,977	145,707,870	2.7
Other	783,920,150	3,212,311	780,707,839	14.2
Total Long Term Debt			1,882,933,783	34.3
Other Liabilities			1,240,820,268	22.6
Total Liabilities			3,510,376,272	64.0
Capital				
Owners Capital Accounts (other than corporations)			(524,270,834)	(9.6)
Capital Stock and Other Capital (for corporations)			1,415,633,209	25.8
Retained Earnings			1,085,352,011	19.8
Total Capital			1,976,714,386	36.0
Total Liabilities and Capital			5,487,090,658	100.0

Average Assets	Upper Quartile	Median	Lower Quartile
228,628,777	169,361,097	110,219,668	44,874,047

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 3 - Detail of Selected Groups
 Statewide - Casinos with rooms facilities , Gaming Revenue of \$36,000,000 to \$72,000,000

Amounts represent 24 Licensees.

Combined Income Statement - Summary	<u>Dollars</u>	<u>% Share</u>
Revenue		
Gaming	969,102,154	52.7
Rooms	348,561,181	19.0
Food	184,139,376	10.0
Beverage	158,290,046	8.6
Other	177,605,319	9.7
Total Revenue	<u>1,837,698,076</u>	<u>100.0</u>
Cost of Sales	125,476,891	6.8
Gross Margin	1,712,221,185	93.2
Departmental Expenses	710,068,346	38.6
Departmental Income	1,002,152,839	54.5
General & Administrative Expenses		
Advertising & Promotion	25,494,868	1.4
Bad Debt Expense	935,499	0.1
Depreciation - Buildings	66,803,842	3.6
Depreciation & Amortization - Other	184,183,988	10.0
Energy Expense (e.g. electricity, gas, oil)	33,559,060	1.8
Equipment Rental or Lease	1,612,799	0.1
Interest Expense	124,034,343	6.7
Music & Entertainment	602,575	0.0
Payroll - Taxes	13,033,185	0.7
Payroll - Employee Benefits	41,332,333	2.2
Payroll - Officers	10,941,809	0.6
Payroll - Other Employees	140,145,597	7.6
Rent of Premises	21,956,999	1.2
Taxes - Real Estate	16,841,732	0.9
Taxes & Licenses - Other	10,563,498	0.6
Utilities (other than energy expense items)	15,384,478	0.8
Other G & A	217,240,871	11.8
Total General & Administrative Expenses	<u>924,667,476</u>	<u>50.3</u>
Net Income (Loss) before Fed Income Taxes and Extraordinary Items	<u><u>77,485,363</u></u>	<u><u>4.2</u></u>

<u>Average Revenue</u>	<u>Upper Quartile</u>	<u>Median</u>	<u>Lower Quartile</u>
76,570,753	77,930,009	65,439,327	55,808,562

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 3 - Detail of Selected Groups
Statewide - Casinos with rooms facilities , Gaming Revenue of \$36,000,000 to \$72,000,000

Amounts represent 24 Licensees.

Combined income Statement - Detail

Casino Department

	Dollars	% Share
Revenue		
Table Games (Includes Keno and Bingo)	172,005,953	17.7
Slot Machines	1,022,658,791	105.5
Card Games (poker, pan, etc.)	1,413,340	0.1
Race Book	2,554,960	0.3
Sports Book	17,530,549	1.8
Contra Revenue (Complimentary Expense)	(247,061,439)	(25.5)
Total Revenue	969,102,154	100.0

Departmental Expenses

Bad Debt Expense	(364,993)	0.0
Commissions	19,426,315	2.0
Gaming Taxes and Licenses	92,632,626	9.6
Preferred Guest Expenses (exclusive of complimentaries)	4,624,426	0.5
Payroll - Taxes	13,420,466	1.4
Payroll - Employee Benefits	21,159,586	2.2
Payroll - Officers	2,769,007	0.3
Payroll - Other Employees	98,984,969	10.2
Race Wire Fees	501,983	0.1
Other Departmental Expenses	74,065,520	7.6
Total Departmental Expenses	327,219,905	33.8
 Departmental Income (Loss)	 641,882,249	 66.2

Rooms Department

	Dollars	% Share
Revenue		
Room Sales	268,347,734	77.0
Complimentary Room Sales	97,395,914	27.9
Contra Revenue (Complimentary Expense)	(17,182,467)	(4.9)
Total Revenue	348,561,181	100.0

Departmental Expenses

Bad Debt Expense	539,910	0.2
Payroll - Taxes	8,338,534	2.4
Payroll - Employee Benefits	26,521,081	7.6
Payroll - Officers	1,098,214	0.3
Payroll - Other Employees	78,942,263	22.6
Other Departmental Expenses	53,603,631	15.4
Total Departmental Expenses	169,043,633	48.5
 Departmental Income (Loss)	 179,517,548	 51.5

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 3 - Detail of Selected Groups
Statewide - Casinos with rooms facilities , Gaming Revenue of \$36,000,000 to \$72,000,000

Amounts represent 24 Licensees.

Combined income Statement - Detail

Food Department

	Dollars	% Share
Revenue		
Food Sales	148,182,625	80.5
Complimentary Food Sales	37,844,649	20.6
Contra Revenue (Complimentary Expense)	(1,887,898)	(1.0)
Total Revenue	184,139,376	100.0

Cost of Sales	64,932,325	35.3
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Gross Margin	119,207,051	64.7
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Departmental Expenses

Bad Debt Expense	30,409	0.0
Payroll - Taxes	8,222,279	4.5
Payroll - Employee Benefits	19,989,196	10.9
Payroll - Officers	683,752	0.4
Payroll - Other Employees	78,912,926	42.9
Other Departmental Expenses	19,059,756	10.4
Total Departmental Expenses	126,898,318	68.9

Departmental Income (Loss)	(7,691,267)	(4.2)
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Beverage Department

	Dollars	% Share
Revenue		
Beverage Sales	61,092,903	38.6
Complimentary Beverage Sales	97,722,304	61.7
Contra Revenue (Complimentary Expense)	(525,161)	(0.3)
Total Revenue	158,290,046	100.0

Cost of Sales	27,737,244	17.5
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Gross Margin	130,552,802	82.5
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Departmental Expenses

Bad Debt Expense	6,133	0.0
Payroll - Taxes	2,757,972	1.7
Payroll - Employee Benefits	9,654,351	6.1
Payroll - Officers	126,228	0.1
Payroll - Other Employees	22,182,874	14.0
Other Departmental Expenses	5,533,138	3.5
Total Departmental Expenses	40,260,696	25.4

Departmental Income (Loss)	90,292,106	57.0
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Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 3 - Detail of Selected Groups
 Statewide - Casinos with rooms facilities , Gaming Revenue of \$36,000,000 to \$72,000,000

Amounts represent 24 Licensees.

Combined income Statement - Detail

Other Income	<u>Dollars</u>	<u>% Share</u>
Revenue		
Other Operating and Non-Operating Income	169,707,059	95.6
Other Complimentary Items	9,151,728	5.2
Contra Revenue (Complimentary Expense)	<u>(1,253,468)</u>	<u>(0.7)</u>
Total Revenue	177,605,319	100.0
Cost of Sales	32,807,322	18.5
Gross Margin	144,797,997	81.5
Departmental Expenses		
Bad Debt Expense	112,461	0.1
Payroll - Taxes	1,891,224	1.1
Payroll - Employee Benefits	3,297,780	1.9
Payroll - Officers	518,827	0.3
Payroll - Other Employees	19,095,541	10.8
Other Departmental Expenses	<u>21,729,961</u>	<u>12.2</u>
Total Departmental Expenses	46,645,794	26.3
Departmental Income (Loss)	<u><u>98,152,203</u></u>	<u><u>55.3</u></u>

Average Number of Employees

Casino Department	3,487
Rooms Department	2,762
Food Department	2,963
Beverage Department	1,155
G & A Department	3,365
Other Departments	905
Total	<u><u>14,637</u></u>

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021

Section 3 - Detail of Selected Groups

Statewide - Casinos with rooms facilities , Gaming Revenue of \$36,000,000 to \$72,000,000

Amounts represent 24 Licensees.

Rate of Room Occupancy

Month	Available Rooms	Rooms Occupied	% of Occupancy
July	682,801	264,851	38.8
August	681,508	270,139	39.6
September	672,828	295,724	44.0
October	763,112	330,223	43.3
November	691,409	259,347	37.5
December	670,816	216,007	32.2
January	624,259	233,746	37.4
February	578,920	266,458	46.0
March	726,860	402,613	55.4
April	685,708	447,698	65.3
May	723,531	476,768	65.9
June	722,641	521,490	72.2
Total	8,224,393	3,985,064	48.5

Per Room Per Day Statistics

	Dollars
Average Table Revenue (Includes Keno and Bingo) Per Room Per Day	43.16
Average Slot Revenue Per Room Per Day	256.62
Average Food Sales Per Room Per Day	46.68
Average Beverage Sales Per Room Per Day	39.85
Average Rooms Department Payroll Per Room Per Day	28.83
Average Room Rate Per Day	91.78

Gaming Revenue Per Square Foot of Floor Space

	# Casinos	Average Sq Ft	Revenue/Sq Ft
Table Games (Includes Keno and Bingo)	23	6,541	1,143
Slots	24	35,561	1,198
Race and Sports	12	2,884	580
Card Games (poker, pan, etc.)	3	979	481
Total	24	43,394	1,168

Ratios

	Percent
Total Current Assets to Total Current Liabilities	204.87
Total Capital to Total Liabilities	56.31
Total Capital to Total Current Liabilities	511.28
Total Current Liabilities to Total Liabilities	11.01
Total Contra Revenue (Complimentary Expense) to Gaming Revenue*	22.03
Music and Entertainment Expense to Gaming Revenue	0.06
Total Revenue to Average Total Assets	35.65
Total Revenue less Comp Sales to Average Total Assets	30.95
Return on Invested Capital**	4.22
Return on Average Assets***	3.91

*Gaming revenue is equal to total gaming revenue before Contra Revenue (Complimentary Expense)

**Return on invested capital is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the total of average total assets less average current liabilities.

***Return on Average Assets is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the average total assets.

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 3 - Detail of Selected Groups
Statewide - Casinos with rooms facilities , Gaming Revenue of \$72,000,000 and over

Amounts represent 44 Licensees.

Combined Balance Sheet

			Dollars	% Share
Assets				
Current Assets				
Cash			2,074,556,237	3.6
Receivables	Total	Allowance		
Casino	691,928,196	317,280,834	374,647,362	0.6
Trade	231,149,725	14,776,772	216,372,953	0.4
Sundry	359,189,277	3,783,816	355,405,461	0.6
Notes	60,122,306	0	60,122,306	0.1
Prepaid Expenses			285,293,874	0.5
Other Current Assets			9,048,420,828	15.5
Total Current Assets			12,414,819,021	21.3
Fixed Assets				
	Cost	Depeciation		
Land	3,989,444,376		3,989,444,376	6.8
Land Improvements	1,007,202,932	556,060,999	451,141,933	0.8
Building & Improvements	24,019,676,200	7,729,085,843	16,290,590,357	27.9
Furniture & Equipment	8,985,501,368	6,186,101,706	2,799,399,662	4.8
Leasehold Improvements	12,235,824	8,002,965	4,232,859	0.0
Construction in Progress	418,367,527		418,367,527	0.7
Total Fixed Assets			23,953,176,714	41.1
Other Assets			21,974,344,286	37.7
Total Assets			58,342,340,021	100.0
Liabilities and Capital				
Liabilities				
Current Liabilities				
Accounts Payable - Trade			246,935,065	0.4
Accounts Payable - Other			5,969,650,188	10.2
Current Portion of long Term Debt			103,007,404	0.2
Accrued Expenses			659,038,181	1.1
Other Current Liabilities			3,582,594,548	6.1
Total Current Liabilities			10,561,225,386	18.1
Long Term Debt				
	Total Owning	Current Portion		
Mortgages	1,560,551,667	8,663,000	1,551,888,667	2.7
Debentures & Bonds	79,247,175	2,095,000	77,152,175	0.1
Notes	3,857,401,259	3,960,323	3,853,440,936	6.6
Contracts	5,458,397,953	38,015,936	5,420,382,017	9.3
Other	7,973,343,290	50,273,145	7,923,070,145	13.6
Total Long Term Debt			18,825,933,940	32.3
Other Liabilities			11,676,750,247	20.0
Total Liabilities			41,063,909,573	70.4
Capital				
Owners Capital Accounts (other than corporations)			(2,583,129,273)	(4.4)
Capital Stock and Other Capital (for corporations)			4,508,523,990	7.7
Retained Earnings			15,353,035,731	26.3
Total Capital			17,278,430,448	29.6
Total Liabilities and Capital			58,342,340,021	100.0

Average Assets	Upper Quartile	Median	Lower Quartile
1,325,962,273	1,743,080,253	664,525,048	346,244,887

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 3 - Detail of Selected Groups
 Statewide - Casinos with rooms facilities , Gaming Revenue of \$72,000,000 and over

Amounts represent 44 Licensees.

Combined Income Statement - Summary

	Dollars	% Share
Revenue		
Gaming	5,840,611,661	49.4
Rooms	2,578,745,529	21.8
Food	1,334,278,701	11.3
Beverage	890,705,839	7.5
Other	1,182,553,438	10.0
Total Revenue	11,826,895,168	100.0
Cost of Sales	620,805,942	5.2
Gross Margin	11,206,089,226	94.8
Departmental Expenses	4,703,724,789	39.8
Departmental Income	6,502,364,437	55.0
General & Administrative Expenses		
Advertising & Promotion	117,118,342	1.0
Bad Debt Expense	4,832,944	0.0
Depreciation - Buildings	550,431,644	4.7
Depreciation & Amortization - Other	1,081,079,369	9.1
Energy Expense (e.g. electricity, gas, oil)	161,403,309	1.4
Equipment Rental or Lease	37,299,570	0.3
Interest Expense	1,339,666,261	11.3
Music & Entertainment	6,277,186	0.1
Payroll - Taxes	66,491,273	0.6
Payroll - Employee Benefits	258,456,669	2.2
Payroll - Officers	27,797,836	0.2
Payroll - Other Employees	815,020,559	6.9
Rent of Premises	36,051,444	0.3
Taxes - Real Estate	143,607,761	1.2
Taxes & Licenses - Other	86,369,082	0.7
Utilities (other than energy expense items)	78,918,497	0.7
Other G & A	2,299,256,352	19.4
Total General & Administrative Expenses	7,110,078,098	60.1
Net Income (Loss) before Fed Income Taxes and Extraordinary Items	(607,713,661)	(5.1)

Average Revenue	Upper Quartile	Median	Lower Quartile
268,793,072	277,160,718	185,721,457	131,433,115

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 3 - Detail of Selected Groups
Statewide - Casinos with rooms facilities , Gaming Revenue of \$72,000,000 and over

Amounts represent 44 Licensees.

Combined income Statement - Detail

Casino Department

	Dollars	% Share
Revenue		
Table Games (Includes Keno and Bingo)	2,054,633,456	35.2
Slot Machines	5,246,223,207	89.8
Card Games (poker, pan, etc.)	94,144,653	1.6
Race Book	26,825,656	0.5
Sports Book	140,311,309	2.4
Contra Revenue (Complimentary Expense)	(1,721,526,620)	(29.5)
Total Revenue	5,840,611,661	100.0

Departmental Expenses

Bad Debt Expense	43,762,819	0.7
Commisions	19,671,064	0.3
Gaming Taxes and Licenses	566,534,964	9.7
Preferred Guest Expenses (exclusive of complimentaries)	82,853,554	1.4
Payroll - Taxes	94,745,586	1.6
Payroll - Employee Benefits	177,110,600	3.0
Payroll - Officers	16,310,370	0.3
Payroll - Other Employees	659,146,570	11.3
Race Wire Fees	2,257,215	0.0
Other Departmental Expenses	395,162,562	6.8
Total Departmental Expenses	2,057,555,304	35.2
 Departmental Income (Loss)	 3,783,056,357	 64.8

Rooms Department

	Dollars	% Share
Revenue		
Room Sales	1,902,442,754	73.8
Complimentary Room Sales	710,584,232	27.6
Contra Revenue (Complimentary Expense)	(34,281,457)	(1.3)
Total Revenue	2,578,745,529	100.0

Departmental Expenses

Bad Debt Expense	5,741,467	0.2
Payroll - Taxes	49,231,904	1.9
Payroll - Employee Benefits	209,755,078	8.1
Payroll - Officers	3,067,500	0.1
Payroll - Other Employees	528,970,059	20.5
Other Departmental Expenses	293,977,214	11.4
Total Departmental Expenses	1,090,743,222	42.3
 Departmental Income (Loss)	 1,488,002,307	 57.7

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 3 - Detail of Selected Groups
Statewide - Casinos with rooms facilities , Gaming Revenue of \$72,000,000 and over

Amounts represent 44 Licensees.

Combined income Statement - Detail

Food Department

	Dollars	% Share
Revenue		
Food Sales	1,103,918,925	82.7
Complimentary Food Sales	250,032,694	18.7
Contra Revenue (Complimentary Expense)	(19,672,918)	(1.5)
Total Revenue	1,334,278,701	100.0

Cost of Sales	370,537,291	27.8
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Gross Margin	963,741,410	72.2
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Departmental Expenses

Bad Debt Expense	985,423	0.1
Payroll - Taxes	49,311,483	3.7
Payroll - Employee Benefits	187,879,765	14.1
Payroll - Officers	9,370,744	0.7
Payroll - Other Employees	521,775,870	39.1
Other Departmental Expenses	143,950,408	10.8
Total Departmental Expenses	913,273,693	68.4

Departmental Income (Loss)	50,467,717	3.8
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Beverage Department

	Dollars	% Share
Revenue		
Beverage Sales	462,917,035	52.0
Complimentary Beverage Sales	432,142,789	48.5
Contra Revenue (Complimentary Expense)	(4,353,985)	(0.5)
Total Revenue	890,705,839	100.0

Cost of Sales	140,938,883	15.8
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Gross Margin	749,766,956	84.2
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Departmental Expenses

Bad Debt Expense	249,476	0.0
Payroll - Taxes	16,950,047	1.9
Payroll - Employee Benefits	63,397,849	7.1
Payroll - Officers	130,000	0.0
Payroll - Other Employees	134,997,393	15.2
Other Departmental Expenses	69,473,140	7.8
Total Departmental Expenses	285,197,905	32.0

Departmental Income (Loss)	464,569,051	52.2
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Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 3 - Detail of Selected Groups
 Statewide - Casinos with rooms facilities , Gaming Revenue of \$72,000,000 and over

Amounts represent 44 Licensees.

Combined income Statement - Detail

Other Income	Dollars	% Share
Revenue		
Other Operating and Non-Operating Income	1,136,101,508	96.1
Other Complimentary Items	54,432,455	4.6
Contra Revenue (Complimentary Expense)	(7,980,525)	(0.7)
Total Revenue	1,182,553,438	100.0
 Cost of Sales	 109,329,768	 9.2
 Gross Margin	 1,073,223,670	 90.8
 Departmental Expenses		
Bad Debt Expense	(1,027,229)	(0.1)
Payroll - Taxes	13,200,478	1.1
Payroll - Employee Benefits	32,286,844	2.7
Payroll - Officers	1,923,617	0.2
Payroll - Other Employees	145,754,218	12.3
Other Departmental Expenses	164,816,737	13.9
Total Departmental Expenses	356,954,665	30.2
 Departmental Income (Loss)	 716,269,005	 60.6

Average Number of Employees

Casino Department	19,260
Rooms Department	14,699
Food Department	17,798
Beverage Department	5,255
G & A Department	14,389
Other Departments	5,256
Total	76,657

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021

Section 3 - Detail of Selected Groups

Statewide - Casinos with rooms facilities , Gaming Revenue of \$72,000,000 and over

Amounts represent 44 Licensees.

Rate of Room Occupancy

Month	Available Rooms	Rooms Occupied	% of Occupancy
July	2,687,316	1,212,877	45.1
August	2,675,823	1,279,779	47.8
September	2,691,345	1,376,459	51.1
October	2,797,188	1,471,291	52.6
November	2,676,220	1,181,280	44.1
December	2,646,037	997,458	37.7
January	2,655,734	1,005,405	37.9
February	2,445,532	1,193,447	48.8
March	2,762,722	1,745,525	63.2
April	2,778,103	1,972,822	71.0
May	2,878,794	2,205,197	76.6
June	2,800,260	2,349,328	83.9
Total	<u>32,495,074</u>	<u>17,990,868</u>	<u>55.4</u>

Per Room Per Day Statistics

	Dollars
Average Table Revenue (Includes Keno and Bingo) Per Room Per Day	114.20
Average Slot Revenue Per Room Per Day	291.60
Average Food Sales Per Room Per Day	75.26
Average Beverage Sales Per Room Per Day	49.75
Average Rooms Department Payroll Per Room Per Day	43.97
Average Room Rate Per Day	145.24

Gaming Revenue Per Square Foot of Floor Space

	# Casinos	Average Sq Ft	Revenue/Sq Ft
Table Games (Includes Keno and Bingo)	44	18,967	2,462
Slots	44	74,581	1,599
Race and Sports	27	7,405	836
Card Games (poker, pan, etc.)	22	3,840	1,114
Total	44	100,012	1,718

Ratios

	Percent
Total Current Assets to Total Current Liabilities	117.55
Total Capital to Total Liabilities	42.08
Total Capital to Total Current Liabilities	163.60
Total Current Liabilities to Total Liabilities	25.72
Total Contra Revenue (Complimentary Expense) to Gaming Revenue*	23.64
Music and Entertainment Expense to Gaming Revenue	0.11
Total Revenue to Average Total Assets	18.19
Total Revenue less Comp Sales to Average Total Assets	15.96
Return on Invested Capital**	1.36
Return on Average Assets***	1.13

*Gaming revenue is equal to total gaming revenue before Contra Revenue (Complimentary Expense)

**Return on invested capital is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the total of average total assets less average current liabilities.

***Return on Average Assets is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the average total assets.

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 3 - Detail of Selected Groups
Statewide - Publicly Owned Casino Operations, Gaming Revenue of \$12,000,000 and over

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Combined Balance Sheet

			Dollars	% Share
Assets				
Current Assets				
Cash			1,894,129,564	3.2
Receivables	Total	Allowance		
Casino	672,327,491	312,895,323	359,432,168	0.6
Trade	221,138,348	11,023,930	210,114,418	0.4
Sundry	221,902,697	4,548,811	217,353,886	0.4
Notes	57,199,950	0	57,199,950	0.1
Prepaid Expenses			274,300,372	0.5
Other Current Assets			10,837,925,857	18.1
Total Current Assets			13,850,456,215	23.2
Fixed Assets				
	Cost	Depecciation		
Land	3,900,880,952		3,900,880,952	6.5
Land Improvements	877,482,692	472,626,606	404,856,086	0.7
Building & Improvements	21,702,315,213	6,746,372,615	14,955,942,598	25.0
Furniture & Equipment	8,022,553,314	5,354,517,877	2,668,035,437	4.5
Leasehold Improvements	10,017,878	6,575,050	3,442,828	0.0
Construction in Progress	394,576,430		394,576,430	0.7
Total Fixed Assets			22,327,734,331	37.4
Other Assets			23,562,450,355	39.4
Total Assets			59,740,640,901	100.0
Liabilities and Capital				
Liabilities				
Current Liabilities				
Accounts Payable - Trade			225,419,731	0.4
Accounts Payable - Other			5,977,437,434	10.0
Current Portion of long Term Debt			94,275,714	0.2
Accrued Expenses			589,223,306	1.0
Other Current Liabilities			3,579,016,182	6.0
Total Current Liabilities			10,465,372,367	17.5
Long Term Debt				
	Total Owing	Current Portion		
Mortgages	0	0	0	0.0
Debentures & Bonds	49,015,000	2,095,000	46,920,000	0.1
Notes	3,778,054,819	403,652	3,777,651,167	6.3
Contracts	5,605,325,210	41,172,350	5,564,152,860	9.3
Other	8,978,347,151	50,604,712	8,927,742,439	14.9
Total Long Term Debt			18,316,466,466	30.7
Other Liabilities			12,987,473,594	21.7
Total Liabilities			41,769,312,427	69.9
Capital				
Owners Capital Accounts (other than corporations)			(3,349,009,720)	(5.6)
Capital Stock and Other Capital (for corporations)			5,544,291,683	9.3
Retained Earnings			15,776,046,511	26.4
Total Capital			17,971,328,474	30.1
Total Liabilities and Capital			59,740,640,901	100.0

Average Assets	Upper Quartile	Median	Lower Quartile
1,127,181,903	1,659,151,348	637,405,729	118,949,119

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 3 - Detail of Selected Groups
 Statewide - Publicly Owned Casino Operations, Gaming Revenue of \$12,000,000 and over

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Combined Income Statement - Summary	<u>Dollars</u>	<u>% Share</u>
Revenue		
Gaming	5,486,355,050	50.4
Rooms	2,341,449,747	21.5
Food	1,162,820,735	10.7
Beverage	734,949,624	6.8
Other	1,157,925,552	10.6
Total Revenue	<u>10,883,500,708</u>	<u>100.0</u>
Cost of Sales	530,207,737	4.9
Gross Margin	10,353,292,971	95.1
Departmental Expenses	4,352,234,081	40.0
Departmental Income	6,001,058,890	55.1
General & Administrative Expenses		
Advertising & Promotion	96,646,502	0.9
Bad Debt Expense	7,020,922	0.1
Depreciation - Buildings	481,011,308	4.4
Depreciation & Amortization - Other	1,046,861,319	9.6
Energy Expense (e.g. electricity, gas, oil)	154,604,829	1.4
Equipment Rental or Lease	32,127,613	0.3
Interest Expense	1,421,332,228	13.1
Music & Entertainment	5,644,007	0.1
Payroll - Taxes	58,900,461	0.5
Payroll - Employee Benefits	252,586,283	2.3
Payroll - Officers	19,750,730	0.2
Payroll - Other Employees	708,460,285	6.5
Rent of Premises	75,744,250	0.7
Taxes - Real Estate	138,266,666	1.3
Taxes & Licenses - Other	83,690,506	0.8
Utilities (other than energy expense items)	79,719,670	0.7
Other G & A	2,371,515,862	21.8
Total General & Administrative Expenses	<u>7,033,883,441</u>	<u>64.6</u>
Net Income (Loss) before Fed Income Taxes and Extraordinary Items	<u><u>(1,032,824,551)</u></u>	<u><u>(9.5)</u></u>

<u>Average Revenue</u>	<u>Upper Quartile</u>	<u>Median</u>	<u>Lower Quartile</u>
205,349,070	221,108,620	149,601,913	72,674,084

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 3 - Detail of Selected Groups
Statewide - Publicly Owned Casino Operations, Gaming Revenue of \$12,000,000 and over

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Combined income Statement - Detail

Casino Department	Dollars	% Share
Revenue		
Table Games (Includes Keno and Bingo)	1,886,833,269	34.4
Slot Machines	4,866,574,682	88.7
Card Games (poker, pan, etc.)	81,579,608	1.5
Race Book	22,042,914	0.4
Sports Book	229,185,650	4.2
Contra Revenue (Complimentary Expense)	(1,599,861,073)	(29.2)
Total Revenue	5,486,355,050	100.0

Departmental Expenses

Bad Debt Expense	46,976,041	0.9
Commissions	15,340,753	0.3
Gaming Taxes and Licenses	526,345,123	9.6
Preferred Guest Expenses (exclusive of complimentaries)	85,419,780	1.6
Payroll - Taxes	86,579,178	1.6
Payroll - Employee Benefits	178,276,156	3.2
Payroll - Officers	16,310,370	0.3
Payroll - Other Employees	615,616,298	11.2
Race Wire Fees	2,101,848	0.0
Other Departmental Expenses	369,563,580	6.7
Total Departmental Expenses	1,942,529,127	35.4
Departmental Income (Loss)	3,543,825,923	64.6

Rooms Department

Rooms Department	Dollars	% Share
Revenue		
Room Sales	1,774,573,751	75.8
Complimentary Room Sales	597,020,410	25.5
Contra Revenue (Complimentary Expense)	(30,144,414)	(1.3)
Total Revenue	2,341,449,747	100.0

Departmental Expenses

Bad Debt Expense	6,741,143	0.3
Payroll - Taxes	46,514,386	2.0
Payroll - Employee Benefits	209,168,267	8.9
Payroll - Officers	3,067,500	0.1
Payroll - Other Employees	489,675,347	20.9
Other Departmental Expenses	283,875,568	12.1
Total Departmental Expenses	1,039,042,211	44.4
Departmental Income (Loss)	1,302,407,536	55.6

Nevada Gaming Control Board
Gaming Abstract

Fiscal Year 2021
Section 3 - Detail of Selected Groups
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Combined income Statement - Detail

Food Department

	Dollars	% Share
Revenue		
Food Sales	958,829,617	82.5
Complimentary Food Sales	220,506,218	19.0
Contra Revenue (Complimentary Expense)	(16,515,100)	(1.4)
Total Revenue	1,162,820,735	100.0

Cost of Sales	314,084,794	27.0
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Gross Margin	848,735,941	73.0
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Departmental Expenses

Bad Debt Expense	817,421	0.1
Payroll - Taxes	43,694,118	3.8
Payroll - Employee Benefits	177,833,664	15.3
Payroll - Officers	9,370,744	0.8
Payroll - Other Employees	463,658,149	39.9
Other Departmental Expenses	107,502,306	9.2
Total Departmental Expenses	802,876,402	69.0

Departmental Income (Loss)	45,859,539	3.9
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Beverage Department

	Dollars	% Share
Revenue		
Beverage Sales	364,380,488	49.6
Complimentary Beverage Sales	373,670,634	50.8
Contra Revenue (Complimentary Expense)	(3,101,498)	(0.4)
Total Revenue	734,949,624	100.0

Cost of Sales	115,501,258	15.7
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Gross Margin	619,448,366	84.3
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Departmental Expenses

Bad Debt Expense	235,871	0.0
Payroll - Taxes	14,873,223	2.0
Payroll - Employee Benefits	61,255,317	8.3
Payroll - Officers	130,000	0.0
Payroll - Other Employees	116,080,475	15.8
Other Departmental Expenses	40,523,576	5.5
Total Departmental Expenses	233,098,462	31.7

Departmental Income (Loss)	386,349,904	52.6
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Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021
 Section 3 - Detail of Selected Groups
 Statewide - Publicly Owned Casino Operations, Gaming Revenue of \$12,000,000 and over

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Combined income Statement - Detail

Other Income	<u>Dollars</u>	<u>% Share</u>
Revenue		
Other Operating and Non-Operating Income	1,123,960,903	97.1
Other Complimentary Items	40,749,952	3.5
Contra Revenue (Complimentary Expense)	(6,785,303)	(0.6)
Total Revenue	<u>1,157,925,552</u>	<u>100.0</u>
 Cost of Sales	 100,621,685	 8.7
 Gross Margin	 1,057,303,867	 91.3
 Departmental Expenses		
Bad Debt Expense	(744,970)	(0.1)
Payroll - Taxes	10,812,945	0.9
Payroll - Employee Benefits	30,690,191	2.7
Payroll - Officers	1,923,617	0.2
Payroll - Other Employees	124,344,654	10.7
Other Departmental Expenses	167,661,442	14.5
Total Departmental Expenses	<u>334,687,879</u>	<u>28.9</u>
 Departmental Income (Loss)	 <u>722,615,988</u>	 <u>62.4</u>

Average Number of Employees

Casino Department	18,481
Rooms Department	13,616
Food Department	15,671
Beverage Department	4,794
G & A Department	12,445
Other Departments	4,478
Total	<u>69,485</u>

Nevada Gaming Control Board

Gaming Abstract

Fiscal Year 2021

Section 3 - Detail of Selected Groups

Statewide - Publicly Owned Casino Operations, Gaming Revenue of \$12,000,000 and over

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Rate of Room Occupancy

Month	Available Rooms	Rooms Occupied	% of Occupancy
July	2,630,375	1,090,360	41.5
August	2,621,096	1,165,742	44.5
September	2,624,879	1,265,128	48.2
October	2,844,112	1,401,769	49.3
November	2,692,841	1,108,590	41.2
December	2,619,259	929,308	35.5
January	2,620,278	957,755	36.6
February	2,434,873	1,155,573	47.5
March	2,773,512	1,709,226	61.6
April	2,788,254	1,959,043	70.3
May	2,894,893	2,191,413	75.7
June	2,800,750	2,310,897	82.5
Total	32,345,122	17,244,804	53.3

Per Room Per Day Statistics

	Dollars
Average Table Revenue (Includes Keno and Bingo) Per Room Per Day	109.41
Average Slot Revenue Per Room Per Day	282.21
Average Food Sales Per Room Per Day	68.39
Average Beverage Sales Per Room Per Day	42.80
Average Rooms Department Payroll Per Room Per Day	43.40
Average Room Rate Per Day	137.53

Gaming Revenue Per Square Foot of Floor Space

	# Casinos	Average Sq Ft	Revenue/Sq Ft
Table Games (Includes Keno and Bingo)	51	16,369	2,260
Slots	51	65,676	1,453
Race and Sports	27	6,365	1,462
Card Games (poker, pan, etc.)	18	3,857	1,175
Total	53	83,502	1,601

Ratios

	Percent
Total Current Assets to Total Current Liabilities	132.35
Total Capital to Total Liabilities	43.03
Total Capital to Total Current Liabilities	171.72
Total Current Liabilities to Total Liabilities	25.06
Total Contra Revenue (Complimentary Expense) to Gaming Revenue*	23.38
Music and Entertainment Expense to Gaming Revenue	0.10
Total Revenue to Average Total Assets	16.49
Total Revenue less Comp Sales to Average Total Assets	14.62
Return on Invested Capital**	0.71
Return on Average Assets***	0.59

*Gaming revenue is equal to total gaming revenue before Contra Revenue (Complimentary Expense)

**Return on invested capital is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the total of average total assets less average current liabilities.

***Return on Average Assets is equal to the total of net income (before federal income taxes and extraordinary items) and interest expense divided by the average total assets.